



## Notice of a public meeting of

### Customer and Corporate Services Scrutiny Management Committee

- To:** Councillors Crawshaw (Chair), Fenton (Vice-Chair),  
Hunter, Hollyer, Kilbane, Rowley, Musson, Pearson and  
Mason
- Date:** Monday, 10 May 2021
- Time:** 5.30 pm
- Venue:** Remote Meeting

### AGENDA

**This is not a formal meeting of this Scrutiny Committee. The Council is operating its scrutiny and decision making meetings in accordance with statutory requirements relating to holding 'Covid-safe' meetings between 7 May and 21 June 2021. As non-decision making bodies, Members of this Council's Scrutiny Committees will continue to hold public informal sessions remotely for the purpose of commenting only on the business set out in the agenda below. Members of the public may register to speak in the usual way set out below.**

#### **1. Declarations of Interest**

At this point, Members are asked to declare:

- any personal interests not included on the Register of Interests
- any prejudicial interests or

- any disclosable pecuniary interests

which they may have in respect of business on this agenda.

## **2. Minutes (Pages 1 - 6)**

To approve and sign the Minutes of the meeting held on 12 April 2021.

## **3. Public Participation**

At this point in the meeting members of the public who have registered to speak can do so. Members of the public may speak on agenda items or on matters within the remit of the committee. Please note that our registration deadlines have changed to 2 working days before the meeting, in order to facilitate the management of public participation at remote meetings. The deadline for registering at this meeting is at **5.00pm on Thursday 6 May 2021**.

To register to speak please visit [www.york.gov.uk/AttendCouncilMeetings](http://www.york.gov.uk/AttendCouncilMeetings) to fill out an online registration form. If you have any questions about the registration form or the meeting please contact the Democracy Officer for the meeting whose details can be found at the foot of the agenda.

### **Webcasting of Remote Public Meetings**

Please note that, subject to available resources, this remote public meeting will be webcast including any registered public speakers who have given their permission.

The remote public meeting can be viewed live and on demand at [www.york.gov.uk/webcasts](http://www.york.gov.uk/webcasts). During coronavirus, we've made some changes to how we're running council meetings. See our coronavirus updates ([www.york.gov.uk/COVIDDemocracy](http://www.york.gov.uk/COVIDDemocracy)) for more information on meetings and decisions.

## **4. Update on the Corporate Project Management Approach (Pages 7 - 108)**

The purpose of this report is to update the Customer and Corporate Services Scrutiny Management Committee on the approach to Project Management across City of York Council, and provide the latest major projects public updates with a specific update on the latest reporting on York Central.

**5. Monitoring and Tracking of Approved Council Motions** (Pages 109 - 150)

This report provides information on approved Council motions since October 2018 to ensure that actions arising from approved Council motions are implemented in a timely manner and that movers of those motions are properly informed of progress.

**6. Work Plan 2019/20** (Pages 151 - 152)

To consider the Draft Work Plan for 2021.

**7. Urgent Business**

Any other business which the Chair considers urgent under the Local Government Act 1972.

Democracy Officer:

Name: Sarah White  
Telephone: (01904) 553631  
E-mail: sarah.white@york.gov.uk

For more information about any of the following please contact the Democratic Services Officer responsible for servicing this meeting:

- Registering to speak
- Business of the meeting
- Any special arrangements
- Copies of reports and
- For receiving reports in other formats

Contact details are set out above.

**This information can be provided in your own language.**

**我們也用您們的語言提供這個信息 (Cantonese)**

**এই তথ্য আপনার নিজের ভাষায় দেয়া যেতে পারে। (Bengali)**

**Ta informacja może być dostarczona w twoim (Polish)  
własnym języku.**

**Bu bilgiyi kendi dilinizde almanız mümkündür. (Turkish)**

**یہ معلومات آپ کی اپنی زبان (بولی) میں بھی مہیا کی جاسکتی ہیں۔ (Urdu)**

** (01904) 551550**

City Of York Council

Committee Minutes

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Meeting	Customer and Corporate Services Scrutiny Management Committee
Date	12 April 2021
Present	Councillors Crawshaw (Chair), Fenton (Vice-Chair), Hunter, Hollyer, Kilbane, Rowley, Musson, Mason and Wann (Substitute)
Apologies	Councillor Pearson

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Chair's opening remarks: In light of the recent sad loss of HRH Prince Phillip, Duke of Edinburgh, the Chair held a moment's silence in memory of his HRH and all those who had lost loved ones during the Covid-19 world pandemic.

#### **85. Declarations of Interest**

At this point in the meeting, the Chair invited Members to declare any personal, pecuniary or prejudicial interests, which they had not already included in their standing register of interests. None were declared.

#### **86. Minutes**

RESOLVED: That the minutes of the meeting held on 8 March 2021 be approved as a correct record and signed at a later date subject to a typographical error in Minute No. 80 of the previous meeting being corrected where the date referred to should be 8 February 2021 and not March 2021.

Arising from the minutes of the last meeting, Cllr Kilbane requested an update on the future of remote meetings. In response, the Chair indicated that he intended to request the Monitoring Officer to update the Committee under Minute No. 88 below.

## **87. Public Participation**

In accordance with the Council's arrangements for public participation at meetings, Councillor Douglas had registered to speak. At the invitation of the Chair, she spoke in relation to Minute No. 89 commenting upon the importance of the Council's procurement strategy in assisting the city's recovery from the pandemic and stressing the need to embed social value into those procurement arrangements. She asked the Committee to consider reviewing the Council's existing arrangements and how the Council resources could be best utilised to develop improvements.

## **88. Public Health Update on Covid-19**

Members received a verbal update and presentation from the Director of Public Health on the latest figures and information relating to the impact of the virus around the city, specifically covering:

- 7 incidence rates, in relation to which York's overall rates were below national and regional averages;
- 7 day positivity rate with 4 symptom free testing sites across the city and 2 for those with symptoms and a move towards a community collect model of tests;
- 7 day rate by wards;
- Care homes cases with none since 25 February 2021 reported;
- School cases, with only 7 children testing positive since 25 February 2021;
- Hospital admissions with 6 admissions and 1 in intensive care as of 6 April 2021;
- Excess deaths, with 181 recorded since the beginning of the pandemic;
- Local contact tracing cases completed;
- Covid vaccination update by age (with over 12% of adults having had 2 doses), by ethnicity (with a variance in take-up across different groups) and by ward (with Guildhall having the lowest take-up);
- Barriers to access and work ongoing to address access in equalities;
- Ongoing partnership working with CCG and Nimbus Care

The Director of Public Health then responded to a range of questions around the positivity rate, lateral flow tests, variants, the vaccination programme, potential future surges and any lessons learnt from the recent peer review.

The Chair then invited the Monitoring Officer to update Members on the future of remote and face-to-face meetings in the light of the Government's expressed intention not to extend existing legislation for the operation of remote meetings beyond 7 May 2021. The Monitoring Officer outlined the current position, incorporating the Government's stipulations around the ways in which local authorities could make their decisions moving forward. She reported that a judicial review had been lodged in the high court seeking the retention of remote meetings given the ongoing need to continue to manage the spread of the virus, the outcome was anticipated around the end of April 2021. In the meantime, a Member working group had been established to look at the detail of planning meetings and decisions from 7 May onwards, including the Annual Meeting on 27 May 2021.

**RESOLVED:** That the updates from the Director of Public Health and the Monitoring Officer be noted.

**REASON:** To keep the Committee informed of the impact of the pandemic across the city.

## **89. Update on Procurement**

After a short adjournment, Members considered a report from the Section 151 Officer, setting out how the procurement service currently operated and how it had been doing so during the pandemic and detailing improvements made to address the commitment to embed social value into the Council's procurement arrangements. She advised that it would be sensible to await the outcome of the forthcoming Government Green Paper on procurement before updating the Council's Procurement Strategy.

The Section 151 Officer then responded to various questions covering work with suppliers, future integration with other Council organisations, the culture offer, standard contractual requirements, the disability confidence scheme, involving scrutiny in any future procurement review, links to the scope of the ethical disposal review, the YORtender review and contract management guidance.

RESOLVED: That

- (i) The update be noted and contract management guidance be circulated to Members of the Committee for information;
- (ii) Consideration be given to broadening the scope of the work currently taking place on ethical disposal to ensure those Members can constructively engage with reviewing the Council's procurement arrangements as it moves forward in response to the Green Paper.

REASON: To ensure Members are fully updated on existing and planned future procurement arrangements.

*(Councillor Rowley left the meeting at 7.20pm during consideration of the above item)*

#### **90. Future of Medigold Element of CYC Approach to Absence Management**

Members considered a report giving an update on the practices which had been put in place following the introduction of the contract with 'Medigold' to help the Council improve management of its sickness recording. It also outlined future options for recording and managing absence as the current contractual arrangements came to an end in September 2021:

- Option 1: Continue with Medigold agreement and negotiate future cost
- Option 2: Go to market for similar supplier and negotiate lowest possible cost
- Option 3: Return to original model around Itrent
- Option 4: Return to original model around Itrent with additional resource in Human Resources



Members asked various questions in relation to the information presented around costs and resource impact, measuring absence levels, links to staff welfare work, estimated future sickness levels and the effect of 'home-working', as well as how staff viewed the 'Medigold' system.

Finally, some consideration was given to Members preferred option, with some preference expressed for either option 1, in light of the understanding that a longer term contract under the existing arrangement was likely not to be sought, or otherwise option 4.

**RESOLVED:** That the report and information provided at this stage be noted with the Executive being asked to consider future arrangements for absence management recording in due course.

**REASON:** To keep the Committee properly informed of any developments in future arrangements for managing absence within the Council.

Councillor J Crawshaw, Chair

[The meeting started at 5.30 pm and finished at 8.32 pm].

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Customer and Corporate Services  
Scrutiny Management Committee

10 May 2021

Report of the Corporate Project Assurance lead on behalf of Corporate Management Team

## **Update on the Corporate Project Management approach**

### **SUMMARY**

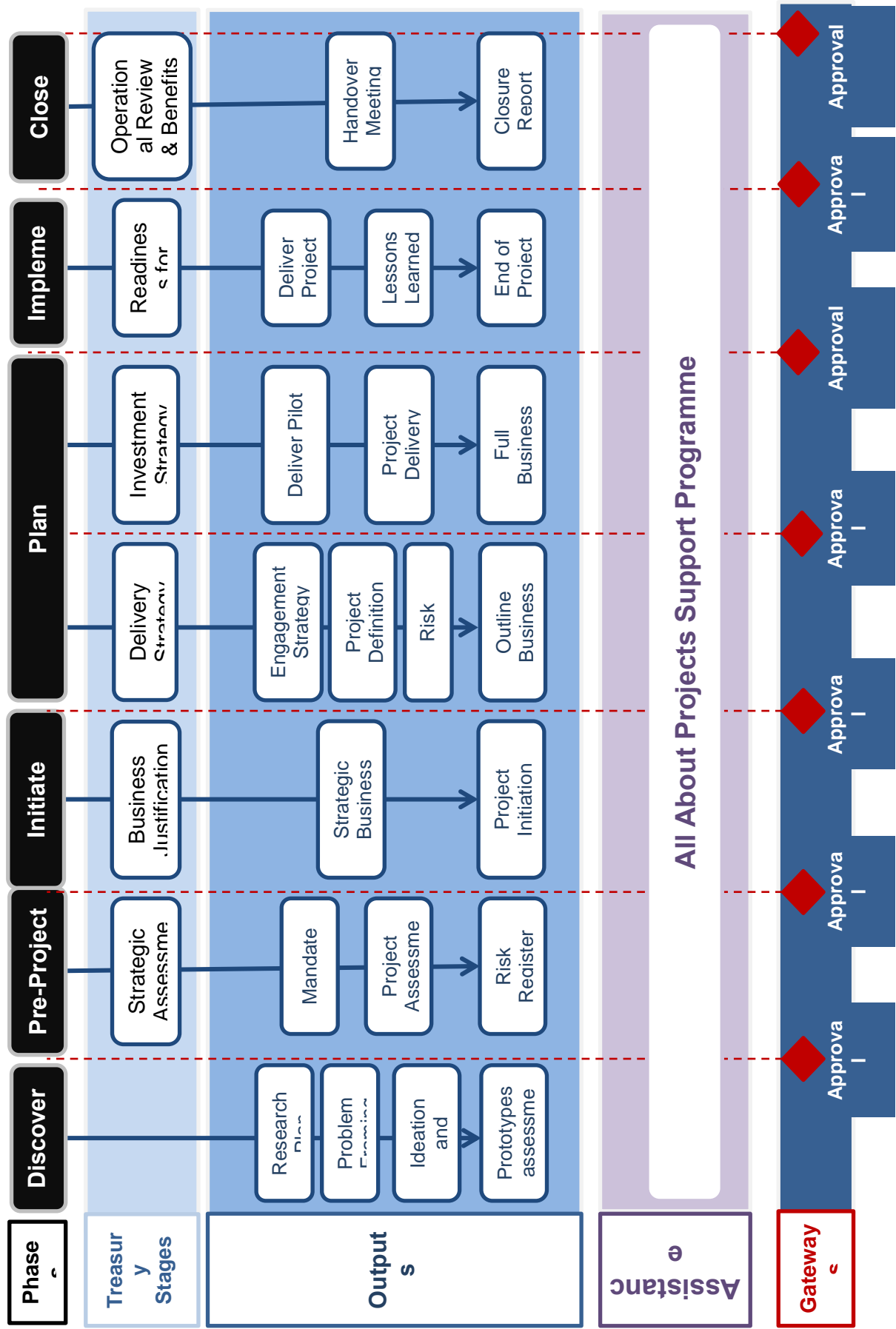
1. The purpose of this report is to update the Customer and Corporate Services Scrutiny Committee on the approach to Project Management across City of York Council.
2. Within the context of this framework to provide the latest major projects public updates at annexe A which are published on an ongoing basis with a specific update on the latest reporting on York Central annexe C.

### **BACKGROUND**

3. The council undertakes a large amount of programme and project management and there is a necessity to ensure that there is an ongoing drive to maintain the standards that have previously been set and to strengthen areas where required.
4. The successful delivery of projects is key to the delivery of change across the Council and across the City in terms of providing, for example, customer centric and innovative business models and processes, value for money functions and regeneration. The Council runs a successful multimillion pound Capital programme. A list of the Council's Major projects is attached for information in **Annex A**.
5. This update is essentially a refresher of the report that was presented to this committee in October 2019.

## PROJECTS

6. In order to ensure that projects are managed and delivered with the appropriate level of assurance, in December 2015 the council introduced the All About Projects (AAP) framework. The AAP framework has been developed based on industry standard best practice as a robust but flexible model for project management at CYC. Over the last 4 years the framework has been implemented and adjusted to ensure the delivery of projects is maximised and risk is minimised. **Annex B** illustrates the phases and flow of the All About Projects framework.
7. The requirement for a corporate approach had also been identified through a series of audits up to the end of 2014 and, as the framework was developed and implemented, the Audit and Governance Committee monitored the progress closely through a quarterly report. In the summer of 2017, the quarterly report was then merged into the quarterly risk monitor once the committee was content that sufficient progress had been made.
8. The Project Management approach is also picked up through the annual audit progress by the internal audit team.
9. Within the framework a project is defined as a ‘temporary group activity designed to deliver one or more product, service or result according to a specified business case.’ In other words:
  - A project is temporary – it has a clear start and end date, and therefore defined scope and resources
  - It has specified deliverables (services or products) that can be measured
  - It has a number of tasks to deliver those services or products
  - A project is unique - it is not a routine operation (business as usual), but a specific set of operations designed to accomplish one or more goals
  - A project team often includes people who don’t usually work together – sometimes from different organisations but always with clear roles and responsibilities.
10. The framework is founded on the core basic principles of Project Management, consistent with methodologies such as Prince2 (including initiation, planning, risk management, etc). It is organised into 6 phases. Discovery, Pre-project, Initiation, Planning, Implementation and Closure. See the diagram below.



11. The following are areas that have been further developed to strengthen the project management approach in the last 5 years as part of the implementation of the framework and as part of adjustments:
  - I. The Discovery phase is an important phase before the start of a project where the problem is shaped, knowledge is gathered in order to examine what the council do and what others do (including best practice), ideas are scrutinised and prototyped and proposals are brought forward in order to seek a mandate to move to developing a business case. A key point is that there is no live project at this stage. It is important to embed the thinking and practices around this phase into the everyday business of services areas. This will create a culture that is more responsive to change. There is now more detailed guidance on the Discovery phase and focus on Human Centred Design.
  - II. Business case development forms the backbone of the framework and its evolution and the accompanying options presentation and appraisal are important to an efficient journey through the framework. Key is ensuring that the business case has a sound foundation and that its development from Strategic case, through Outline case to Full case is clear. This is based on the Treasury Green Book approach.
  - III. Gateway points have been built into the framework to ensure that necessary approval, resource and documentation is in place and the risks are understood in order to move to the next phase of the AAP process.
  - IV. The framework is designed to allow an iterative approach to the design and implementation of the products in the projects.
  - V. The framework is flexible in order to cater for different sized projects and during the pre-project phase a project assessment matrix is used to judge the scale of a project. If a project comes out as Major or large it is included in the corporate highlight report The project is tested against:
    - a. Council Priorities;
    - b. Reputation;

- c. Structure in terms of process and staff;
  - d. Technology;
  - e. Policy or legislation;
  - f. Stakeholders;
  - g. Cost;
  - h. Financial objectives / savings;
  - i. Contract complexity;
  - j. Timescale;
- VI. Alignment of the Better Decision making tool to the AAP framework.
- VII. Roll out of the Verto Project Management system.
12. In the last 5 years there has also been developed the Corporate Highlight report. This is a monthly update, in a format agreed by the Audit and Governance committee, on the council's major projects and is published on the York Open data platform (see **Annex A**). Please be aware that the highlight report represents an update at a moment in time (around the middle of March 2021).
13. Since the submission of the highlight reports, the Executive have received a report on the York Central project and to give the latest position on York Central (see **Annex C**).

## **PROJECT ASSURANCE**

14. Project assurance is there to measure the likelihood of success and to put in place recommendations for improvement.
15. The Programme Assurance group is made up of Directorate representatives who have oversight of all the Projects in their Directorate and collectively this provides oversight of all Projects across the Council.
16. Each Directorate programme lead is responsible for the project register in their Directorate and as a group undertake the following activities:

- Ensure that assurance arrangements are in place for projects in their Directorate;
  - Support Project assurance on projects within their Directorate bringing forward recommended interventions to the Project Sponsors where required;
  - Lead the assurance of the Directorate programme;
  - Make recommendations on interventions to their Directorate Management Team (DMT) on programme assurance;
  - With the rest of the Programme assurance group, make recommendations on interventions or improvements to CMT;
  - Ensure that large and medium sized projects are working to the AAP framework (implicit in this is sound business case, planning, risk and resource management);
  - Keep a register of large and medium sized projects organised into programmes;
  - Keep sight of the resource picture and ensure that commitments aren't duplicated;
  - Ensure that the necessary governance is in place and documents relating to the governance (e.g. Terms of reference) are up to date;
17. The Corporate Project Assurance lead, who chairs the group, reports to CMT on a two monthly basis. The Corporate Project Assurance lead is supported in the project assurance function by the Corporate Project Assurance Officer who works with the Project Managers on a day to day basis and in the monthly highlight reporting cycle.

## **PROJECT TRAINING**

18. Having the rights skills on a Project team is important and all staff involved in Projects complete the "Introduction to Project Management" training. It is then mandated that all Project Managers of Major or significant Projects complete the Prince2 practitioner course. Finally, Officers who are performing a strategic role on Projects are directed to



Managing Successful Programmes (MSP). At present all the Major Project Managers are Prince2 qualified or equivalent.

## SERVICE PLANNING

19. The Project Management process is linked to the Service Planning process to ensure that there is a full picture of service ambition and activity.

## RECOMMENDATIONS

20. CCSSMC are asked to note the updates on the improvements and project approach and review the Major Project Highlight report structure.

Reason: To ensure that the committee is kept updated on the project management framework.

### Contact Details

**Author:**

Dave Atkinson  
Head of Programmes and  
Smart Place  
01904 553481

Tracey Carter  
Director Economy,  
Regeneration and Housing

**Chief Officer  
responsible for the report:**

Neil Ferris  
Corporate Director for Economy and Place

**Report**                      **Date** 28/04/2021  
**Approve** ✓

**Specialist Implications Officer(s)** None

**Wards Affected:** All ✓

**For further information please contact the authors of the report**

### **Abbreviations**

AAP – All About Projects (this is the council's project management framework)

CMT – Council Management Team

CYC – City of York Council

MSP – Managing Successful programmes

DMT – Directorate Management Team

Prince2 – Prince2 is a project management methodology that is widely adopted for managing projects in the public sector.

Verto – Verto is the council's project management ICT system

### **Annexes**

**Annex A** – Major Projects highlight report

**Annex B** – Project workflow

**Annex C** – York Central report to the April Executive meeting (this is the report only. The Annexes to the report can be found with the papers for the 22 April 2021 Executive meeting

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12510&Ver=4> ).

**Update of Major Projects**

Over the page is a summary of the Council's Major projects:

**Please note before reviewing the “Large” project information:**

- The Summary of “Large” projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 80 or more out of 160 qualifies as a “Medium/Large” or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below, as agreed at the July 2016 A&G committee)

Green	All the elements of delivery are within acceptable parameters with risks managed.
Amber	There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team.
Red	There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team

**THE COPORATE PROJECTS PORTFOLIO WAS SIGNIFICANTLY AFFECTED BY THE UNPRECEDENTED CHALLENGES OF THE COVID-19 PANDEMIC DURING THIS PERIOD**

<b>Large projects summary</b>	<b>Previous period (RAG)</b>	<b>This period (RAG)</b>	<b>Direction of travel</b>
Older Person's Accommodation Phase 2(ASC)	Green	Green	Same
York Central	Amber	Amber	Same
Castle Gateway	Amber	Amber	Same
Local Plan	Amber	Amber	Same
Guildhall	Amber	Amber	Same
Community Stadium	Green	Green	Same
Outer ring road (A1237)	Amber	Amber	Same
Housing Delivery Programme	Amber	Amber	Same
Provision of School Places 2017-2023	Amber	Amber	Same
Housing ICT Programme	Red	Red	Same
Smart Travel Evolution Programme (STEP)	Amber	Amber	Same
Flood Risk	Green	Green	Same
City Centre Access Project	Amber	Amber	Same
Parking Review	Amber	Amber	Same
Inclusion Review	Amber	Amber	Same
Be Independent	Green	Green	Same
Procurement of MSA and Strategic Engagement Technology Partner	Amber	Amber	Same
Hyperhubs	Green	Green	Same
Future Library Investment Programme (FLIP)	Green	Green	Same
Pay on Exit	Amber	Green	Better
Mental Health Housing and Support	Green	Green	Same

## Detailed Updates

<b>Project title</b>	Older Persons' Accommodation Programme Phase 2								
<b>Reporting period</b>	February 2021								
<b>Description</b>									
<p>To provide, and ensure the provision of, a range of accommodation to address the housing (and care) needs of the city's older residents. The Council's Executive on 30th July 2015 approved the Business Case for the Older Persons' Accommodation Programme in order to prepare the city for a 50% increase in the size of the over 75 population. This will:</p> <ul style="list-style-type: none"> <li>• Deliver a 10 unit extension and refurbishment of Lincoln Court Independent living scheme</li> <li>• Build a 29 unit extension to the Extra Care scheme at Marjorie Waite Court, plus provide 4 bungalows on the site</li> <li>• Carry out community and stakeholder engagement to establish the demand for specialist older person's housing and the issues facility residents of the city in relation to age related housing.</li> <li>• Complete procurement of a new residential care facility as part of the wider Health and Wellbeing Campus at Burnholme; and</li> <li>• Encourage the development of additional residential care capacity, extra care and age related housing, supporting older people to continue to live independently in their own home.</li> <li>• Complete the transfer of Haxby Hall care home to a care provider who will extend and enhance the provision on site.</li> <li>• Review the Council's Independent Living stock to ensure it meets the needs of existing and new tenants and to seek opportunities to increase its capacity.</li> </ul>									
<b>Overall status this period (Mar)</b>					<b>Overall status previous period (Feb)</b>				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
<b>Mar</b>									
<b>Feb</b>									
<b>Costs Status Explanation</b>		<ul style="list-style-type: none"> <li>- Lincoln Court final project costs are still to be completed. Additional costs have been incurred due to the pandemic, asbestos works and diverted drainage.</li> <li>- All other projects are operating within agreed budgets.</li> </ul>							
<b>Resources Status Explanation</b>		<ul style="list-style-type: none"> <li>- Despite having received approval to advertise externally the Housing Development Manager post, we have not yet been able to appoint to it.</li> <li>- The staffing structures required to create a flexible responsive extra care service at Marjorie Waite Court when the extension work is completed in July is not yet in place.</li> </ul>							

<b>Financial Status Explanation</b>	<ul style="list-style-type: none"> <li>- Work is continuing to ensure that costs of CYC extra care are in line with other extra care schemes. Work is being carried out to ensure that the operating model for Marjorie Waite court offers value for money for Adult Social Care and customers.</li> <li>- The ongoing operation of Haxby Hall care home due to the delayed transfer continues to put pressure on the programme's financial benefits. The financial benefits should be realised from the start of the 21/22 financial year.</li> </ul>
<p><b>Current status</b></p> <p><b>Older Persons Housing</b></p> <ol style="list-style-type: none"> <li>1. There has been strong interest in the shared ownership and market sale bungalows in the first phase of Lowfield Green. Apartments specifically for residents aged 55+ are in the second phase of development. Work is underway to agree sales procedures and local lettings initiatives for the social rented properties.</li> <li>2. The Housing delivery programme is working to include intergenerational accommodation on future development sites. 2 of these site will be considered by planning committee in the spring.</li> </ol> <p><b>Marjorie Waite Court Extra Care Scheme</b></p> <ol style="list-style-type: none"> <li>1. Work on the extension building is progressing well, apartment kitchens have been fitted, bathrooms installed and 2nd fix in some areas is almost complete. The project is scheduled for completion in early July 2021.</li> <li>2. Discussions about the operation of extra care on the site are progressing, to ensure that residents get the support they need to live well independently.</li> <li>3. A draft Lease and catering and community hall operation contract has been written as well as procurement documents to enable a community operator to manage and run a community cafe and the hall space. Residents have been consulted about their thoughts on menus and pricing.</li> <li>4. A specification for the refurbishment of the existing MWC buildings is being drawn up to ensure that there is consistency between the 2 buildings. A fire safety audit of the existing building has now been completed.</li> </ol> <p><b>Lincoln Court</b></p> <ol style="list-style-type: none"> <li>1. Minor snagging is continuing to be addressed. Sewell have now produced a schedule of the outstanding works and Sewell Facilities Management are managing the snagging programme.</li> </ol> <p><b>Haxby Hall</b></p>	

1. Yorkare homes have now received planning approval for their plans for the redevelopment of Haxby Hall. This was one of the conditions of the transfer of the care home.
2. Yorkare Homes and the Council are working towards a transfer date of 31 March 2021.

### **Lowfield Green Extra Care Development**

1. The first stage of the procurement of an operator and developer of extra care accommodation on Lowfield Green ended on 22 February. The successful bidders have now been invited to work up their full plans and operating model as part of the second stage of the procurement.

### **New Independent Sector Provision**

1. Interest in developing older person's accommodation in the city remains high. New developers continue to come forward to discuss the demand for accommodation. A planning application has been submitted by a commercial developer for an extra care development on Bishopthorpe Rd. Further developers are considering speculative applications on open land on the edge of the city.

### **Future outlook**

- Over the coming month, the transfer of Haxby Hall to Yorkare homes will be completed. Thereafter they will begin their redevelopment of the site.
- The procurement of a community sector operator to manage the community cafe and community hall at Marjorie Waite Court will be launched.
- The procurement for the refurbishment of the existing wing of Marjorie Waite Court will be launched.
- Plans for the care and support services at MWC will be progressed.

<b>Reports to</b>	Executive, CMT, Project Board, DMT
<b>Exec member</b>	Cllr. Carol Runciman and Cllr Denise Craghill
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	Burnholme Health & Wellbeing Campus Capital Programme
<b>Link to paper if it has been to another member meeting (e.g.</b>	Executive July 2015 <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4</a>

<p><b>executive, council, a scrutiny committee)</b></p>	<p>Executive October 2015 - Grove House and Oakhaven Older Persons' Homes  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4</a></p> <p>Executive May 2016 - Delivery of Community Facilities at the Burnholme Health &amp; Wellbeing Campus  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8884&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8884&amp;Ver=4</a></p> <p>Executive July 2016 Demonstrating Progress on the Older Persons Accommodation Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4</a></p> <p>Executive November 2016 (Willow house OPH)  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4</a></p> <p>Executive December 2016 - Older Persons' Accommodation Programme Update / Burnholme Health &amp; Wellbeing Campus: Key Decisions to further progress this development / Lowfield Green Development: Moving forward to deliver a care home, health facility and housing / Haxby Hall Older Persons' Home: A Sustainable Future  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4</a></p> <p>Executive Feb 2017 - Sale of Land at Fordlands Road as Part of the Older Persons' Accommodation Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9310&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9310&amp;Ver=4</a></p> <p>Executive March 2017 - Oakhaven Extra Care Facility: the sale of land to facilitate the development  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4</a></p> <p>Executive March 2017 - Burnholme: the sale of land to facilitate the development of a Care Home; agreement to management arrangements for the Community &amp; Library facilities; disposal of the Tang Hall Library site  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4</a></p>
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	<p>Executive August 2017 - Investment in New Extra Care Accommodation for Older People at Marjorie Waite Court Following the Closure of Burton Stone Lane Community Centre  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4</a></p> <p>Executive August 2017 - A Further Phase of the Older Persons' Accommodation Programme Deciding the Future of Woolnough House Older Persons' Home .  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4</a></p> <p>Executive September 2017 - Demonstrating Delivery of the Older Persons' Accommodation Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10191&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10191&amp;Ver=4</a></p> <p>Executive October 2017 - Disposal of Willow House, Walmgate, York  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10192&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10192&amp;Ver=4</a></p> <p>Executive December 2017 - A Further Phase of the Older Persons' Accommodation Programme: Deciding the Future of Windsor House Older Persons' Home  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10194&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10194&amp;Ver=4</a></p> <p>Executive January 2018 - Securing a Sustainable Future for Haxby Hall Older Persons' Home  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4</a></p> <p>Executive February 2018 – Disposal of Willow House  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4</a></p> <p>Executive March 2018 - Investment at Lincoln Court to Create an Independent Living with Support Facility  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10189&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10189&amp;Ver=4</a></p> <p>Executive April 2018 - Deciding the Future of Morrell House Older Persons Home  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10197&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10197&amp;Ver=4</a></p>
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	<p>Executive July 2018 – Delivering Improved Sports and Active Leisure Facilities at Burnholme <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10470&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10470&amp;Ver=4</a></p> <p>Executive September 2018 - Demonstrating Delivery of the Older Persons' Accommodation Programme and Preparing for Further Action <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4</a></p> <p>Executive November 2018 – A Further Phase <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4</a></p> <p>Executive March 2019 – Investment in the Redevelopment of Lincoln Independent Living Scheme <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11469&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11469&amp;Ver=4</a></p> <p>Executive January 2020 – The Transfer and Transformation of Haxby Hall Care Home (by way of long lease) and associated land transactions. <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11115&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11115&amp;Ver=4</a></p> <p>Executive March 2020 - Lowfield Green: Responding to Older Persons' Accommodation Needs. <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11117&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11117&amp;Ver=4</a></p>
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<b>Project title</b>		York Central							
<b>Reporting period</b>		March 2021							
<b>Description</b>									
<p>York Central is a key strategic development site for economic growth and housing delivery for the city. The majority of the land is in the ownership of Network Rail and Homes England. CYC have a role to play in de-risking the site and accelerating delivery with public sector partners. In recent months, the site and the opportunity it presents have been positioned at all levels of Government as a priority site for support to enable delivery of locally-led regeneration and development schemes. The capacity for the site to contribute to the achievement of the local plan housing targets is also a key consideration.</p>									
<b>Overall status this period (Mar)</b>					<b>Overall status previous period (Feb)</b>				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
<b>Mar</b>									
<b>Feb</b>									
<b>Tasks &amp; Milestones Status Explanation</b>		<ul style="list-style-type: none"> <li>- The programme is driven by partner organisational delivery imperatives and funding availability. The programme indicates that milestones are achievable but there is very little float/ scope for slippage and the project is complex with many communities of interest.</li> <li>- The project remains on target to deliver infrastructure works to funding deadlines and housing/economic benefits to City.</li> <li>- City of York Council and WYCA have released additional funding which the MHCLG awarded. The conditions on award now awaited. CYC supported scheme off plot infrastructure detailed design and Reserved Matters Planning Application and IP1 Infrastructure.</li> </ul>							
<b>Risks Status Explanation</b>		<ul style="list-style-type: none"> <li>- Risks associated with the project are complex and interdependent. Active risk management is ongoing.</li> </ul>							
<b>Issues Status Explanation</b>		<ul style="list-style-type: none"> <li>- Planning RMA Application Approved by November 2020.</li> <li>- Partnership Agreement signed.</li> <li>- S106 signed.</li> <li>- MHCLG funding award yo HE/NR - JV, conditionally awaited.</li> <li>- Pricing submission by Contractor November 2020, pricing review underway.</li> </ul>							
<b>Current status</b>									
<ul style="list-style-type: none"> <li>• Access licences agreed and contract signed for IP1</li> <li>• Section 80 Notices issued for demolition</li> <li>• Communication with local residents undertaken</li> <li>• Millennium Green works design commenced with vegetation clearance</li> </ul>									

<ul style="list-style-type: none"> <li>• Infrastructure delivery partner for Phase 1 Infrastructure submitted pricing IP2 packages, the review was finalised at the end February 2021 and passed to Landowners</li> <li>• The WY+TF Full Business Case Conditions submitted, passed PAT IC on 4th March 2021</li> </ul>	
<b>Future outlook</b> <ul style="list-style-type: none"> <li>• Infrastructure Package 1 has commenced on site with the following works on-going: <ul style="list-style-type: none"> <li>• Demolition Concrete Works commenced</li> <li>• Demolition Unipart Building commenced</li> <li>• Millennium Green Works on-going</li> <li>• Lifting of disused track</li> <li>• Drop-in Sessions for residents to be held remotely</li> </ul> </li> <li>• Infrastructure Package 2 Pricing Report Issued together with Transition Acton Plan and Notes - confirmation from Landowners awaited with regard to actions from these elements of works.</li> </ul>	
<b>Reports to</b>	York Central government structures and the Executive.
<b>Exec member</b>	Cllr Keith Aspen
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Executive December 2015 – York Central and Access Project  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8844&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8844&amp;Ver=4</a></p> <p>Executive July 2016 – York Central  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4</a></p> <p>Executive November 2016 - Consultation on access options / Third party acquisitions  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4</a></p> <p>Executive July 2017: Project and Partnership Update  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4</a></p> <p>Executive November 2017 - Preferred Access Route and Preparation for Planning</p>

<p><a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10193&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10193&amp;Ver=4</a></p> <p>Executive March 2018 - York Central Access Construction</p> <p><a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10189&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10189&amp;Ver=4</a></p> <p>Executive June 2018 – Masterplan and Partnership Agreement</p> <p><a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10469&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10469&amp;Ver=4</a></p> <p>Decision Session August 2018 – York Central Design Guidelines</p> <p><a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&amp;MID=10847#A149619">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&amp;MID=10847#A149619</a></p> <p>Executive August 2018 York Central Update – Western Access</p> <p><a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10471&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10471&amp;Ver=4</a></p> <p>Executive November 2018 – York Central Enterprise Zone investment Case</p> <p><a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10474&amp;Ver=4</a></p> <p>Executive January 2019 York Central Partnership Legal Agreement</p> <p><a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10476&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10476&amp;Ver=4</a></p> <p>Executive July 2019 - York Central Partnership Update</p> <p><a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4</a></p> <p>Executive October 2019 – Update</p> <p><a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4</a></p> <p>Executive July 2020 – Update</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12295&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12295&amp;Ver=4</a></p>
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<b>Project title</b>	Castle Gateway								
<b>Reporting period</b>	March 2021								
<b>Description</b>									
<p>City of York Council (CYC) is one of the principal land owners in the area around Piccadilly, the Eye of York, St George's Field and the Foss Basin. This area is being referred to as the Castle Gateway and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a fresh vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the City.</p>									
<b>Overall status this period (Mar)</b>					<b>Overall status previous period (Feb)</b>				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
<b>Mar</b>									
<b>Feb</b>									
<b>Costs Status Explanation</b>		The Executive approved a further budget of £2.15m to take the project through to the next decision point in Autumn 2021. The Executive have revised the delivery plan in response to COVID-19, but the new actions remain within the scope of the existing budget and the project remains on target to be delivered within that budget. There is still uncertainty as to the impact of COVID-19 on elements of the project affecting the cost of delivery, including the timescales and build costs.							
<b>Financial Benefits Status Explanation</b>		A GVA assessment of the proposed masterplan has been undertaken by WYCA. They assess the GVA benefits of the proposals to be £360m for the Leeds City Region. However, realising these benefits is dependent on the successful delivery of the whole masterplan which will require significant investment from the council and other public bodies.							
<b>Risks Status Explanation</b>		This is a complex project to deliver an ambitious masterplan, and as such it has significant risks to its delivery. Whilst mitigation and monitoring of risks is being undertaken, the project is likely to remain at risk throughout delivery.							
<b>Issues Status Explanation</b>		Issues remain under review.							
<b>Current status</b>									
<p><b>Castle Mills</b> – Officers continued to respond to clarification requests from contractors as they complete their tender returns. The tender period closed on the 5<sup>th</sup> March, and officers will assess the bids that have been submitted.</p>									

**St George's Field** – The scheme remains on pause while a strategic review of parking in the city centre is carried out. Officers will support the work required for this review.

**Castle and Eye of York** – The design work has continued on the first phase of the Castle and Eye of York scheme, with initial engagement taking place with key stakeholders informing this early design work. This initial design work will identify opportunities for the project which will be the subject of future engagement. The production of an engagement strategy underway with the My Castle Gateway

A number of necessary site investigation works continue to understand the site and any potential constraints that may impact the design.

**West Yorkshire Transport Fund** - Work continues to progress on the funding bid to outline and full business case stages, led by the council's consultants WSP.

**Future outlook**

**Castle Mills** – Officers will assess the bids that have been submitted by contractors. This assessment and evaluation process is due to complete early April, with a contractor appointed by the end of April.

**Castle and Eye of York** – The first phase of the design work completes, with the Stage 1 report to be reviewed and signed off by officers. This Stage 1 report will be used to commence the public engagement on the initial proposals for the scheme, carried out by CYC through My Castle Gateway. Alongside the engagement work, Stage 2 of the design will commence, which will include the development of the concept designs and costings.

Site investigation works will continue to understand any potential constraints on the site that may impact on the design.

**Reports to**

The Executive sponsor for the Castle Gateway is the Leader of the Council in his remit as Executive Member for Finance and Performance. The Executive have approved a whole series of recommendations over the last three years to advance the project, with delivery of these being the responsibility of the Castle Gateway Working Group. This working group was established in January 2017 and serves as the project board and meets on a monthly basis. It is chaired by the Director for Economy and Place, and the wider interests of the

	<p>council are represented by the Assistant Directors for Regeneration and Asset Management; Planning and Sustainable Development; and Transport, Highways and the Environment. The group also has Heads of Service for legal, finance and property.</p> <p>The working group is the key interface point with wider stakeholders, with the project manager and Assistant Director for Regeneration and Asset Management chairing the Castle Gateway Advisory Group (which consists of key stakeholders and principal custodians of the city) and the My Castle Gateway public engagement partnership. The interests of the formal partnership with York Museums Trust will also be represented by the same individuals and outcomes and decisions fed back in to the working group.</p> <p>The Castle Gateway project manager has defined expenditure levels under the Council's Contract Procedure Rules. Any decisions that are outside the remit of previous recommendations from the Executive are taken to the appropriate decision making route as set out by the council's governance and decision making framework. Dependent on the nature and scope of the issue this may be an officer decision, Executive Member decision, or require a full Executive decision.</p>
<b>Exec member</b>	Cllr Nigel Ayre
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	Local Plan Policy, City Transport Policy
<b>Link to paper if it has been to another member meeting</b>	<p>Executive October 2015 - York's Southern Gateway  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4</a></p> <p>Executive November 2016 - Land Assets on Piccadilly  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9307&amp;Ver=4</a></p> <p>Executive January 2017 – Update York Castle Gateway  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4</a></p> <p>Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park</p>



	<p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10190&amp;Ver=4</a></p> <p>Executive April 2018 - Castle Gateway Masterplan <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10197&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10197&amp;Ver=4</a></p> <p>Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10473&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10473&amp;Ver=4</a></p> <p>Executive October 2019 – Update <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4</a></p> <p>Executive January 2020 –Phase One Delivery Strategy <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11115&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11115&amp;Ver=4</a></p> <p>Executive October 2020 – Update and Business Case Review <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12297&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12297&amp;Ver=4</a></p>
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<b>Project title</b>	Local Plan								
<b>Reporting period</b>	March 2021								
<b>Description</b>									
<p>The 'Local Plan' is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.</p> <p>The Local Plan must be accompanied by an infrastructure delivery plan setting out the Council's approach to strategic infrastructure and its funding. All housing and employments sites included must be viable and deliverable this is directly linked to future approaches to planning gain i.e. CiL and S106.</p> <p>In response to both the Council resolution in autumn 2014, and the changed national and local context, officers have initiated or a series of work streams to inform the next stages of plan production. This relates to housing need, economic growth and the related need for employment land, and detailed site assessments.</p> <p>The production of the plan has to be in accordance with statute and national guidance. This includes a legal requirement to work with neighbouring authorities. It also means that the plan must be subject to Sustainability and Environmental Assessments. It will also ultimately be subject to an independent examination by a government inspector.</p>									
<b>Overall status this period (Mar)</b>					<b>Overall status previous period (Feb)</b>				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
<b>Mar</b>									
<b>Feb</b>									
<b>Scope Status Explanation</b>		Take the Local Plan through examination in public (EIP) and to adoption as statutory development plan for York.							
<b>Costs Status Explanation</b>		Cost associated with EIP, modifications consultation and adoption. Staffing costs to ensure timely delivery and adequately resourced EIP as well as consultancy support.							
<b>Resources Status Explanation</b>		The Forward Planning Team has reduced in size following the loss of members of staff. Resourcing needs to be sufficient to ensure the timely completion of work for submission to the Inspectors and to enable preparation for phase 2 hearing matters in detail. Additional funding has been awarded in the short term to help fast-track evidence base.							

<b>Tasks &amp; Milestones Status Explanation</b>	<ul style="list-style-type: none"> <li>• Officers submitted timetable for GB Evidence base completion on 25 February.</li> <li>• Inspector's letter of 3 March 2021 states content for CYC to proceed to timetable followed by consultation.</li> <li>• Further phase 2 hearing sessions on the remainder of the Plan will then be requested by the Inspector subject to their conclusions on phase 1 matters.</li> </ul>
<b>Risks Status Explanation</b>	Risks associated with examination of Local Plan by Planning Inspectorate. Delay to examination process as a result of resourcing.

### Current status

Key milestones achieved for emerging plan:

- Submission May 2018
- Proposed Modifications Consultation June 2019
- Phase 1 Hearing sessions December 2019
- Completion of a schedule of further work resulting from Phase 1 hearing sessions throughout 2020.

The Inspectors wrote to CYC on 12 June 2020 outlining their conclusions in relation to the first phase examination hearing sessions. Focus of the letter was on the Green Belt approach, which was in general conformity with the saved RSS policies. However concerns were raised regarding the GB methodology used to assess the inner boundaries. Officers sent an initial letter on 22 June 2020 welcoming the conclusions thus far and setting out their intention to seek to justify the boundaries through clarification of the evidence base.

Following the release of the 2018 based sub-national Household Projections, the Inspectors wrote to the council on 9 July 2020 asking whether this would lead to a material change in York's proposed housing requirement. The Council commissioned technical advice from consultants and responded on 6 October to confirm that an OAN of 790 dpa and a housing requirement of 822 dpa remain relevant.

The Inspectors wrote to the Council on 18 December asking for an update on progress and to consider the Council's position in relation to the Examination. Officer's sent a letter on 15 January 2021 confirming that, despite difficult logistical circumstances, the Council had completed the outstanding items of further work requested. Officers also submitted the Green belt Topic Paper Addendum as requested and outlined that the detailed annexes were to follow.

Letter to Inspectors on 25 February confirmed timetable for Green Belt

Annexes submission. Inspector's letter of 03 March confirmed the timetable was acceptable and that the Council should proceed. Consultation to follow submission for which we must prepare concurrently.

More information on the Local Plan EiP progress is available to view at: [www.york.gov.uk/localplanexamination](http://www.york.gov.uk/localplanexamination)

### Future outlook

Officers are working to a timetable for the submission of the Green Belt Topic Paper Annexes in phased submissions by 31 March and 30 April. Concurrently, preparation for citywide consultation and virtual hearing sessions is being undertaken.

<b>Reports to</b>	Executive, Local Plan Working Group
<b>Exec member</b>	Cllr. Keith Aspden, Cllr Andrew Waller and Cllr Nigel Ayre
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	Deliverability of York Central
<b>Link to paper if it has been to another member meeting</b>	<p>Executive July 2015  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8840&amp;Ver=4</a></p> <p>Executive June 2016            City of York Local Plan – Preferred Sites Consultation  <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9191&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9191&amp;Ver=4</a></p> <p>Executive December 2016 – Update on Preferred Sites Consultation and Next Steps  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4</a></p> <p>Executive January 2017 - Update on Local plan  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9309&amp;Ver=4</a></p> <p>Executive July 2017  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4</a></p> <p>Local Plan Working Group January 2018  <a href="http://democracy.york.gov.uk/documents/s120857/LP%20LPWG%20FINAL%20REPORT.pdf">http://democracy.york.gov.uk/documents/s120857/LP%20LPWG%20FINAL%20REPORT.pdf</a></p>

	<p>Executive January 2018 - Update <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10195&amp;Ver=4</a></p> <p>Executive May 2018 City of York Local Plan – Submission <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4</a></p> <p>Executive September 2018 Supplementary Planning Documents to support the emerging York Local Plan <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4</a></p> <p>Executive March 2019 - Update <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10479&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10479&amp;Ver=4</a></p> <p>Local Plan Working Group October 2020 – Update <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&amp;MId=12429&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=128&amp;MId=12429&amp;Ver=4</a></p> <p>Local Plan Working Group, March 2021 – Update <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?MId=12777">https://democracy.york.gov.uk/ieListDocuments.aspx?MId=12777</a></p>
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<b>Project title</b>	Community Stadium								
<b>Reporting period</b>	March 2021								
<b>Description</b>									
<p>The Community Stadium project will deliver a new football and rugby stadium for professional sport and community sport and leisure facilities for the city of York. The project also includes a new athletics facility for use by York Athletic Club as well as many community uses and work with community partners.</p> <p>The core project objectives are to provide a new Community Stadium within a new leisure facility complex on the grounds of the existing Huntington Stadium / Waterworld swimming pool.</p> <p>This project represents an opportunity to create one of the country's most far reaching community stadium complexes.</p>									
<b>Overall status this period (Mar)</b>					<b>Overall status previous period (Feb)</b>				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
<b>Mar</b>									
<b>Feb</b>									
<b>Costs Status Explanation</b>	<ul style="list-style-type: none"> <li>- Further Budget approved February 2021 to account for overspend of c£1.2m due to a number of factors documented in the financial report.</li> <li>- Resolution to contractor claims and damages is now the only outstanding financial matter.</li> <li>- This resolution may take some time.</li> </ul>								
<b>Tasks &amp; Milestone Status Explanation</b>	<ul style="list-style-type: none"> <li>- Build completion and subsequent handover happened December 2020. This is due to a number of build factors as well as the impact of covid and the extent of any claims and damages is still to be fully determined.</li> <li>- Highways and drainage are the final elements due for completion early 2021. These elements do not impact on the operation and opening of the site.</li> <li>- Tenant move ins are now ongoing from January to September 2021.</li> <li>- Sports clubs moved in January 2021.</li> <li>- Games and public attendance are subject to covid.</li> </ul>								
<b>Risks Status Explanation</b>	<ul style="list-style-type: none"> <li>- Covid-19 restrictions are affecting revenue and operation of the site as well as tenant move ins and fit outs.</li> </ul>								
<b>Issues Status Explanation</b>	<ul style="list-style-type: none"> <li>- Issue of the highways and drainage works is significant but is now being progressed to completion.</li> <li>- Covid-19 restrictions are affecting all sites and potential for further disruption depending upon length of time restrictions are in place. This is a current issue affecting site but has further risk implications as captured in the risk log.</li> </ul>								
<b>Current status</b>									

In the last twelve months of the project, progress has been made as follows:

- Tenants now secured for the lantern unit with legal agreements now executed.
- Additional tenant for the lantern remainder area now being progressed as well as additional hired corporate gym usage.
- Confirmation of full delay and claims is awaited from GLL.
- Sponsorship and naming rights contract complete and approved. Signage complete and in place.
- Cinema complete and open as of December 2019.
- Starbucks restaurant complete and open as of December 2019.
- Bowling and golf open as of August 2020.
- Building control sign off and certification of all buildings September 2020.
- PC achieved December 2020 in line with the above works.
- Site opened to the public December 21 2020.
- Library explore opened December 2020.
- Tenant fit out progressing in all areas.
- Both sports clubs moved in January 2021.
- NHS unit opened to the public March 2021.
- First football game held February 2021.
- First rugby game held March 2021.

### **Future outlook**

The next steps for the project are as follows:

- Drainage and highways snagging works to complete by spring 2021.
- Stage 3 road safety audit work to complete first quarter 2021.
- Stage 4 audit work to complete in c18 months.
- Snagging works for all stadium and leisure areas to complete for formal sign off by March 2021.
- Confirmation of tenants for the commercial unit by summer 2021.
- Lantern tenant now signed with additional tenant also now progressing.
- Commercial and community tenants fit out July 2019 to end of September 2021. Some of these contain significant pieces of work.
- Stadium, Leisure and Hub Tenant fit out expected from January 2021 onwards dependent upon covid regulations in place at that time.
- Tenant fit outs will continue throughout 2021.
- Commercial site additional tenants both restaurant and leisure to follow in 2021 due to covid.

- Full handover of stadium and leisure site completed end of 2020. Opened to the public 21 December 2020.
- Contract completion and financial closedown is expected to occur during 2021 following resolution of all claims and damages issues.
- Claims and damages resolution is expected to occur during 2021.

**Covid impact remains on the opening and operation of the facilities, currently closed again due to lockdown restrictions. Ongoing revenue implications of closure whilst having to still staff and operate the facility for sports and tenant fit out.**

Hand over completed December 2020 with opening to the public of the leisure estate on the 21 December 2020. Stadium opened in January 2021 with games being held for both clubs in February and March 2021. Tenant fit outs can continue through early 2021 for YAC, both sports clubs, NHS and Little Gym. Opening of these units and operation once complete, will be covid dependant. NHS first unit opened March 2021 to the public.

<b>Reports to</b>	Project team report to the Director of Finance and prepare reports to the project Board. The project Board Chair updates Exec and Full Council when needed. Subject to Audit and Governance scrutiny.
<b>Exec member</b>	Cllr. Nigel Ayre
<b>Director responsible</b>	Ian Floyd – Chief Operating Officer
<b>Dependencies</b>	Yearsley review. The continued operation of Yearsley is Potentially linked to the DBOM contract proposed.
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Full Council March 2016  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=331&amp;MId=8836&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=331&amp;MId=8836&amp;Ver=4</a></p> <p>Executive December 2016 – Update report  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9308&amp;Ver=4</a></p> <p>Executive March 2017  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4</a></p> <p>Executive July 2017 - Community Stadium &amp; Leisure Facilities Report  <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10406&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10406&amp;Ver=4</a></p> <p>Executive October 2017 - Project Report</p>



	<p><a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10192&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10192&amp;Ver=4</a></p> <p><b>Executive September 2018 - Project Update</b></p> <p><a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4</a></p> <p><b>Executive December 2020 – New Stadium Leisure Complex Commercial Proposal on Restaurant Units</b></p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12428&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12428&amp;Ver=4</a></p>
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<b>Project title</b>	The Guildhall								
<b>Reporting period</b>	March 2021								
<b>Description</b>									
<p>City of York Council vacated the Guildhall in April 2013, moving to West Offices as part of the Admin Accommodation programme, in order to make approx. £1m pa savings. An evaluation of potential future uses had already been undertaken, and following further feasibility work and review a decision on the Future of the complex was taken by Executive in October 2015. Approval was granted for detailed project development work to secure the future of the Guildhall as a serviced office venue; with virtual office and business club facilities, maximising the benefits of the different spaces within the complex, its heritage appeal, and also ensuring ongoing council use and public access in a mixed use development.</p>									
<b>Overall status this period (Mar)</b>					<b>Overall status previous period (Feb)</b>				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
<b>Mar</b>									
<b>Feb</b>									
<b>Costs Status Explanation</b>		Further archaeological remains have been discovered in the basement of the retained section of the annexe. This has resulted in 5 weeks excavation, up to 2 weeks may affect the critical path of the project. The contractors flexibility has greatly reduced the full impact.							
<b>Resources Status Explanation</b>		<p>Site is currently advancing as planned however we may face delay in the near future as the contractor is reporting that their supply chain is becoming fragile due to staffing difficulties and forced closures specifically for:</p> <ul style="list-style-type: none"> <li>• Steel erectors labour</li> <li>• Loss of key staff due to living with at risk family members</li> </ul>							
<b>Financial Status Explanation</b>		The business case for delivery was agreed by Executive in February 2019 - where the project costs and the financial benefits were approved by Executive in parallel with the final project costs.							
<b>Tasks &amp; Milestones Status Explanation</b>		<ul style="list-style-type: none"> <li>• The glazed arcade design to the slype space has received listed building consent, and the concrete raft foundation has been completed.</li> <li>• The general internal refurbishment is progressing well and the new entrance from the main hall to the glazed arcade has been formed.</li> </ul>							
<b>Risks Status Explanation</b>		<ul style="list-style-type: none"> <li>• All roofs have been stripped with no major decay or defects.</li> <li>• The steelwork and precast work have now been completed removing a large degree of river logistical risk as the remaining activities do not rely as heavily on the river for constant supply, with careful management loading the raft in advance of a flood event is now proving to mitigate the flood events due to the large storage capacity of the raft.</li> </ul>							

<b>Issues Status Explanation</b>	<ul style="list-style-type: none"> <li>• Progress has been made with access agreements.</li> <li>• Due to the non engagement of public house owners a redesign has enabled the construction without accessing the pubs beer garden as originally planned.</li> </ul>
<b>Current status</b>	
<b>Statutory Consents / Approvals</b>	
<ul style="list-style-type: none"> <li>• Executive approval February 2019 to advance to the construction stage.</li> <li>• Planning and LBC approvals granted 16 Feb 2017.</li> <li>• Executive approval for scheme delivery 16 Mar 2017.</li> <li>• Full Council approval of budget requirement 30 Mar 2017.</li> <li>• Grant Agreement letter signed with WYCA 7 Apr 2017 securing £2.347m of LGF funding from LCR LEP to support project delivery.</li> </ul>	
<b>Project Progress</b>	
<ul style="list-style-type: none"> <li>• Construction commenced on the 16th of September 2019.</li> <li>• All piling completed and the ground beams to the north range are under construction.</li> <li>• The re-roofing of the main hall and the south range are advancing well.</li> <li>• External stonework repairs have now commenced.</li> <li>• The North Range steelwork is completed and the concrete precast floors have been installed giving a good feel of how the restaurant and riverside terraces will look when completed.</li> </ul>	
<b>Future outlook</b>	
<ul style="list-style-type: none"> <li>• The foundation to the South Range glazed arcade is completed awaiting the steel structure.</li> <li>• Refurbishment of the existing block continues, with the council chamber roof well on the way to completion.</li> </ul>	
<b>Reports to</b>	The Guildhall board reports to Economy and Place DMT and PM updates Executive member and Executive when required for updates and approvals.
<b>Exec member</b>	Cllr Nigel Ayre
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	Local plan
<b>Link to paper if it has been to</b>	Executive October 2015 - The Future of York's Guildhall & Riverside

<p><b>another member meeting (e.g. executive, council, a scrutiny committee)</b></p>	<p><a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8842&amp;Ver=4</a></p> <p>Scrutiny – 13 June 2016 <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=144&amp;MId=9420&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=144&amp;MId=9420&amp;Ver=4</a></p> <p>Exec July 2016 - Detailed Designs &amp; Business Case <a href="http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4">http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9303&amp;Ver=4</a></p> <p>Executive March 2017 – The Development of the Guildhall Complex <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4</a></p> <p>Executive May 2018: The Development of the Guildhall Complex <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10198&amp;Ver=4</a></p> <p>Executive February 2019: Redevelopment Tender Evaluation &amp; Project Business Plan Appraisal <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11007&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11007&amp;Ver=4</a></p>
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<b>Project title</b>	Outer Ring Road (A1237)								
<b>Reporting period</b>	March 2021								
<b>Description</b>									
<p>This project combines the previously separate schemes - YORR roundabout upgrades &amp; YORR dualling (phase 1). This project has already delivered an upgrade of the Wetherby Road roundabout in 2018/19 to the new standard 3 lane approaches and 2 lane exits on the A1237. This project will continue by upgrading the stretch of the A1237 to dual carriageway standard between the A19 junction and Little Hopgrove junction, including the upgrade of the 5 roundabouts on this stretch to the standard already set by the Wetherby Road upgrade. This project will increase the capacity of the ring road, particularly of the roundabouts being upgraded, to reduce orbital and radial journey times. The A1237 roundabout at Great North Way will also be improved as part of this project (although this lies outside the stretch which is to be dualled).</p>									
<b>Overall status this period (Mar)</b>					<b>Overall status previous period (Feb)</b>				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
<b>Mar</b>									
<b>Feb</b>									
<b>Tasks &amp; Milestones Status Explanation</b>		The pre-planning consultation process has now ended.							
<b>Risk Status Explanation</b>		Risks are being monitored daily.							
<b>Issues Status Explanation</b>		Landowners are not content about the level of improvements proposed for frontage to their site. They are canvassing support to have their case heard.							
<b>Current status</b>									
<ol style="list-style-type: none"> <li>1. The pre-planning consultation is being reviewed and evaluated.</li> <li>2. Negotiations continue to attempt to acquire land for the scheme.</li> <li>3. Ground Investigation work is in progress at various locations in the proximity of the A1237.</li> <li>4. A report to CYC Executive seeking an 'in principle' resolution for drafting a Compulsory Purchase Order is being prepared for the March 2021 meeting.</li> <li>5. The tenders for the planning consultant commission have been received and are being evaluated.</li> <li>6. A cost review on the scheme has been completed.</li> </ol>									
<b>Future outlook</b>									

<ol style="list-style-type: none"> <li>1. Completion of the ground investigation and ecological survey work.</li> <li>2. Review the risk register for the scheme.</li> <li>3. Plan a team collaboration day for all suppliers.</li> <li>4. Present a report to CYC Executive seeking an 'in principle' resolution to draft a Compulsory Purchase Order for the acquisition of the necessary land.</li> <li>5. Continue ongoing negotiations to acquire land.</li> <li>6. Review the public engagement report for the scheme.</li> </ol>	
<b>Reports to</b>	Project reports into the Transport board, Project Board and Lead Members Board
<b>Exec member</b>	Cllr Andy D'Agorne
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	LTP4, Local plan
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Executive W Yorkshire Transport Fund – 24 Nov 16  <a href="http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf">http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf</a></p> <p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10188&amp;Ver=4</a></p> <p>Executive December 2018 - A1237 Outer Ring Road – Dualling Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10475&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10475&amp;Ver=4</a></p> <p>Executive September 2019 - Improvements Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11109&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11109&amp;Ver=4</a></p> <p>Executive February 2020 – Dualling from A19 Rawcliffe to A64 Hopgrove  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11116&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11116&amp;Ver=4</a></p> <p>Executive June 2020 – Phase 1 Dualling - Procurement Strategy, Approach to Public Engagement and Landscaping  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12293&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12293&amp;Ver=4</a></p>

	<p>Executive March 2021 - Phase 1 Dualling - Resolution in principle to promote a Compulsory Purchase Order and associated Side Roads Order</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12509&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12509&amp;Ver=4</a></p>
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<b>Project title</b>	Housing Delivery Programme								
<b>Reporting period</b>	March 2021								
<b>Description</b>									
The accelerated delivery of mixed tenure housing across multiple sites in the city.									
<b>Overall status this period (Mar)</b>					<b>Overall status previous period (Feb)</b>				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
<b>Mar</b>									
<b>Feb</b>									
<b>Financial Status Explanation</b>	Financial modelling has been undertaken to inform the delivery programme. Risks remain around build costs for the remainder of the programme as well as sales receipts from open market and shared ownership homes. The ongoing pandemic and any impact on the Housing Market is being reviewed with the appointed sales agents.								
<b>Non Financial Status Explanation</b>	The commitment to deliver added social value through the Housing Delivery Programme has been demonstrated through the engagement work to date. This needs to be embedded into all future design and construction work and the sales and lettings process.								
<b>Tasks &amp; Milestones Status Explanation</b>	<ul style="list-style-type: none"> <li>Construction works continue at Lowfield Green - with Show Homes delivered to programme. The completion of some early phase properties is showing slight delay at this time within the overall development programme.</li> <li>Executive approvals are now in place to progress with delivering the Duncombe Barracks and Burnholme schemes.</li> <li>Programme timescales to be reviewed in light of Covid-19.</li> </ul>								
<b>Risks Status Explanation</b>	Detailed risk register has been formulated to identify all key risks, assign responsibilities and determine potential mitigation measures.								
<b>Current status</b>									
<u>Lowfield</u>									
<ul style="list-style-type: none"> <li>Construction work continues - the Show Home properties were completed and handed over in December and are now available for viewing with Ashtons managing remote video viewing as far as possible.</li> <li>The completion and handover of the first market sales and social rented properties in March is being impacted by a number of factors as advised by the contractor - work is in hand to minimise these delays.</li> <li>The contract is progressing well with future phases already in build.</li> <li>The Self build plots are also progressing with planning approvals in place for 5 of the 6 plots.</li> </ul>									



Duncombe Barracks

- Planning application submitted and under consideration - queries being addressed - determination pending expected to be before the end of March
- Stage D design work in progress with design team workshops to consider overall specification.
- Procurement strategy and programme in place.

Burnholme

- Planning application submitted and under consideration - queries being addressed - determination pending.
- Stage D design work in progress with design team workshops to consider overall specification.
- Procurement strategy and programme in place.

Ordnance Lane

- Final Stage C Designs under review to finalise scheme for planning submission.
- Business case being finalised to make case for grant funding support.

**Next Period**

- Planning decisions on Duncombe / Burnhome schemes.
- Expression of Interest for Duncombe / Burnholme contractor procurement.

<b>Reports to</b>	Project team consisting of officers at the council who will advise on specialisms such as legal, housing, finance, and procurement. This project team feeds into the Housing Delivery Programme Board, which consists of senior officers and managers. The board guides decisions shaping the programme, setting objectives, scope, and timelines for projects. The board reports into the HCA as part of the partnership arrangement as well as One Public Estate. When milestones are met the programme will report into 'Capital and Asset Board' and 'Health, Housing and Adult Social Care' and 'Employment and Place' Management Teams for co-ordination and major project issues. Decisions taken by the Council Management Team followed by Executive.
<b>Exec member</b>	Cllr. Denise Craghill
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place

<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>March 2017 Executive Meeting  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9311&amp;Ver=4</a></p> <p>December 2017 Executive Meeting</p> <ul style="list-style-type: none"> <li>- Delivering Health and Wellbeing facilities for York</li> <li>- Establishing a Delivery Model and the Scope of the Programme</li> <li>- Delivering the Lowfield Scheme</li> </ul> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10194&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10194&amp;Ver=4</a></p> <p>July 2018 Executive Meeting - Proposals  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10470&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10470&amp;Ver=4</a></p> <p>October 2018 Executive Meeting - Duncombe Barracks, Burton Stone Lane  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10473&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10473&amp;Ver=4</a></p> <p>January 2019 Executive Meeting- Building More Homes for York – removal of the HRA borrowing cap  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10476&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10476&amp;Ver=4</a></p> <p>September 2019 Executive Meeting - Housing Delivery Programme Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11109&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11109&amp;Ver=4</a></p> <p>October 2020 Executive Meeting – Phase 2 of the Housing Delivery Programme  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12298">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12298</a></p>

<b>Project title</b>	Provision of School Places									
<b>Reporting period</b>	March 2021									
<b>Description</b>										
<p>The need to provide sufficient school places for current and future residents is a key statutory duty of CYC and will build an educational infrastructure for the city by forecasting likely demand and supply of school places over the medium term (until 2022/23).</p> <p>The aims of this project are to identify where and when additional school places will be required, and work with central government and the school community to provide places in good or outstanding schools.</p> <p>CYC is provided with some 'Basic Need' funding from central government for this purpose and will need to ensure that this and other sources of funding are used to best effect in those areas of greatest need, and to ensure that all educational provision is sustainable in the longer term, working with the school community.</p> <p>The project represents a significant priority for City of York council in delivering educational opportunities for residents.</p>										
<b>Overall status this period (Mar)</b>					<b>Overall status previous period (Feb)</b>					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
Mar										
Feb										
<b>Cost Status Explanation</b>		<p>Future Basic Need funding is likely to be very limited and housing developer contributions may not meet the expected requirements for educational infrastructure across all sites. This is being addressed through the Local Plan required infrastructure process, but these requirements exceed any current capital for the costs.</p>								
<b>Current status</b>										
<b>Capacity</b>										
<ul style="list-style-type: none"> <li>Information has now been received from all maintained schools regarding changes that have been made to buildings or building use that could impact on the net capacity. Work has continued this period to ensure the necessary net capacity information is available for SCAP 2021.</li> </ul>										
<b>Communication</b>										
<ul style="list-style-type: none"> <li>There has been continued communication with developers of some proposed and forthcoming housing sites and with those officers</li> </ul>										

overseeing the draft Local Plan and future infrastructure plan for the city, as well as with the impacted MATs and schools.

- Communication is also ongoing to discuss solutions to address the pressures around secondary school place requirements in the south east of the city.
- Communication continues around plans to increase secondary school places in the west of the city. Further discussions have taken place with affected MATs this period, to discuss potential solutions.
- A presentation took place to school business managers of maintained schools this period to explain the forecasting process, give an overview of the changes seen in forecasts and the potential impact of both covid and brexit.

### **Data Modelling**

- Basic need allocations for places required for September 2023 have now been announced and published on the GOV.UK website.

### **Forecasting**

- Base forecasts for the 2021 forecasts and the Planning Area Action Plans have been completed and published on York Education along with associated documentation. These action plans will continue to be updated throughout the year as new information becomes known.
- Although outside the scope of this project, and instead part of the parallel Inclusion Review, collaborative work has continued this period to develop forecasts for the SEN team.

### **Policy**

- Liaison with other admission authorities regarding the now determined admission arrangements for the 2022/23 school year has continued this period.

### **Future outlook**

The main focus of this period:

#### **Capacity**

- Continue to update net capacity information in preparation for the SCAP 2021 process.

#### **Communication**

- Continued engagement with local schools and academy trusts to gather their views and identify any potential plans about how they could assist in providing for future need.

- Continue to liaise regarding the proposal to address secondary school place requirements in the Secondary Planning Area - South East York.
- Continue to move forward proposals to address the secondary school place requirements in the Secondary Planning Area - West York.

### Forecasting

- Continue to monitor school in-year admission requests to explore any changes seen in net migration as a result of the global pandemic.
- Continue analysis of secondary and primary forecasts.
- Continue collaborative work on SEND sufficiency planning with the SEN team.

### Policy

- Continue to work with colleagues in other departments to update the Viability Assessment to determine the impact of alternative pupil yields.
- Continue work on the proposal for a SEND pupil yield contribution.
- Continue liaison with other admission authorities on the now determined admissions arrangements for the school year starting September 2022.

<b>Reports to</b>	Project is overseen by Children, Education and Communities Directorate Management Team and Executive Member for Children and Young People as necessary.
<b>Exec member</b>	Cllr Ian Cuthbertson
<b>Director responsible</b>	Amanda Hatton – Corporate Director of People
<b>Dependencies</b>	Local Plan Policy, Economic Strategy, City Transport Policy
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Executive February 2018 Admission arrangement for the 2019/20 school year <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4</a></p> <p>Executive July 2019 The Provision of School Places and Allocation of School Capital Budgets 2019-2023 to Address Secondary Place Pressures <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11107&amp;Ver=4</a></p> <p>Executive October 2019 Archbishop Holgate's School - Expansion 2020-21 <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4</a></p>

	<p>Executive May 2020 Fulford School Remodelling Phase 1 &amp; Access Improvements by Highways <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12288&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=12288&amp;Ver=4</a></p>
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<b>Project title</b>	Housing ICT Programme								
<b>Reporting period</b>	March 2021								
<b>Description</b>									
<p>The Housing ICT Programme is a major ICT enabled business transformation and culture change programme which will deliver a new operating model and systems for the Housing and Building Services teams within the Housing Services Department. Procurement of a new ICT solution will enable customer centric, holistic services to be delivered with first point of contact resolution at a place, time and manner that suits the customer.</p>									
<b>Overall status this period (Mar)</b>					<b>Overall status previous period (Feb)</b>				
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Risks</b>	<b>Issues</b>
<b>Mar</b>									
<b>Feb</b>									
<b>Scope Status Explanation</b>		<ul style="list-style-type: none"> <li>Due to the impact of Covid a re-timed roadmap to deliver the programme has been produced by the Programme Team, this has included a full review of all modules, interfaces and integrations, workloads, resources and business readiness and has resulted in the development of a realistic, measurable and achievable plan to ensure successful delivery of the Programme.</li> <li>This includes a revised financial and resourcing forecast for various phases of work. This has now been agreed and we are in the process of agreeing a waiver with Capita for the additional functionality and consultancy required to complete the remainder of the Programme and procuring through a KCS framework Capita Mobile Working offer. This work should be completed by the end of March 21.</li> <li>Significant progress has been made in implementing new ways of working for data migration.</li> <li>Significant progress has been made to unblock issues with Capita to ensure progress continues with system configuration and interfaces.</li> </ul>							
<b>Quality Status Explanation</b>		<ul style="list-style-type: none"> <li>The programme has identified significant pressure against the current timeline which has resulted in moving certain modules into Phase 2.</li> <li>A full review of the programme timeline has been completed and key risks to successful delivery have been identified, mitigated against or accepted as a managed risk.</li> </ul>							
<b>Cost Status Explanation</b>		<ul style="list-style-type: none"> <li>The financial commitment for the Programme has been revised as part of the contractual and scoping review and these have been agreed at Board and at CMT in March.</li> <li>Work to conclude the Procurement and Legal re-contracting required is now the priority for the Programme Management Team.</li> </ul>							
<b>Resources Status Explanation</b>		<ul style="list-style-type: none"> <li>Programme now has new Sponsor, Interim Director of Place, backed Interim Assistant Director Housing &amp; Community Safety and the Programme Manager role has now been filled.</li> <li>Options to explore resource gaps on the programme are being investigated including re-allocation of work to Capita and overtime for existing team members. Approval has been obtained at CMT</li> </ul>							

	for additional Client System Support Analyst for 6 months to ensure the configuration and security build in the system is undertaken and fully documented.
<b>Tasks &amp; Milestones Explanation</b>	<ul style="list-style-type: none"> <li>The final timetable and financial position has now been reset, setting tight targets and deliverables for the team to produce. This also finalised the exact scope of work in phase one and the work that will be required in later phases of the programme.</li> <li>Configuration continues on the main modules within the system, with several of these reaching a point of completion, enabling work on further modules to commence.</li> <li>A dashboard reporting system has been designed and approved by Board to ensure they have a full understanding month on month of how the Programme is Progressing.</li> </ul>
<b>Risks Status Explanation</b>	<ul style="list-style-type: none"> <li>Full risk review has been completed and the risk log within the Programme Control Workbook updated accordingly this has been ratified by Heads of Service. All major risks have all been assessed, mitigated against and controlled.</li> </ul>
<b>Issues Status Explanation</b>	<ul style="list-style-type: none"> <li>A full review of issues has concluded. All issues are recorded centrally in the Programme Control Workbook, Capita JIRA system and/or BI DevOps system. Significant progress has been made to unblock issues to enable improved the speed of configuration.</li> </ul>
<b>Current status</b>	
<p>Overall configuration work is progressing to the planned timescales set in November 2020 and the adjustment to working in a more focussed module by module way has enabled better management of work.</p> <p>Significant progress has been made towards re-contracting with Capita this will be concluded by the end of March 2021. The programme has been reset and Go Live scheduled for November 2021.</p>	
<b>Future Outlook</b>	
<ul style="list-style-type: none"> <li>Conclusion of 're-contract'</li> <li>Commission of 'additional work'</li> <li>Commission of 'mobile working capability'</li> <li>Continue configuration and data load / migration activity</li> <li>Development of dev ops recording to support Programme Dashboard</li> <li>Increased output and completion of work utilising enhanced ways of working to ensure issue resolution</li> </ul>	
<b>Reports to</b>	Programme reports to the Housing ICT Programme Board. This group is chaired by the Assistant Director of Housing with key representatives from the HHASC senior management team. The Programme Manager attends the monthly HHASC Senior Management Team (SMT) and both Housing and Building Services



	department team meetings to update on the programme.
<b>Exec member</b>	Cllr. Denise Craghill
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	Digital Services Programme – for delivery of other inter-dependent projects and technical resources
<b>Link to paper if it has been to another member meeting</b>	N/A

<b>Project title</b>	Smart Travel Evolution Programme – STEP									
<b>Reporting period</b>	March 2021									
<b>Description</b>										
<p>STEP is a programme of delivery that will prepare York for the coming revolution in adoption of connected and autonomous vehicles and managing whole city mobility. The project aims to achieve this by:</p> <ul style="list-style-type: none"> <li>➤ Improving communications to transport infrastructure and collecting more transport data.</li> <li>➤ Building a transport data platform to assist the City to meet big data challenges and making more of this data accessible.</li> <li>➤ Improving transport modelling, that allows us to run City wide models at varying scales, in near real time. This allows us to understand the way the transport network is performing and is expected to improve our transport planning activities.</li> </ul>										
<b>Overall status this period (Mar)</b>					<b>Overall status previous period (Feb)</b>					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues	
<b>Mar</b>										
<b>Feb</b>										
<b>Current status</b>										
<ul style="list-style-type: none"> <li>• Data platform procurement tender pending authorisation to award.</li> <li>• Real time model test system set up and CoYC officers starting to familiarise with software.</li> <li>• GLOSA supplier continuing work on system build with system testing started.</li> <li>• Strategic Model - Variable Demand Modelling under way.</li> </ul>										
<b>Future outlook</b>										
In the next reporting period:										
<ul style="list-style-type: none"> <li>• PTV Optima real-time model training to be completed.</li> <li>• Real-time model to go-live by end of March.</li> <li>• Data Platform Tender to be awarded.</li> <li>• GLOSA system testing to continue.</li> </ul>										
<b>Reports to</b>	<p>The STEP board reports in to Economy and Place DMT and PM updates executive member and Executive when required for updates and approvals. Key decisions are agreed by the Transport Board before reaching executive member or Executive.</p>									

<b>Exec member</b>	Cllr Andy D'Agorne
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	The Transport Capital Programme and TSAR Project
<b>Link to paper if it has been to another member meeting</b>	

<b>Project title</b>	Flood Risk – York 5 Year Plan								
<b>Reporting period</b>	March 2021								
<b>Description</b>									
<p>CYC are working closely with the Environment Agency to deliver a range of localised improvements to the cities flood defences, this work – the York Five Year Plan – has been developed following the floods and is supported by Government investment. In addition to this we are working with the EA on a catchment scale study to identify opportunities for wider interventions across the River Ouse catchment to further reduce future flood risks into the long term.</p>									
<b>Overall status this period (Mar)</b>					<b>Overall status previous period (Feb)</b>				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
<b>Mar</b>									
<b>Feb</b>									
<b>Costs Status Explanation</b>		<ul style="list-style-type: none"> <li>The 19 flood cells have a range of challenging technical and environmental elements, the speed of delivery of the whole programme further complicates the delivery.</li> <li>Value engineering and robust challenge of all solutions is being carried out across all flood cells but delivery of the core outputs with the available funding will continue to be challenging.</li> <li>Existing cells being taken to planning or where construction has commenced represent value for money and will deliver a robust set of flood risk management interventions, this is reviewed closely by the programme board and assured by the EA Large Project Review Group.</li> <li>The project team are closely monitoring the available funding and its ability to deliver the programme of works across all flood cells.</li> </ul>							
<b>Current status</b>									
<p>Flood events in the city since Christmas have caused disruptions to progress, all aspects of the project are ongoing and working through any issues:</p> <ul style="list-style-type: none"> <li>A number of flood cells have construction complete/almost complete.</li> <li>Further flood cells at planning determination stage.</li> <li>Working with CYC planners to identify the route through Covid restricted planning processes.</li> <li>Installation of property flood resilience measures has progressed.</li> </ul>									
<b>Future outlook</b>									
<ul style="list-style-type: none"> <li>Site compound construction has commenced at several sites.</li> </ul>									

<ul style="list-style-type: none"> <li>• Further planning conditions are being discharged ahead of construction phase commencement on further cells.</li> <li>• Construction activity across several parts of the city will begin early summer.</li> </ul>	
<b>Reports to</b>	The Project board sits within the Environment Agency. The Environment Agency has a formal programme board in compliance with PRINCE2 methodology, CYC are a member of the board. The lead Executive member receives a quarterly report and it is the subject of a bi-annual report to Economy and Place scrutiny committee. This approach to governance has been approved and adopted by Executive.
<b>Exec member</b>	Cllr Andrew Waller
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting</b>	Executive February 2017: CYC Response to the Independent Flood Inquiry <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9310&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=9310&amp;Ver=4</a>

<b>Project title</b>		City Centre Access							
<b>Reporting period</b>		March 2021							
<b>Description</b>									
<p>Project involves the feasibility and design of static and automated measures to be implemented into the area around Spurriergate, Coney Street, Parliament Street and York Racecourse to provide public protection from potential vehicle attack.</p> <p>The proposals follow firm Police and Counter Terror Unit advice to implement measure to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p>									
<b>Overall status this period (Mar)</b>					<b>Overall status previous period (Feb)</b>				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
<b>Mar</b>									
<b>Feb</b>									
<b>Scope Status Explanation</b>		<ul style="list-style-type: none"> <li>Temporary covid-19 transport recovery measures have changed the city centre footstreet operation affecting priorities for delivery of this project.</li> <li>Phase one/Phase three currently under review with a permanent TRO change to be advertised.</li> <li>Design of phase 3 measures to be taken forward.</li> <li>Phase 1 measures may not be progressed other than at Parliament Street and Spurriergate.</li> </ul>							
<b>Costs Status Explanation</b>		<ul style="list-style-type: none"> <li>Funding for the permanent phase 1 measures was approved at the February 2020 Executive meeting but the impact of COVID-19 may increase costs due to on-going market uncertainty and consequent delays.</li> <li>Changing the scope of the project will increase survey and design costs by effectively bringing forward the phase 3 project. Capital costs of phase one and phase three are similar, delivering both would significantly increase costs.</li> </ul>							
<b>Resources Status Explanation</b>		Current lack of CYC engineering support risks progress/increases support costs.							
<b>Tasks &amp; Milestones Status Explanation</b>		<ul style="list-style-type: none"> <li>Work ongoing to refine programme plan - numerous uncertainties relating to the continuing impact of COVID-19 and the scope of the project.</li> <li>Bringing forward the design of the phase 3 measures whilst the permanent footstreets restrictions are finalised saves some time however implementation of hostile vehicle mitigation measures will be delayed to 2022.</li> </ul>							

<b>Risk Status Explanation</b>	Risks associated with successful and timely implementation.
<b>Issues Status Explanation</b>	Phase one / phase three currently under review.
<b>Current status</b>	
<ul style="list-style-type: none"> <li>• The temporary expansion of the city centre footstreets that have barriers installed, has been extended until September 2021 and a permanent change to the access arrangements will be advertised/consulted on. The extension to the core area coincides with the phase 3 area of the CCA project.</li> <li>• Executive approval has been given to bring forward the design of the HVM measures for the phase 3 area of the project to reduce delays to implementation should the TRO changes be made permanent. The tender for the design work is live.</li> <li>• Racecourse project is nearing completion.</li> </ul>	
<b>Future outlook</b>	
<ul style="list-style-type: none"> <li>• The tender for the design of the phase 3 area is due for return on 8 April.</li> <li>• The results of the utilities survey will be received.</li> <li>• The works at the racecourse to be complete and the stage 3 road safety audit will be arranged.</li> </ul>	
<b>Reports to</b>	Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group There is a CYC internal working group working on the detail. This group is chaired by the Assistant Director for Transport, Highways and Environment.
<b>Exec member</b>	Cllr Andy D'Agorne
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</b>	<p>Executive February 2018: City Transport Access Measures <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10196&amp;Ver=4</a></p> <p>Executive September 2018: City Centre Access Update and Priority 1 Proposals <a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10472&amp;Ver=4</a></p> <p>Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals</p>

	<p><a href="http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11108&amp;Ver=4">http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11108&amp;Ver=4</a></p> <p>Executive February 2020: Phase 1 Proposals (Update)</p> <p><a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11116&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11116&amp;Ver=4</a></p>
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<b>Project title</b>	Parking Review								
<b>Reporting period</b>	March 2021								
<b>Description</b>									
<p>This project is to research, procure and implement a new parking back office system to replace the current system that is now out of date. In turn this new system will help to bring around a change in how parking is managed and how our customers interact with us by taking forward a customer self service system, such as the purchasing of parking permits and dealing with PCNs (Penalty Charge Notices).</p> <p>Historically there have been a number of issues relating to the delivery of the Parking Services back office system due to issues with the supplier. Motivation for this approach is also brought about by the fact that more than 25% of footfall in the customer centre is for parking related matters. This has been attributed to complex policy, under performing IT systems and associated processes and lack of available on-line services for customers. There is an opportunity to resolve a number of issues with this change project with the delivery of an ICT back office system to deliver this change and as the catalyst to support the development of a new parking strategy and technological roadmap for the next 10+ years in line with the Local Plan and Local Transport Plan 4.</p> <p>As part of this project the Council ICT team are looking into how this system could interface with existing CYC systems, such as FMS and CRM but looking forward, how these systems can interface with other systems such as parking machines and the wider Smart City work the Council is taking forward (STEP).</p>									
<b>Overall status this period (Mar)</b>					<b>Overall status previous period (Feb)</b>				
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Risks</b>	<b>Issues</b>
<b>Mar</b>									
<b>Feb</b>									
<b>Costs Status Explanation</b>		<ul style="list-style-type: none"> <li>Changes to some of the configuration of the new system will likely be required, that may attract further costs due to an increasing number of issues staff are picking up on through UAT with WSP and requiring either a WSP work around or what we are increasingly finding - changing the processes and working practices to suit of the system is configured.</li> </ul>							
<b>Resource Status Explanation</b>		<ul style="list-style-type: none"> <li>Current resource issues are impacting on testing.</li> <li>The lead back office member from Parking Services is now on the project full time.</li> <li>Additional support has been given from Business Support up until the end of March.</li> </ul>							

<b>Tasks &amp; Milestones Status Explanation</b>	<ul style="list-style-type: none"> <li>• March project board next week where a review of the go live date will be done. Looking less likely for a May go live date.</li> </ul>
<b>Risks Status Explanation</b>	<ul style="list-style-type: none"> <li>• There are a number of issues that we are seeing during this 1st UAT stage that are with WSP to look into and correct.</li> <li>• Some of these issues will be able to be corrected, by either have to change the way staff work, agree a compromise, pay for a solution or put it back to the 2nd phase of work.</li> <li>• As a result of the issues picked up in UAT there is a risk of current working practices changing to such an extent to suit the system, due to the systems inflexibility, that it may well risk mistakes being made after go live such as the assigning of tasks and their completion.</li> </ul>
<b>Issues Status Explanation</b>	<ul style="list-style-type: none"> <li>• The RAID log and project plan under review.</li> </ul>

## **Current status**

### **Key Progress From February**

- Risk resolved for the current S5 handhelds. All handhelds now upgraded to OS6 with working email and syncing Rialto.
- Reduced the risk linked to limited resource from Business Support by releasing one member of staff to support the project at 70-80% to work through user acceptance testing and re-mapping of processes. The resource will be reviewed again mid to end of March so this remains a live but reduced risk.
- Signed off on using a declaration process for renewals that has been rubber stamped by Fraud and Audit.
- Provided WSP with all letter templates for customer correspondence.
- Made headway with UAT by sticking to an agreed plan including the use of status reports each week to track if delays were being caused by either a process blocker, system bug, staffing issues or miss estimates of work.
- Progress in UAT includes the testing of:
  - Issuing a permit from the customer portal
  - Issuing a permit from the back office
  - End to end process for off-line customers including taking payment and generating correspondence
  - Checking the right evidence has been applied
- Training documents and mapping documents were updated based on the outcome of UAT.
- Decision was made to lower the priority of the replacement of the parking hotline given the amount of work we have to deliver as part of the project

itself. View is to take a bit of a 'wait and see' approach to this one and continue with the use of the parking hotline for go live.

### **Future outlook**

- Meeting with the web content team to review the feedback from the supplier linked to which of the issues raised for legal accessibility requirements can be addressed.
- Hoping to complete the following areas of UAT by the end of the month
  - Renewals
  - Invoicing
  - Post and Scanning
  - Refunds
  - Re-testing all permits through the customer portal (based on all defects being fixed) including customer correspondence, pricing, terms and conditions and permit detail
- Have all outstanding processes documented and bottomed out including the main issue of how workflow has to be utilised.
- Sign off on costs for set up of data warehouse and provide supplier with a PO to schedule in the work.

<b>Reports to</b>	The project is steered by the Parking working group and reports to the Transport Board
<b>Exec member</b>	Cllr Andy D'Agorne
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member meeting.</b>	<p>Executive February 2016: Parking Review  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8846&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=8846&amp;Ver=4</a></p> <p>Executive November 2019: Parking Update  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11112&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11112&amp;Ver=4</a></p>

<b>Project title</b>	Inclusion Review									
<b>Reporting period</b>	March 2021									
<b>Description</b>										
<p>The purpose of the inclusion review will be to ensure that The Local Authority and School Community work together to maximise the opportunity for early intervention and prevention and to improve the outcomes of children and young people with special educational needs and/or disabilities (SEND).</p> <p>The review will examine the current configuration of services and the use of funding to support SEND to ensure that there is greater clarity and accountability around the use and impact of resources. The pressures on the High Needs funding block within the designated schools grant (DSG) means that there are accelerating financial pressures in meeting the needs of children and young people with SEND.</p> <p>A key purpose of the Inclusion Review is ensuring that the pressures on High Needs funding are being managed effectively whilst ensuring that the local authority is able to deliver its statutory duties articulated in the Children and Families Act, 2014 and the SEND code of practice.</p>										
<b>Overall status this period (Mar)</b>					<b>Overall status previous period (Feb)</b>					
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Risks</b>	<b>Issues</b>	
<b>Mar</b>										
<b>Feb</b>										
<b>Quality Status Explanation</b>	- There remain pressures on provisions for high functioning ASC with SEMH presentation. The cost/benefits of in-city against out of city placement is being scoped to ensure that a sustainable solution is put in place.									
<b>Costs Status Explanation</b>	- Costs of readjusting provision to meet specific needs of ASC are being profiled.									
<b>Resource Status Explanation</b>	- The work on the restructure proposal is being finalised to create an integrated SEND service.									
<b>Financial Status Explanation</b>	- The DSG financial recovery plan is being worked on to reduce the in-year deficit by implementing recommendations from the Inclusion Review.									
<b>Non Financial Status Explanation</b>	- Consultation on sufficiency of types of provision will ensure that the map of provision is constructed to better meet the profile of need.									
<b>Risk Status Explanation</b>	- Officer capacity remains a risk.									

**Current status**

- Phase 3 of the Inclusion Review has started and a steering group appointed. The programme plan will be developed by this group using the recommendations from phase 2 of the review.
- The strategic principles developed in stage 2 have been agreed and shared with the Council's Executive, Schools forum and members of the York Schools and Academies Board.
- Capital works have taken place at Hob Moor Oaks primary special school (August 2018) and capital works have been agreed to support the development of the post 19 local education offer at Blueberry academy and Askham Bryan College.
- Expressions of interest for secondary satellite provision have been received and a project plan is in the early stages of development.
- A feasibility study is taking place with a primary school to support the development of a proposed primary ERP provision.
- Preliminary work to review the Behaviour and Attendance Partnership protocols and processes is underway.
- A steering group has been established to oversee the academy conversion of the Danesgate Community. This will put in place a commissioning agreement with the South Partnership Multi-Academy Trust which will define the future relationship between the local authority and Danesgate when it becomes an alternative provision academy.
- The move to a People directorate is bringing the opportunity to work in a more joined up way and to develop a stronger capacity to commission and review.

**Future outlook**

- The draft consultation document has been through CMT and PH/CMT.
- The final version is being worked on and the consultation timeline is being drafted.
- Consultation will close at the end of May.

<b>Reports to</b>	CEC, DMT
<b>Exec member</b>	Cllr Ian Cuthbertson
<b>Director responsible</b>	Amanda Hatton – Corporate Director of People
<b>Dependencies</b>	None
<b>Link to paper if it has been to another member</b>	Executive November 2018: The Inclusion Review and the Special Needs Capital Grant <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10474&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MIId=10474&amp;Ver=4</a>

<p><b>meeting (e.g. executive, council, a scrutiny committee)</b></p>	<p>Executive August 2019: Executive Report Danesgate Land Academy Conversion <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11108&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11108&amp;Ver=4</a></p> <p>Executive November 2019: Millthorpe School - Enhanced Resource Provision <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11112&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11112&amp;Ver=4</a></p>
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<b>Project title</b>	Be Independent
<b>Reporting period</b>	March 2021
<b>Description</b>	
<p>Be Independent (BI) is the provider of the Council's community alarm and equipment service. This includes a 24 hour response service, assessment and installation of equipment, telecare and assistive technology services. These services play a key role in supporting better outcomes for individuals either in their own homes, supported living or in residential and nursing homes across the City. The aim is to prevent, reduce or delay the need for care, enabling people to be as independent as possible. Previously provided in-house, the service was externalised in 2014 and the Council supported the establishment of a social enterprise in the form of a Community Interest Company (CIC) to deliver the service.</p> <p>In June 2018 the Executive agreed to the transfer of Be Independent service back to the Council and the direct management of Health, Housing &amp; Adult Social Care.</p> <p>All assets and liabilities will be transferred from Be Independent to the City of York Council and staff transfers will be agreed under TUPE.</p> <p>Following the transfer which was completed in August 2018, an operational review of the service has commenced to understand its core functions, purpose, strengths and areas for improvement to ensure that it is sustainable. Whilst the overarching vision for the service will be co-produced in line with the Council's vision, a 3 month IT scoping project has been commissioned to review the systems/processes currently in use as this is a key priority to move the service forward.</p> <p>Be Independent needs to have a robust IT infrastructure in line with CYC protocols to enhance and grow the business, and improve the customer experience of this Community Equipment &amp; Response Service.</p> <p>By utilising the latest technology (GDPR compliant), workers will become agile and customers will have a seamless service from all teams including Business Support, Response, Assessment and Control Teams, where an overburden on paperwork is phased out. IT aims to integrate different software systems used for call handling, stock management and financing linked to a service manager with comprehensive performance reporting tools. Streamlining software systems and providing teams with the appropriate hardware (with internet connection) is a primary focus in order for the teams to perform efficiently and effectively. This will improve the use</p>	

of resources, develop capacity and ensure a strength based approach can be implemented in the future.									
<b>Overall status this period (Mar)</b>					<b>Overall status previous period (Feb)</b>				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Mar									
Feb									
<b>Issues Status Explanation</b>		Issues remain under review with mitigating actions to resolve.							
<b>Current status</b>									
<ul style="list-style-type: none"> <li>• Work is taking place to divert lines from previous line provider to suppliers 3 party supplier with a LOA (letter of authority)</li> <li>• Continuous work in filling in gaps in data on the live version have been addressed or are in progress with the UMO engineers to resolve</li> <li>• Data retention schedule has been established by the service area and information governance for 1 year to store archived data before it can be deleted / destroyed</li> <li>• Work taking place to set up mobile responder app for responders</li> <li>• Calls arranged for reporting training and duo factor authentication set up with a small test group</li> <li>• A GSM unit has been sent to Tunstall to investigate the protocol issue and that it will not connect to its own PNC system - awaiting feedback and outcome from Tunstall.</li> </ul>									
<b>Future outlook</b>									
<ul style="list-style-type: none"> <li>• Close off mobile responder and duo factor authentication work</li> <li>• Close off reporting email address for auto-reports</li> <li>• Close of majority of outstanding project issues post go live</li> <li>• An outcome from Tunstall on GSM unit investigation</li> <li>• A proposal from Tunstall on the rearrangement of kit for 1 year attached to have 2 workstations attached to 1 server instead of 3.</li> </ul>									
<b>Reports to</b>		Head of ICT/Director level/CMT/Executive							
<b>Exec member</b>		Cllr Carol Runciman							
<b>Director responsible</b>		Amanda Hatton - Corporate Director of People							
<b>Dependencies</b>		None							
<b>Link to papers</b>		Executive June 2018 - Transfer of Be Independent to the direct management of City of York Council <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10469&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10469&amp;Ver=4</a>							




<b>Project title</b>	Procurement of MSA and Strategic Engagement Technology Partner								
<b>Reporting period</b>	March 2021								
<b>Description</b>									
<p>To develop a specification, procure and appoint a technology provider to deliver the City of York Council's (CYC) essential managed network services arrangements (MSA) this includes connectivity, voice and data services. CYC's current MSA contract expires following an extension period, on 31 August 2020. The contract is currently worth £2million per year and the new contract is likely to run for at least a minimum of 10 years.</p> <p>The procurement process was approved by Executive in November 2017, and progressed proper in April 2019 after the appointment of commercial procurement partners to support internal capacity, with the view to develop an Invitation to Tender for both CYC and Harrogate Borough Council. The scope of the review then changed in July 2019 to proceed to meet CYC requirements only, due to a change in Harrogate's local circumstances. There is continuing good relationships between the two councils and a shared management team.</p> <p>The new provider will be a strategic technical delivery partner enabling CYC to achieve its strategy for the delivery of digital services to its residents, businesses and partners.</p> <p>Progress of the original project to date includes documenting the requirements of both councils and production of a draft ITT. The changing scope of the procurement has allowed a pause in proceedings to allow for the following:</p> <ul style="list-style-type: none"> <li>• A review of work done to date and a revision of the scope of the project.</li> <li>• Bringing the project in line with Council's All About Projects approach</li> <li>• Addressing of known risk as per independent legal and technical advice commissioned given the time taken to date and learning from recent procurement practice elsewhere.</li> </ul> <p>The aim of this revised project is to recommence the procurement with a robust approach and assurance that the Council can secure the best MSA going forward given changed scope and lessons learned.</p>									
<b>Overall status this period (Mar)</b>					<b>Overall status previous period (Feb)</b>				
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Risks</b>	<b>Issues</b>
<b>Mar</b>									

Feb									
<b>Financial Status Explanation</b>	<ul style="list-style-type: none"> <li>- The market response from the bids suggests that the project may not be able to deliver expected savings.</li> <li>- However separating the Dark Fibre from the MSA procurement may provide the opportunity to deliver savings as the contract lengths could differ.</li> </ul>								
<b>Current status</b>									
<ul style="list-style-type: none"> <li>• DPS specification, contract and schedules completed</li> <li>• Documents uploaded to DPS on 5th March 2021</li> <li>• Project board 12th March to discuss progress on WAN procurement and the follow up MSA procurement</li> <li>• Continuing review and update of MSA documentation</li> </ul>									
<b>Future outlook</b>									
<ul style="list-style-type: none"> <li>• Clarification questions expected from DPS suppliers</li> <li>• Tender responses due in 30 days - around 5th April 2021</li> <li>• Amendments to MSA spec including input from procurement consultants</li> </ul>									
<b>Reports to</b>	<ul style="list-style-type: none"> <li>• Project Board chaired by a Project Sponsor and meets on a monthly basis.</li> <li>• Project Steering Group chaired by the Project Manager meets weekly.</li> <li>• Project Sponsor and Project Manager meet weekly.</li> <li>• Legal and Finance/Procurement are represented at both meetings at both strategic and operational levels.</li> <li>• Oversight is provided by the Council's Corporate Project &amp; Programmes' manager.</li> <li>• Independent assurance provided by an external adviser/consultant.</li> </ul>								
<b>Exec member</b>	Cllr Nigel Ayre								
<b>Director responsible</b>	Ian Floyd – Chief Operating Officer								
<b>Dependencies</b>									
<b>Link to paper if it has been to another member</b>	Exec Dec 2017 – Procurement of ICT Managed Services <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10194&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=10194&amp;Ver=4</a>								

<b>Project title</b>	Hyperhubs								
<b>Reporting period</b>	March 2021								
<b>Description</b>									
<p>Hyper Hubs are an innovative combination of solar energy harvesting and storage with electric vehicle charging points, reducing the reliance of electric vehicles on the UK electricity grid and reducing greenhouse gas (GHG) emissions. By providing Hyper Hubs at Poppleton and Monks Cross Park and Ride sites, we aim to increase the use of electric vehicles for journeys in and to York, providing eight private vehicle charging points at each site.</p> <p>By providing Hyper Hubs at Poppleton and Monks Cross Park and Ride sites, a solar canopy would be erected over approximately 100 parking spaces, providing space for 1,400 m<sup>2</sup> of solar panels. This canopy is an elevated structure – essentially a roof below which cars can still park – with solar panels on the top. Adjacent to the canopy, but not on land currently used for parking, there would be an energy storage facility – a battery. At each site there would also be eight charging points for electric vehicles. Electricity generated by the solar panels would be used to hyper charge vehicles plugged in to the charging points. Electricity not used immediately would be stored in the battery. When the battery is full, this electricity could be fed into the national grid.</p> <p>The solar canopies would use the free space immediately above the vehicles to harvest solar energy to the site. Batteries would then store the electricity, providing it either to hyper charge electric vehicles when plugged in, or feeding it into the UK electricity grid.</p> <p>The electric vehicle infrastructure element of the project is to purchase and install the DC ‘hyper’ charging points (faster than current ‘rapid’ charge speed points at 50kW) which will supply the energy to the vehicles. These will be installed in a Hub of eight car bays which can supply up to 150kW power output per car, with a typical charging session taking 10-20 minutes. By way of comparison, a typical home charging point takes around eight hours to charge an electric vehicle.</p>									
<b>Overall status this period (Mar)</b>					<b>Overall status previous period (Feb)</b>				
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Risks</b>	<b>Issues</b>
<b>Mar</b>									
<b>Feb</b>									
		<b>Previous:</b>							

<b>Issues Status Explanation</b>	<ul style="list-style-type: none"> <li>• Monks Cross HV Cable route changes due to buried structure and bus requirements which may result in cost increase of approximately £20k</li> <li>• Poppleton Covid-19 test centre sublease likely to be extended for a 3rd time. Though construction will likely be unaffected, the Charging hub will likely be unable to open to the public until the test centre vacates the site.</li> <li>• LV panel delayed by approximately 4 weeks which will impact the iDNO works to provide power to the site. This is reflected in current Milestones.</li> </ul>
<b>Current status</b>  Monks Cross: <ul style="list-style-type: none"> <li>• Canopy support and charge point posts in place.</li> </ul> Poppleton Bar: <ul style="list-style-type: none"> <li>• Test centre has completed its reorganisation and the construction area is now clear for surveys.</li> </ul> Both hubs are expected to be completed by end June 2021.	
<b>Future outlook</b>  Monks Cross <ul style="list-style-type: none"> <li>• Construction of canopy roof will continue throughout March</li> <li>• Solar PV and Lighting installation starting Early April</li> <li>• Estimated opening date - 14th June</li> </ul> Poppleton <ul style="list-style-type: none"> <li>• Construction planned for April 2021.</li> </ul>	
<b>Reports to</b>	The project will report to the Transport board. This is an internal board that is chaired by the Assistant Director for Transport, Highways and Environment. The members also include the Head of Transport, who acts as the City of York Council client for the project and the Head of Programmes, who is responsible for the delivery of projects within the Economy and Place Directorate. The Project Manager will report to the Sustainable Transport Manager (who reports to the Head of Transport) and will be held to account for delivery by the Head of Programmes, who will also provide Project assurance. Finance also are members of the board to provide any technical input.
<b>Exec member</b>	Cllr Andy D'Agorne

<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	
<b>Link to paper if it has been to another member</b>	<p>Executive March 2019 - A Sustainable Future for York with Hyper Hubs  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11469&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11469&amp;Ver=4</a></p> <p>Executive Sept 2019 - Reducing York’s Carbon Footprint with Electric Vehicles  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11109&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11109&amp;Ver=4</a></p> <p>Executive March 2020 - Electric Vehicle Charging Strategy  <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11117&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11117&amp;Ver=4</a></p> <p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project  <a href="https://democracy.york.gov.uk/mglIssueHistoryHome.aspx?IId=60718&amp;Opt=0">https://democracy.york.gov.uk/mglIssueHistoryHome.aspx?IId=60718&amp;Opt=0</a></p>
 <b>European Union</b> European Regional Development Fund	

<b>Project title</b>		Future Library Investment Programme (FLIP)							
<b>Reporting period</b>		March 2021							
<b>Description</b>									
To deliver the library vision for Library Learning Centres with investment of over £4m for Acomb and Clifton.									
<b>Overall status this period (Mar)</b>				<b>Overall status previous period (Feb)</b>					
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Risks	Issues
Mar									
Feb									
<b>Costs Status Explanation</b>		Early feedback on the first cost estimates done for the Acomb site are indicating development costs of over £3m, so work is underway to reduce this by reducing the size of the development to within a £2m budget. Until both site feasibility studies have been completed this risk is outstanding.							
<b>Current status</b>									
<ul style="list-style-type: none"> <li>• High level feasibility continues at the Acomb site, with a draft site plan, floor layout and cost estimate complete. Partner discussions ongoing and several expressions of interest have been recorded. Draft business case in place.</li> <li>• High level feasibility continues at Clifton, with a draft site plan and floor area plan created to start to review and feedback. Site surveys have been completed and reports to follow.</li> <li>• The programme plan has been updated for both Acomb and Clifton.</li> <li>• A draft consultation plan is in place for Acomb.</li> </ul>									
<b>Future outlook</b>									
<ul style="list-style-type: none"> <li>• The focus over the next period is to complete the high level feasibility for Clifton which will result in a cost estimate for the initial site design.</li> <li>• The outcome of the feasibility will be reported to the working group to assess whether a financial viable option exists on the proposed site.</li> <li>• Partner discussions will continue by Explore to seek partner/tenants to occupy both Acomb and Clifton new libraries and hoping in April the expressions of interest are complete to enable the working group to start considering who would be potential partners.</li> <li>• The business cases for both sites will be updated.</li> <li>• No consultation is planned in this next period.</li> </ul>									
<b>Reports to</b>		A programme board made up from senior officers from both Explore and the Council will lead the Programme,							

	reporting will follow the corporate project management approach.
<b>Exec member</b>	Cllr Darryl Smalley
<b>Director responsible</b>	Amanda Hatton - Corporate Director of People
<b>Dependencies</b>	
<b>Link to paper if it has been to another member</b>	Executive October 2019 - Future Libraries Investment Programme <a href="https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4">https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&amp;MId=11111&amp;Ver=4</a>

<b>Project title</b>	Pay on Exit								
<b>Reporting period</b>	March 2021								
<p>Working with YorkBID, this project will see the implementation of Pay on Exit technology at Piccadilly Car Park that will allow users to pay upon exiting the car park rather than the traditional pay and display method currently in use. A Pay on Exit system is in place at Marygate, however it frequently suffers major faults; therefore the Pay on Exit systems at Marygate will be reviewed and, if required, replaced.</p> <p>In addition cashless system is desired by both CYC and YorkBID. The feasibility study will review and consider a cashless payment system and, if appropriate, this project will see the implementation such payment system at both Marygate and Piccadilly.</p> <p>Finally, the user experience at Piccadilly is to be enhanced in order to improve user satisfaction and occupancy levels.</p> <p>The £430,000 budget is sourced via: £330k through Corporate (£180k 2019/2020 budget and £150k 2020/2021 budget) and £100k through YorkBID.</p>									
<b>Overall status this period (Mar)</b>					<b>Overall status prev period (Feb)</b>				
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Risks</b>	<b>Issues</b>
<b>Mar</b>									
<b>Feb</b>									
<b>Risks Status Explanation</b>		It is envisaged that this project will deliver against known and agreed risk expectations.							
<b>Current status</b>									
<b><u>COVID - National Lockdown 3 working environment rules and regulations and travel restrictions in place during this calendar period.</u></b>									
<u>Marygate</u>									
<ul style="list-style-type: none"> <li>• Installation has completed at Marygate.</li> <li>• Temporary tariff signs have been implemented at Marygate as updated tariff signs are to be installed in April to reflect the changes to the car parking charges.</li> </ul>									
<u>Piccadilly/Coppergate Shopping Centre Car Park</u>									
<ul style="list-style-type: none"> <li>• Installation works at Piccadilly/Coppergate Shopping Centre have now completed</li> </ul>									



- Temporary tariff signs have been implemented at Marygate as updated tariff signs are to be installed in April to reflect the changes to the car parking charges.
- All new external signs are to be installed on or before 12 April 2021.

#### General

- The whitelist for permit holders has been created. This is a temporary measure until the new Toranto system is launched in February 2021.
- Following discussions with YorkBid and MakeltYork, it was agreed that the retailer discount offer would be placed on hold for 6 months given the current challenging impact of COVID upon the retail community.
- CYC's Comms Team are scheduled for April 12 as part of a wider COVID comms release.
- Training for first line response colleagues, technicians and finance has been continues to be undertaken.

#### **Future outlook**

- Installation of new signage at both Coppergate and Marygate.
- Schedule of refurbishment works to be created, and timeframe to be provided.
- Comms release to be issued.
- Amendments to websites to include "how to use guides".

Subject to the above, it is hoped that this project will be taken to the Transport Board to commence project closure processes.

<b>Reports to</b>	The project reports to the Transport Board.
<b>Exec member</b>	Cllr Andy D'Agorne
<b>Director responsible</b>	Neil Ferris – Corporate Director of Economy and Place
<b>Dependencies</b>	Virtual Permit Back Office System
<b>Link to paper if it has been to another member</b>	

<b>Project title</b>	Mental Health Housing and Support									
<b>Reporting period</b>	March 2021									
<p>The high level aim of the project is to develop an improved housing and support pathway for people with mental ill-health that will enable them to access the right type of accommodation, with the right level of support, at the right time to meet their needs, regardless of diagnosis.</p> <p>At present in York we often struggle to do this as we do not have the full range of housing and support options we need. As a result, people sometimes stay in hospital longer than they need to, or they are housed in accommodation that doesn't properly meet their needs, or they are placed in accommodation outside of York away from family and friends and support networks, often at significant expense. The biggest gap in our current provision is for people with multiple and complex needs, and this project has a particular focus on addressing this gap.</p> <p>Working with a wide range of stakeholders, the project has developed some proposals which would deliver almost double the current capacity within the city (from 48 mental health housing places to 90) with a significant proportion of the extra capacity being in new, specialist mental health housing and support - delivered through both supported housing and Housing First.</p> <p>It is proposed that two supported housing projects (with 24/7 on-site staffing) be developed within the city, each containing 10 places, and each providing support to another 6 satellite flats within a 1-2 mile radius of the project. This represents a total of 32 specialist supported housing placements.</p> <p>With Housing First the idea is that people are provided with permanent housing with no requirement to prove that they are 'housing ready' and then personalised, intensive 'wrap around' support is provided to help them develop and retain their independence, and maintain a tenancy. The project's proposal is to employ three Housing First support workers each of whom would eventually build up to a caseload of seven cases – that is 21 Housing First places in total.</p>										
<b>Overall status this period (Mar)</b>					<b>Overall status prev period (Feb)</b>					
	<b>Scope</b>	<b>Quality</b>	<b>Costs</b>	<b>Resources</b>	<b>Financial Benefits</b>	<b>Non Financial Benefits</b>	<b>Tasks &amp; Milestones</b>	<b>Risks</b>	<b>Issues</b>	
<b>Mar</b>										
<b>Feb</b>										

<b>Resources Status Explanation</b>	Project Manager capacity stretched with other competing demands on his time.
<p><b>Current status</b></p> <p>Project Board met 24<sup>th</sup> Feb and received summary of feedback from market engagement exercise (Dec 2020), discussed the key issues raised, and agreed the approach we will take to procurement, pending a second market engagement event planned for 24<sup>th</sup> March.</p> <p>CYC legal colleagues continue to progress the preparation of a S.75 commissioning agreement with Vale of York CCG.</p> <p>Work continued on preparing tender documentation, including a meeting to discuss the draft service specification on 10<sup>th</sup> March with Operational Managers from CYC (ASC &amp; Housing) and TEWV, plus NHS Commissioning colleagues.</p>	
<p><b>Future outlook</b></p> <ul style="list-style-type: none"> <li>- Continue work with CYC/CCG legal colleagues on putting in place a S.75 joint commissioning agreement ahead of planned procurement exercise.</li> <li>- Continue work on preparing tender documentation.</li> <li>- Second market engagement event with Support Providers and Housing Providers who have registered an interest in the opportunity scheduled for 24<sup>th</sup> March – to follow-up and feedback on some of the issues/potential areas of concern flagged by providers in the Dec 2020 market engagement exercise. This will enable us to reflect back our current thinking (helped shaped by that exercise), get further feedback on a couple of key issues, and give providers fair warning of likely procurement timelines.</li> </ul>	
<b>Reports to</b>	<p>The Project Board is chaired by the Head of Commissioning - Adult Social Care which reports to Health, Housing and Adult Social Care DMT, and then through to CMT.</p> <p>The project also reports into the York Mental Health Partnership, which is independently chaired. The Partnership has identified delivery of the project as one of its top four priorities. The Partnership is a delivery group of York's Health and Wellbeing Board and is</p>

	charged with delivery of the All Age Mental Health Strategy for York 2018-2023.
<b>Exec member</b>	Cllr Carol Runciman
<b>Director responsible</b>	Amanda Hatton - Corporate Director of People
<b>Dependencies</b>	
<b>Link to paper if it has been to another member</b>	

City of York council  
All About Projects workflow

Close

Discovery

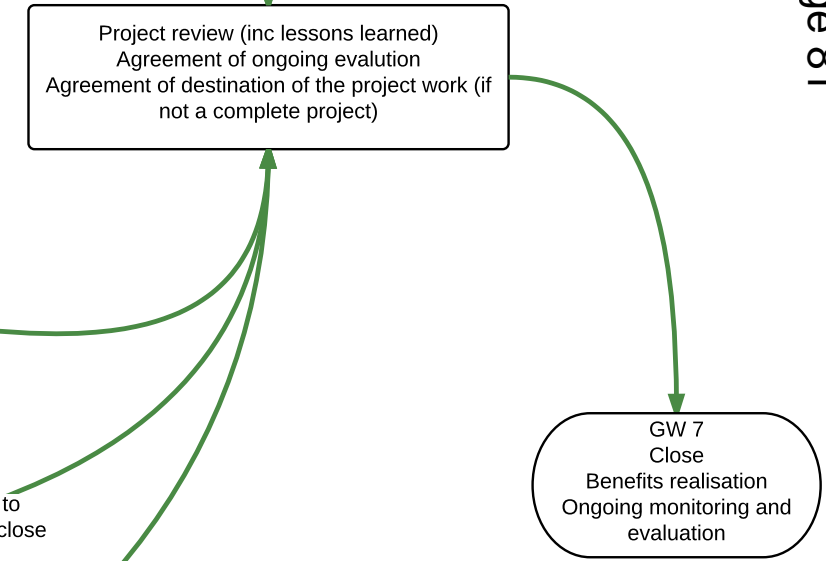
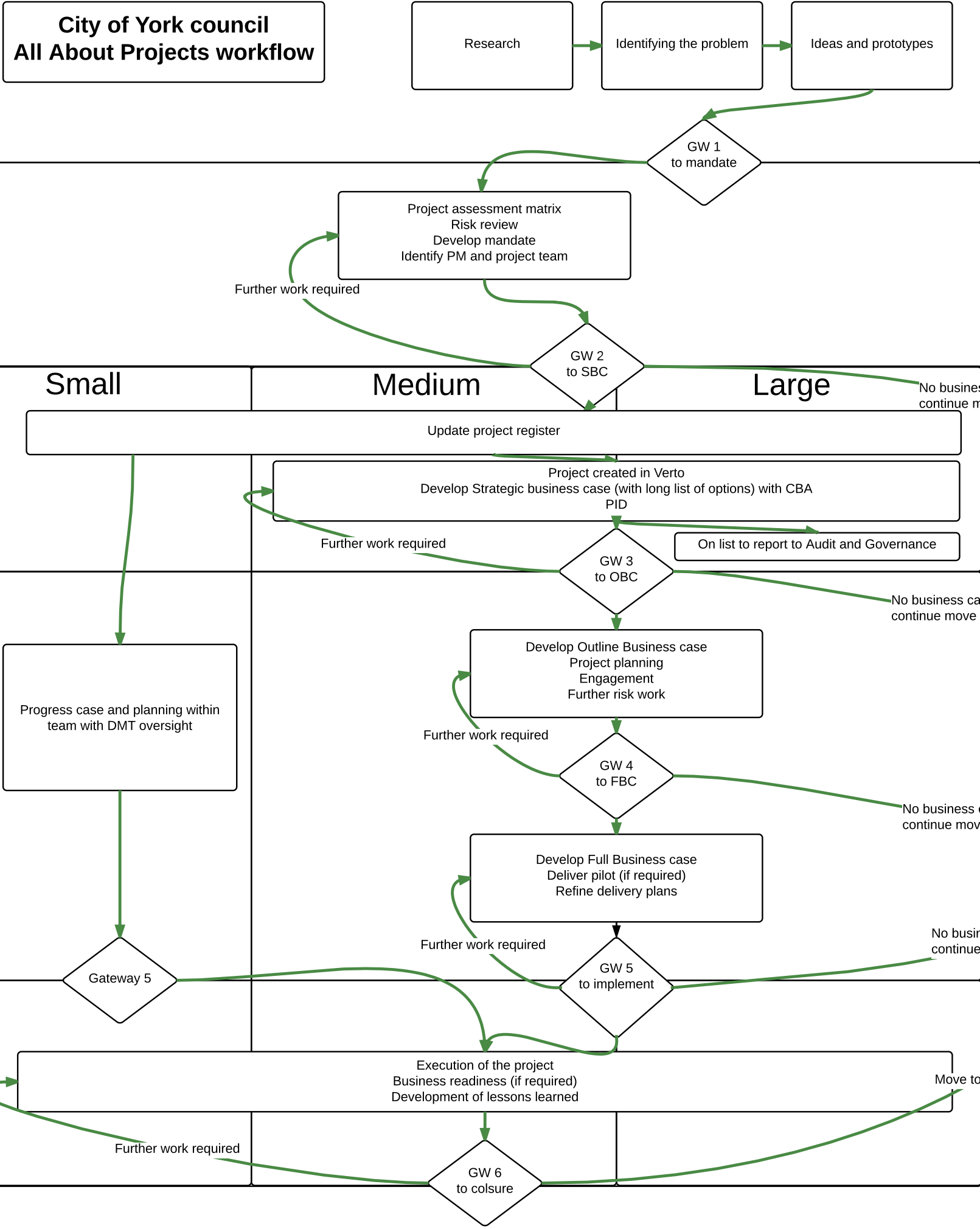
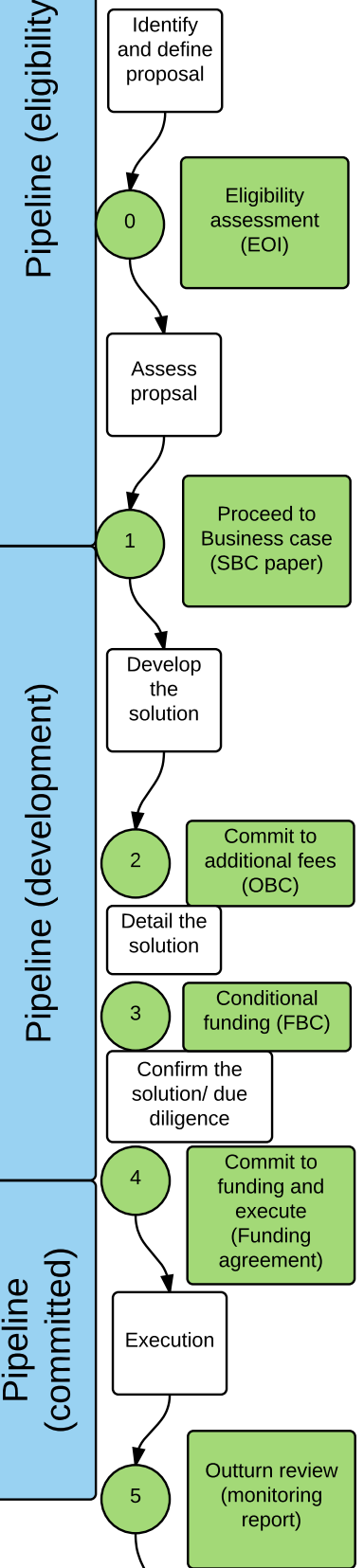
Pre-project

Initiate

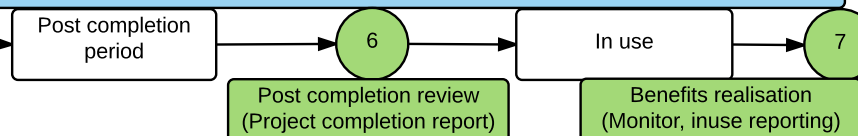
Plan

Implement

Proposed West Yorkshire Combined Authority process



Pipeline (committed)



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**Executive**

**22 April 2021**

Report of the Director of Corporate Director of Place  
Portfolio of the Executive Leader

**York Central and York Station Gateway Update**

**Summary**

1. The delivery of York Central has been a City of York Council (CYC) priority for well over 2 decades. Regeneration of this brownfield site will bring significant new housing and economic growth space to facilitate the future development of new sustainable business sectors to augment the existing economy, in this central, sustainable location. The importance of York Central is highlighted in the Local Plan, and in the Strategic Economic Plans of both regional Local Enterprise Partnerships. York Central will also play a pivotal role in the city wide economic recovery from the Covid 19 pandemic.
2. In 2016, the council committed a £10m budget to kick start the York Central Partnership project that has now finally started on site. This “at risk” up front financial commitment to the scheme has enabled CYC and its partners Homes England, Network Rail and the National Railway Museum to :-
  - i. secure grant funding of £112.226m
  - ii. Establish an Enterprise Zone which will fund £35m CYC contribution to the scheme
  - iii. Acquire all third party land to deliver the site,
  - iv. Create and consult on a site wide masterplan and secure planning permissions
  - v. Procure a construction partner for the delivery of the infrastructure and commence preparatory works for the infrastructure.

- vi. Use the remaining £5,278k from our original £10m budget to continue work on York Central
3. York Central has moved from being a long held ambition to a current reality.
4. In March 2020, as the major landowner of the site, central government announced the award of £77.1m to Homes England and Network Rail to fund the enabling infrastructure for the site. This final piece of funding allows the partners to determine the most effective delivery arrangements and is a green light for the scheme to commence. The major landowners are now indicating that they propose to deliver the site infrastructure directly and will recompense CYC for £3.836m of up front spending on the infrastructure design and preparation.
5. CYC have played a pivotal leadership role in establishing the Partnership, securing funding, designing and achieving planning for a deliverable, viable scheme all whilst owning a very small part of the site. This report sets out:-
  - i. Proposed infrastructure delivery arrangements
  - ii. Changes to the financial profile of the project
  - iii. Revisions to the governance arrangements for the project to reflect changing roles amongst the YCP partners
  - iv. Outlines a timeline for the delivery of the enabling infrastructure and the build out of the first phases of the scheme
  - v. Agree the resources needed to ensure future CYC involvement in the delivery of York Central and the associated Station Gateway project
6. York Central will become a thriving addition to the existing city centre with; new business space, new homes a re-modelled railway station and a transformed National Railway Museum. The re-modelled railway station will be delivered through the York Station Gateway scheme which comprises a coordinated, multi-modal package of interventions in and around the station. The scheme complements and connects the proposals being progressed to the west and east of the station and will transform the station gateway into York; significantly improving access, addressing air quality issues, and directly supporting delivery of housing and commercial uses on the



York Central development site. CYC, in collaboration with Network Rail (NR) and London North East Railway (LNER), have developed a masterplan that proposes to reorganise highway and public realm areas to the front of York Station. In November 2020 Executive approved the project scope, budget, grant funding, delivery and procurement strategy.

### **Recommendations**

7. Executive is asked :-

- i. To note the revised infrastructure delivery arrangements and the subsequent reduction of the capital allocation for York Central from to £41.7m to reflect the direct award of £77.1m MHCLG funding and £23.5m WYTF funding direct to Homes England.
- ii. To note the agreement by Homes England to reimburse CYC £3.836m of the costs incurred in preparing the site access proposals, Master Plan and initial design work, planning applications and the completion of site preparation works from the capital grant awarded to Homes England by MHCLG and for this money to be retained to support York Central going forward.
- iii. To agree to procure Consultancy Design Services, Cost Consultancy and Project Assurance for the York Station Gateway scheme and to delegate to the Corporate Director of Place (in consultation with the Director of Governance or her delegated officers) the authority to take such steps as are necessary to procure, award and enter into the resulting contracts.
- iv. To agree the proposed Governance arrangements for the York Central Partnership.
- v. To agree to procure technical services to support the process of adoption of the York Central highways infrastructure and to delegate to the Corporate Director of Place (in consultation with the Director of Governance or her delegated officers) the authority to take such steps as are necessary to procure, award and enter into the resulting contracts
- vi. To agree the acquisition of land adjoining Scarborough Bridge to ensure the future availability and improvement of the riverside path at a cost of £150k from the York Central enabling budget.
- vii. To commit further funding of £900k from the York Central enabling budget to continue to support the delivery of the project. This will fund the CYC project team and legal, consultancy support costs to

ensure CYC has the capacity to fulfil our Enterprise Zone obligations, prepare the EZ investment business case, seek further external funding for project enhancements and provide input to the York Central Design panel, support the Leader's strategic role on the project and continue to support the partnerships community engagement consultation and communications work

- viii. To bring forward a future report on the delivery of remaining infrastructure packages, the future use of Enterprise Zone funding and the use of future S106 moneys.

**Reason:** To enable the successful delivery of the York Central and the York station Gateway schemes

### **Background**

8. York Central is one of the largest brownfield sites in northern England, see plan at Annex 1. The 45ha development site will deliver: up to 2500 new homes; the potential for 6500 jobs, in grade A commercial office space; a transformation of the National Railway Museum with a new Central Gallery. The creation of new public spaces and community facilities directly linked to an improved Railway Station are also key project outcomes.
9. The enabling works to prepare the site have now commenced. IP1 works are underway to demolish the former Unipart, Freightliner and Concrete Works buildings, site clearance and track lifting ahead of IP2 works to construct the access spine road and Boulevard, add the pedestrian deck to the Severus Bridges, build the access bridge over the East Coast Main Line( ECML) reroute utilities and undertake works to Millennium Green. Despite the challenges we still face with the ongoing Covid 19 pandemic, we are poised to finally deliver on the city's long held ambition to develop York Central.
10. The scheme is being promoted by the York Central Partnership (YCP) which is made up of Network Rail (NR) Homes England (formerly the Homes and Communities Agency or HCA), the National Railway Museum (NRM) and CYC.
11. Over the last 4 years YCP have developed a comprehensive masterplan for the 45ha site and secured Outline planning consent which will deliver up to 112,000 sq. m of commercial space and up to 2500 homes as well as a large park, public squares and an expanded Railway Museum.

12. The significant progress made to date is demonstrated by the key project milestones set out below :

Dec 2016	Council agrees £10 enabling budget to develop York Central
April 2016	Enterprise Zone agreed
Dec 2018	Full Council create £155m capital budget to fund the delivery of the enabling infrastructure.
Jan 2019	Executive agreed the YCP Partnering Agreement
Feb 2019	West Yorkshire Combined Authority (WYCA) approved the business case for West Yorkshire Transport Fund (WYTF+) funding £23.4m
March 2019	Planning Committee agree the Outline Planning Application for the site
Sept 2019	John Sisk Ltd appointed as construction partner
Oct 2019	Department of Culture Media and Sport confirmed the award of £18.58m towards the £55m target budget for the delivery of the NRM Vision 2025 plans.
Dec 2019.	S106 planning agreement signed
Oct 2019	YNYER LEP agreed £1.58m LGF grant to support further design work on the first phase of infrastructure
March 2020	Chancellor of the Exchequer announced the award of £77.1m grant to fund the York Central enabling infrastructure
March 2020	Homes England, NR and NRM made an application to the Department for Transport (DfT) for the Stopping up of the part of Leeman Road where it bisects the museum
June 2020	YNYER funding to deliver IP1 confirmed
Aug 2020	MHCLG funding of £77.1m awarded direct to Homes England
Nov 2020	RMA for the first phase of infrastructure approved
Feb 2021	detail design of the enabling works package completed and priced by John SISK Ltd
Feb 2021	construction works on IP1 commenced
March 2021	Statement from Alex Chisholm, Civil Service Chief Operating Officer that the Cabinet Office would in future be operating out of York
March 2021	CYC issue notice 1 under the conditional contract with the Leeman Road Millennium Green Trust to confirm the provisions to proceed.
April 2021	public enquiry is to take place on the Stopping up of the part of Leeman Road
April 2021	Landowning partners due to commence procurement of commercial partner to develop out the scheme
June 2021	WYCA to confirm agreement to the Full Business Case + for the York central access and Station Gateway schemes to enable draw down of funding

Summer 2021	IP1 works to conclude and IP2 contract award to be agreed by Homes England and Network Rail
Autumn 2021	IP2 works to commence

### York Central Infrastructure Delivery

13. The total cost of the enabling infrastructure necessary to bring the site forward for development was set out in the November 2018 Exec report as being £155m. The indicative breakdown of the key elements of the infrastructure scheme updated to March 2021 are as follows:

Table 1 Total Infrastructure Costs

Infrastructure Elements	£'000
Enabling Works including site clearance, early demolitions,	4,330
Phase 1 Infrastructure including bridge access onto site, new spine road, drainage	90,250
New Park	17,960
Museum Square and Boulevard	9,560
Southern Access to Site	6,290
Compliant Station Access	6,420
Full Western Station Entrance	9,840
Leeman Road Tunnel, Marble Arch Link	2,300
Leeman Road East	inc above
Utilities into site	7,840
<b>Total Infrastructure</b>	<b>154,790</b>

14. Full Council established the budget to fund this key site enabling infrastructure in Dec 2018 to allow viable development to proceed. The funding comprised a combination of external grants, previously agreed approvals, developer contributions and significant new Enterprise Zone backed borrowing of £35m.

Table 2 York Central Budget

Funding Source	Budget	Executive Approvals	Budget Remaining
	£'000	£'000	£'000
CYC	4,662	(3,070)	1,592
CYC Borrowing – Enterprise Zone	35,000		35,000
MHCLG funding	77,100		77,100

YNYER LEP	3,110	(3,110)	0
WYTF Contribution	23,500		23,500
Balance – Developer Contributions, Land Values, Cost Control	11,628		11,628
<b>Total Funding Available</b>	<b>155,000</b>	<b>(6,180)</b>	<b>148,820</b>

15. In October 2019 and in July 2020 Executive made commitments to undertake further project development activity, working with the York Central Partnership, to ensure the scheme maintained momentum and would be ready to progress into delivery phases when decisions on external grant funding were confirmed.
16. The budgets agreed to date by Executive, including YNYER grant, has funded significant activity to finalise and secure the Reserved Matters planning permission for the first phase infrastructure and procure a construction partner, undertake detailed (RIBA stage 4) design which is now complete and costed by John Sisk.

#### **Enabling works – IP0 / IP1**

17. Network Rail have undertaken some specific rail related works on the operational railway and fenced off the land now declared surplus to operational need (IP0).
18. As set out in the Executive report of July 2020 in order to maintain programme whilst funding agreements were finalised, CYC committed to the necessary package of enabling works ahead of the main contract. IP1 included sensible preparations for the main works - site clearance / demolitions and further specific ground investigations to inform the final detail design ahead of the main contract. CYC awarded this contract to John Sisk last November and the works are now in progress on site with completion due in the summer of 2021.
19. Following the award of the MHCLG grant to Homes England, CYC have negotiated a reimbursement agreement with Homes England that will reimburse CYC for its defrayed costs on the Reserved Matters Application and the delivery of enabling works on IP1. MHCLG have authorised Homes England to repay £1.876m to CYC for the costs of the RMA against the overall £77.1m grant, with a further repayment of the £1.96m IP1 costs when they are concluded. It is proposed that the £3.836m reimbursed funding is allocated back

to the York Central enabling budget to continue to resource the council's work on the project.

### **Revised Delivery Arrangements**

20. When Executive approved the creation of the £155m budget for the delivery of the York Central Access Infrastructure it was proposed that CYC would take the lead infrastructure delivery role on behalf of the partnership for the first phase of infrastructure (IP1 and 2 to build the access bridge and main spine road) on the expectation that CYC would be in receipt of all the associated grant funding. CYC commissioned the necessary design work on behalf of the partnership and progressed the preparation of the necessary funding bids for both Housing Infrastructure Funding (HIF) and West Yorkshire Transport Funding (WYTF).
21. However, the MHCLG funding announcement in August 2020 allocated the enabling infrastructure grant funding (instead of HIF funding) direct to the landowners, specifically to Homes England. This has given rise to a review of the infrastructure delivery arrangements.
22. There is now no inherent logic in the previous proposal for CYC to deliver the infrastructure as CYC are not now the recipient of the grant moneys. If CYC were to continue to deliver the infrastructure whilst not in receipt of the funding, the contractual arrangements between CYC and landowners would be extremely complex and would incur significant construction liability and exposure to cost over-run risk for CYC.
23. The landowning partners are also of the view that the simplest delivery route would deliver greatest certainty of keeping to budget and time. They have undertaken due diligence on the procurement of John Sisk Ltd and have indicated their intention to directly commission IP2 works subject to their due diligence assessment. The Homes England Investment Committee will consider this in June with a view to taking on the main infrastructure contract for the IP2 works. Their approach is informed by all the work undertaken to date and CYC is facilitating the transition process.
24. CYC will not therefore be entering into the further IP2 contract with John Sisk Ltd and has concluded the existing contracts for advisers, cost consultants and designers.

### **Key progress on York Station Gateway (YSG)**

25. Full Planning and Listed Building Consent was granted in February 2021. Alongside the endorsement by Executive, the scheme is funded through a combination of the West Yorkshire-Plus Transport Fund (WY+TF) and The Transforming Cities Fund (TCF). Both funds are administered by the West Yorkshire Combined Authority (WYCA) and are governed through a programme management process. The Investment Committee approved the drawdown of development funding in March 2021 which is directly awarded to CYC.
26. The YSG project team has agreement in principle from project partners at Network Rail and LNER for the Delivery Strategy agreed by Executive in November 2020. A detailed scheme of ground and archaeological investigation has already taken place and indications show that ground conditions are favourable to the construction of the proposed scheme and there have been no significant archaeological finds.
27. In March 2021 the project team placed orders with statutory utility providers and has developed a detailed scheme of diversionary works with costings.

#### **York Station Gateway Procurement**

28. The consultancy services for the Station Gateway project were initially commissioned as part of the York Central works. That contract has now exceeded its original maximum value and we need to re-procure technical support services contracts for York Station Gateway to ensure compliance with procurement regulations.
29. Therefore as consultancy services for infrastructure to the rear of the station are taken forward by Homes England and Network Rail Executive are asked to agree to the procurement of Consultancy Design Services, Cost Consultancy, and Project Assurance for the York Station Gateway Project.

#### **Governance**

30. The landowner decision to deliver the infrastructure directly is a move to simplify delivery arrangements for the York Central Partnership and the award of the grant funding is conditional upon the delivery of the scheme benefits outlined in CYC's HIF application and the delivery of the agreed Outline Planning Application.

31. CYC will retain influence upon the future delivery of the scheme through
  - i. Statutory role as Planning Authority
  - ii. Statutory role as Highways Authority
  - iii. Future CYC and LEP decisions to provide £35m of Enterprise Zone funding.
  - iv. The commitments made by all partners in the York Central Partnering Agreement and the governance structures set out therein
  - v. Through the development of its own land
  - vi. Membership of the York Central Design Panel
  
32. The Governance arrangements set out in the York Central Partnering Agreement made provision for the Governance arrangements to evolve to reflect changes in approach and different stages of the project. The revised delivery arrangements represent a significant shift and the Partners have reviewed the governance arrangements to ensure they remain fit for purpose.
  
33. In January 2021 York Central governance was reviewed at Customer and Corporate Services Scrutiny Management Committee. The Interim Director and partnership representatives responded to a range of questions from Members, covering the Government's award of funding to Homes England and not directly the Council, the Council's role as project facilitators and not land owners and the potential for local influence on the Landowners Board, the commitment to mixed use on the development, and the next key steps, as well as a continuing commitment to community involvement on developing the site and attracting high quality jobs with appropriate skills training. The committee resolved that the report and presentation outlining the current and potential governance arrangement for York Central Partnership be noted and Stephen Hind and Catherine Clayton be thanked for attending and contributing.
  
34. The following diagrams were considered at that meeting. Diagram 1 sets out the complex contractual relationships which exist between the partners and the Diagram 2 sets out the proposed governance arrangements that will oversee these contracts and relationships.



Contractual Arrangements - Homes England Deliver Core Infrastructure

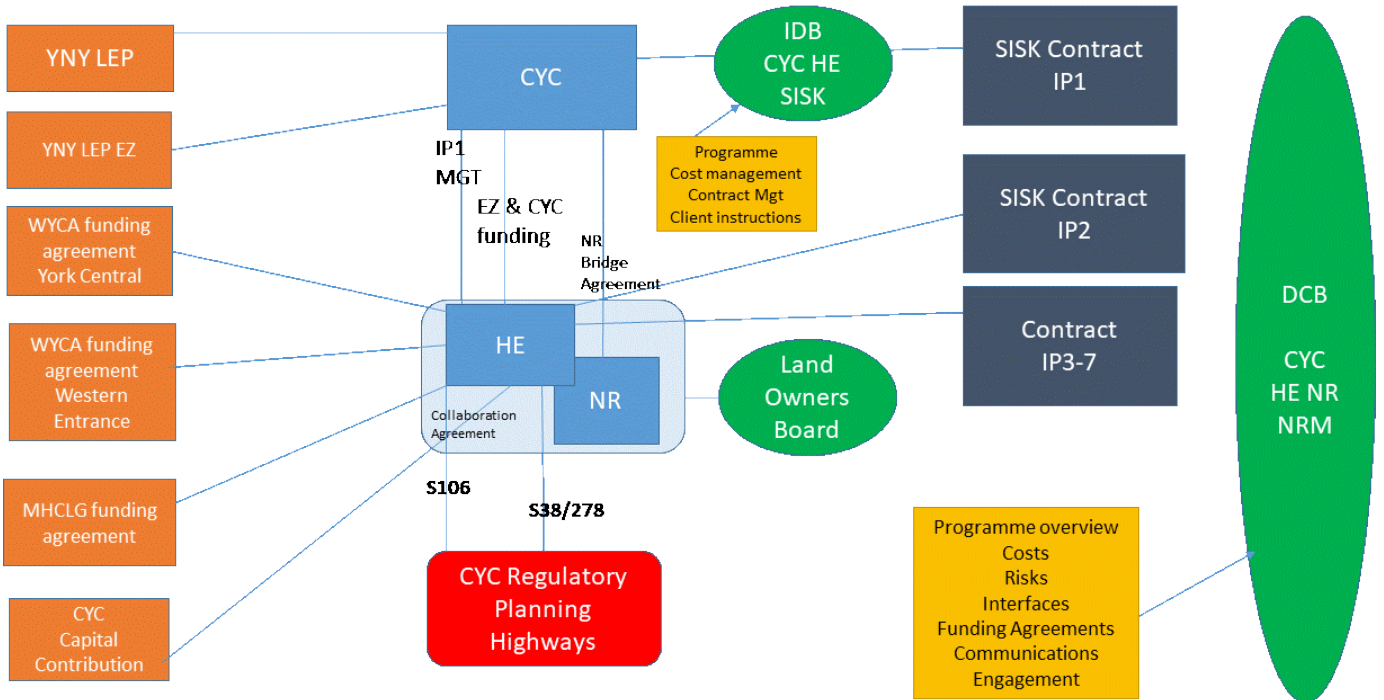


Diagram 1- contractual relationships within YCP

York Central Partnership – Potential future Governance Arrangements

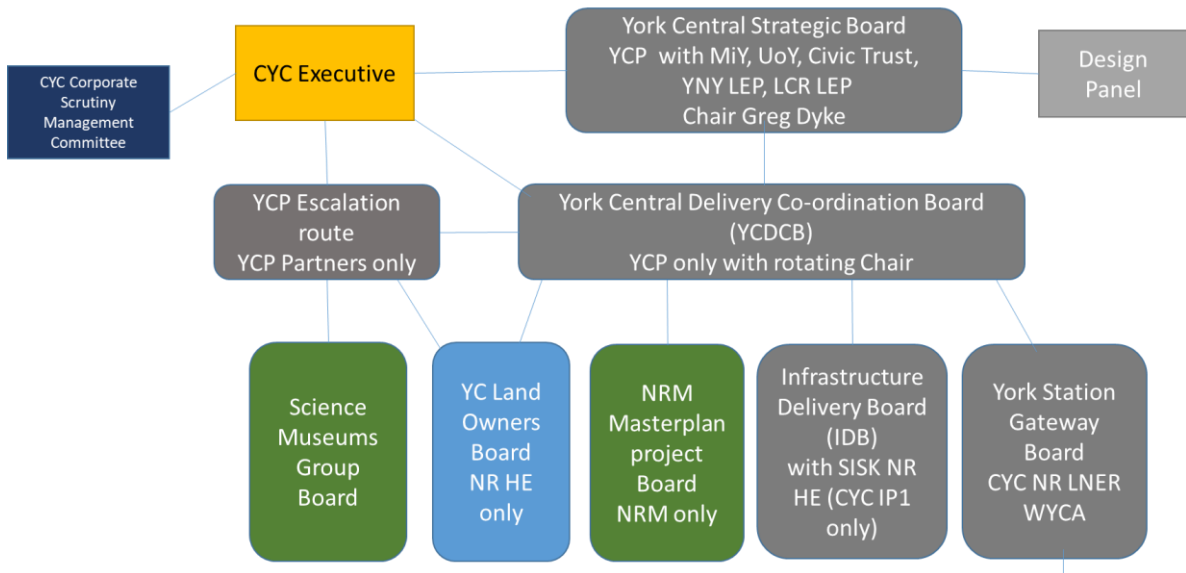


Diagram 2 – proposed revised governance arrangements

35. This is an amendment to the existing arrangement rather than a new structure but reflects the change in delivery partner and clarifies

the roles of each board. The Terms of Reference for each board are attached at Annex 2.

### **Strategic Board**

- Senior representation from all partners
  - Cllr Keith Aspden Leader and Ian Floyd Chief Operating Officer– CYC
  - Peter Freeman Chair of Homes England and Stephen Kinsella
  - Sir Peter Hendy Chair of Network Rail and Rob Macintyre
  - Dame Mary Archer Chair of Science Museum and Judith McNicoll
- Strategic City Partners
  - Chairperson - Greg Dyke - Chair of Make it York,
  - Charlie Jeffrey - Vice Chancellor University of York,
  - Stephen Lusty – Chair of York Civic Trust
  - York North Yorkshire LEP Chair
  - Leeds City Region LEP Chair
- Frequency of meeting – Quarterly with additional meetings as required
- Function – Influence and Advocacy. Promote the scheme at the highest levels, act as ambassadors for the scheme and provide oversight to provide assurance that the scheme is delivering the ambition and quality for the city
- Commission Design Panel to provide independent review of future design issues and reserved matters applications

### **CYC Executive**

- Make decisions regarding CYC funding going into the scheme
- Decide with YNYLEP on allocation of EZ funding
- Oversee CYC risk
- Oversee delivery against programme where that impacts upon risk and cost
- Consider future support for workstreams/projects for CYC housing, community schemes etc.
- Work with landowners to achieve outcomes for the city
- Ensure community engagement

### **Customer and Corporate Scrutiny Committee**

- Scrutinise Executive decision making
- Scrutinise project progress
- Invite YCP representatives to talk to the committee about the delivery of the scheme as a whole

### **York Central Delivery Co-ordination Board – monthly meetings**

- Oversee the delivery of scheme benefits
- Oversee Programme timetable
- Manage dependencies
- Prepare decisions for each partner body
- Oversee risk at programme level
- Manage funding agreements
- Develop future strategies for delivery
- Escalate to Senior officers if agreement cannot be reached
- CYC representative Director of Housing Economy and Regeneration

### **York Central Landowners Board**

- Homes England and Network Rail oversee their Collaboration Agreement and act as Master Developers
- Delivery of IP2
- Design, Planning and Delivery of IP3-7
- Procurement of residential and commercial partners to invest in and develop out different phases of the scheme
- Commercial decision making

### **York Central Infrastructure Delivery Board**

- Oversee contract for delivery of IP1
- Manage timetable for IP1
- Manage risk for IP1
- Manage budget of IP1
- Will fall away on completion of IP1.

### **Station Gateway Board**

- Oversee the design planning and delivery of the Station Gateway scheme
- Oversee the delivery of scheme benefits
- Oversee project timetable
- Manage dependencies
- Prepare decisions for each partner body
- Oversee risk
- Manage funding agreements

### **CYC's continuing role in York Central**

36. CYC has worked positively over the last 6 years with partners to ensure that the development will deliver benefits to the people of York. As the initial funder and the conduit for grant funding and through its statutory roles as Local Planning Authority (LPA) and

Highways Authority (HA) CYC has had significant influence over key decisions.

37. CYC is a minority land owner on the site with just 5% of the developable space. To support our aspiration for delivering high quality affordable homes on York Central, positive discussions have taken place between CYC and Homes England. Together we are exploring options for early phase delivery where our adjoining land interests have the potential for council led delivery on part of the site. Partnership working and delivery can better secure the creation of a spatially coherent and high quality new neighbourhood. A further update will be provided on this approach as part of a Housing Delivery Programme later this year.
38. CYC secured funding from the YNYER LEP to undertake a detailed feasibility study to assess the potential for improving the environmental performance of the commercial buildings on York Central beyond the standards mandated by the Outline Planning permission and set out in the Design Guide. The study considered the measures that would be necessary to secure BREAM Outstanding office buildings on York Central and the feasibility of achieving net zero carbon development including a financial impact analysis. This study is now being discussed with landowning partners.
39. Though CYC will not be delivering the enabling infrastructure and have never owned the site and therefore would not have developed out the site, CYC still have an important and influential role to play within the York Central Partnership as well as through the roles of Statutory Planning and Highways Authorities.
40. In order to secure this influence CYC will need to :-
  - i. Continue to support and hold to account our York Central partners to deliver the scheme for the benefit of the city
  - ii. Input to the Design Panel for future phases
  - iii. Monitor the Enterprise Zone contract, prepare the business case for investment and oversee the incoming EZ business rates income.
  - iv. Coordinate S106 expenditure and ensuring that planning gain funding contributes to the delivery of council strategies
  - v. Developing proposals for CYC housing delivery on CYC and potentially partner land

- vi. Ensure that the progress of the scheme continues to be effectively communicated and promoted to residents and businesses to ensure a smooth delivery.
  - vii. Support the community engagement activity of the partnership to ensure that the residents of York continue to have a voice and can positively contribute to the development of York Central as it is delivered.
  - viii. Promote the benefits of zero carbon development to contribute to the city's zero carbon target.
  - ix. Promote the scheme to businesses and investors to ensure we maximise the economic benefits of the commercial elements of the scheme to increase economic growth and create inclusive growth and create good jobs.
41. Executive are asked to commit £900k of the remaining capital funding to ensure CYC has the resources and retains the existing staff expertise to continue with its input to the development of York Central.

### **Highways Adoption**

42. As the land owners are now delivering the infrastructure including the road and bridge rather than CYC, this introduces a new legal process of Highway Adoption which would not have applied if CYC had built the infrastructure. Under normal circumstances a scheme of this nature would result in an adoption fee based on scheme cost percentages. However, as is usual with major projects a significant discount allowance is currently proposed with the fee being based on a cost recovery basis and recognising the status of the existing design that CYC has been involved in. There may also be a bond required for the works. However, officers are also mindful that the transfer of the construction to the land owners significantly reduces the financial risk to CYC of any cost over-run.
43. Authority is sought to resource, procure and contract for the necessary technical consultancy support and undertake other actions as necessary to execute the Highway adoption process from the negotiated adoption fee.

### **Acquisition of land for the riverside path**

44. The cycle and pedestrian path that runs along the riverside, from Salisbury Terrace to Scarborough Bridge (identified in Annex 4) lies

outside the red line boundary of the York Central OPA but still constitutes an important part of the active travel network for the broader area. The land lined in red on the plan is not in CYC ownership but was leased to CYC in 1924 from the London and North Eastern Railway Company. This land has since been sold into private ownership and the lease to CYC ends in 2023.

45. CYC has the option to
  - i. Exit the lease upon its expiry which would include the need to undertake significant costly repairs to the riverbank as part of CYC's lease dilapidation liabilities. This would remove the cycle and pedestrian access and is hence not desirable
  - ii. Seek to extend the lease – The landowners are not supportive of this option and it would trigger the dilapidations liabilities.
  - iii. Purchase the freehold of the land and continue to provide pedestrian and cycle access and full control of the asset.
  
46. The shared path is narrow; floods at low points and there is a local call for improvements; raising the height slightly to reduce the flooding incidence and to improve safety with improved lighting, fencing and installation of CCTV. The York Central OPA includes a S106 off site payment provision to improve off site walking and cycling facilities. However, before a potential improvement scheme can be developed CYC need to secure the land for the long term.
  
47. Negotiations have been undertaken with the land owner and the business case is attached at Confidential Annex 4. The purchase of the freehold for £150k would secure the public right of way in perpetuity, provide full control of the asset and enable CYC to undertake remedial works to the river walkway to its own timescale and fully benefit from those works, instead of handing the asset back to the private owner.
  
48. Executive are asked to agree the acquisition of the riverside path land and to develop proposals for an improved cycle and pedestrian scheme, delegating to the Director of Place (in consultation with the Director of Governance or her delegated officers) the authority to take such steps as are necessary to enter into the resulting agreement(s). The acquisition will be funded from the remaining York Central capital budget.

## Council Plan

49. The recommendations in this report will contribute to the delivery of the following objectives in the Council Plan :

**Well-paid jobs and an inclusive economy** – York Central will create economic growth space which will attract new businesses and support the growth of local businesses and the creation of c6500 new jobs for the city.

**A greener and cleaner city** – The design guide for York Central establishes high standards of sustainable construction with a fabric first approach to meeting low carbon targets. The scheme prioritises pedestrian and cycle travel, public transport, car clubs and Electric Vehicle charging. The infrastructure mitigates flood risk using Sustainable Urban drainage and the construction traffic will be mitigated by the construction of a railhead.

**Getting around sustainably** – Creation of cycle and pedestrian routes into and through the site with public transport links across the city to enable residents and businesses to use active, low carbon forms of transport

**Good health and wellbeing** – Creation of new open spaces and quality public realm to support healthy lifestyles for residents businesses and visitors.

**Safe communities and culture for all** – York Central will create safe and sustainable residential and business communities and improve the cultural offer of the NRM

**Creating homes and world-class infrastructure** – York Central will create up to 2500 homes, 500 of which will be affordable while the greenbelt and unique character of the city is protected.

## Implications

### Financial –

50. In December 2013 Members agreed to earmark £10m towards the delivery of York Central. Currently £8,558k has been released to support technical work, masterplan development through to planning, land acquisition costs and site preparation works. There have also been other grant contributions from WYTF, Homes England, One Public Estate, LCR LEP, YNYER LEP and Department for Communities and Local Government (DCLG) EZ funding.

51. In November 2018 Full Council agreed a delivery budget of £155m to be managed by CYC for the infrastructure of York Central. This budget reflected the £77.1m potential HIF funding, £23.5m WYTF funding and the £11.6m of external contributions. The CYC contribution was £4.662m as being the balance of the £10m not committed at November 2018.
52. It has been agreed with WYCA that the £23.5m WYTF grant will now be made directly to Homes England to avoid CYC being caught up in contractual liabilities and obligations to both parties and to ensure the simplest and neatest route to delivery and to satisfy the needs of the funder. Homes England will therefore proceed to FBC+ with WYCA for the £23.5m York Central scheme and CYC will proceed to FBC+ for the Station Gateway element of the WYTF (£12.873m).
53. These funding amounts set out in para 51 will now be managed by Homes England. The £35m of future proposed Enterprise Zone funded prudential borrowing will remain in the budget along with the remainder of the original council enabling budget of £10m. The table below shows the adjustments that will be made to the capital programme.

Funding Source	Current Total Capital Budget £'000	Previous Years Expend £'000	Adjustments £'000	Revised Total Capital Budget £'000
HIF	77,100		-77,100	0
WYCA	23,500		-23,500	0
YNYER	3,110	-1,042	0	2,068
EZ borrowing	35,000			35,000
Other contributions*	11,628		-11,628	0
CYC	4,662			4,662
Total	155,000	-1,042	-112,228	41,730

\*All partners have committed to fund the overall budget gap and will work together to ensure the full infrastructure is delivered. As the council is no longer the lead authority the budget is to be proposed to be reduced accordingly

Table 3 Impact on CYC York Central Budget of change in delivery framework



54. There are other proposals within the report that impact the funding of the project.
55. Homes England have agreed to pay for the costs incurred and funded by the council in relation to delivering the outline planning application (£1.876m) and the CYC costs incurred funding Infrastructure Package 1 (£1.96m).
56. This reimbursement provides additional funding to the council that can be reinvested into the York Central project. This is shown in the table below

	Date	£'000	£'000
CYC Original Budget	Dec 13		10,000
Executive Approvals Dec 2013-Mar 2018			(5,338)
CYC – Infrastructure Budget	Nov 18		<b>4,662</b>
Executive Budget Approvals			
Early Contractor Involvement	July 19	(415)	
Reserved Matters Design	Oct 19	(695)	
Infrastructure Programme 1	July 20	(1,960)	
York Central Housing	Nov 20	(150)	(3,220)
Total CYC Unallocated			<b>1,442</b>
Homes England Reimbursement - OPA			1,876
Homes England Reimbursement – IP1			1,960
<b>CYC Budget Available</b>			<b>5,278</b>

Table 4 Breakdown of York Central Delivery Budget

57. It is proposed that the reimbursements from Homes England are added as external funding towards the project. Should Homes England agree to further reimbursements these will be incorporated into the capital programme at future monitoring reports.
58. There are a number of proposals in this report including £900k funding for council resources over the next 3 years and £150k for the purchase of land adjacent to Scarborough Bridge.
59. Table 4 shows that there remains £5,278k available to reinvest in the York Central Project although the majority is committed towards

the council's obligation to fund the infrastructure. There is a residual budget of £676k available

	Date	£'000	£'000
CYC – Budget Available	Nov 18		<b>5,278</b>
Balance Required to Fund Infrastructure		4,662	
CYC Funded Approvals			
Early Contractor Involvement	July 19	(415)	
Reserved Matters Design	Oct 19	(695)	
Total Approved		(1,110)	
Balance Committed to fund Infrastructure			<b>3,552</b>
Balance Available for Other York Central Project Expenses			1,726
Proposals in Report			(1,050)
<b>Unallocated and Uncommitted Budget</b>			<b>676</b>

Table 5 Breakdown of York Central Delivery Budget

60. The Enterprise Zone funding (£35m) will also require approval which will fund later stages of the infrastructure delivery.
61. The report also identifies the additional resource required to support the Highway Adoption process. The resource will be funded from the additional adoption fee that will be attributable to YC partners as they are proposing to deliver the Highway infrastructure as part of IP2.

**Human Resources (HR)** – The allocation of £900k for CYC resources will allow the officer expertise within technical and legal teams to continue to be deployed on the next phases of the York Central project.

**Equalities** – Equalities impacts were considered in the OPA and will be considered in the RMA for the first phase infrastructure

**Legal** –

**Revised Delivery Arrangements - Infrastructure Contracts**

62. The procurement of the construction partner for the phase 1 infrastructure works was carried out using the YORCivils2 Framework

and was structured in such a way that ensured the resulting contractual arrangements would not expose CYC to further risk should there be a change to the delivery arrangements. CYC entered into the Pre-construction Services Contract (for ECI services in the first instance) with the successful bidder, John Sisk, without an obligation to enter into the further two contracts for the construction phase with that bidder, should there be a change to the delivery arrangements.

63. Similarly CYC entered into the enabling works contract (IP1) with John Sisk without an obligation to enter into the further main construction contract (IP2). Homes England and Network Rail were named in the original procurement for phase 1 infrastructure and so it is possible for the IP2 contract to be entered into with John Sisk by either or both of those parties. CYC will enter into an agreement with HE and NR to ensure there are no outstanding risks and liabilities for CYC in respect of the IP2 contract.

#### **Highways Adoption**

64. Should Executive be minded to agree to the procurement of additional technical resources required to support the adoption officer (subject to the outcome of the highway adoption process) the procurement process will be undertaken in accordance with Council's Contract Procedure Rules and the Public Contracts Regulations 2015.

#### **Acquisition of land for the riverside path**

65. The purchase of the land will be subject to a Demarcation agreement dated 1995 between British Railways Board and Railtrack PLC which deals with various rights reservations and easements between the two companies as well as restrictions as to development. The existing lease from the railway board to the Council will be surrendered when the Council acquires the freehold to the land.

#### **York Station Gateway**

66. The procurement of the Consultancy Design Services, Cost Consultancy, and Project Assurance for the York Station Gateway Project will be undertaken in accordance with Council's Contract Procedure Rules and the Public Contracts Regulations 2015 to

ensure compliant procurement processes are undertaken for each service.

### **Stopping up of part of Leeman Road**

67. As authority to stop up a highway is not conferred through the approval of a planning application, approval to stop up is only given once the Stopping up or order has been confirmed by the Secretary of State for Transport through a separate process and notice of its confirmation has been published. An Order authorising the stopping up can be made, if the Secretary of State is satisfied to do so, to allow development to be carried out in accordance with a valid and relevant planning permission. The Order may be approved with modification. Once the Order is published, it is subject to a six week period within which challenges to the validity of that Order can be made in the High Court.

**Information Technology (IT)** - none

**Crime and Disorder** - none

**Property** – included in the report

### **Risk Management**

68. The provisions in this report significantly change the CYC risk profile. If CYC were to deliver the infrastructure then this would have created the risk of cost over run, the need for licences to occupy the land the need to secure back to back agreements with funders and landowners. The decision for the landowners to deliver the infrastructure removes this risk. There is a risk that the road is not built to adoptable standards but this is mitigated through the allocation of significant dedicated resource to input into the delivery phase.

69. The risk that the construction procurement exceeds budget has been mitigated by the delivery of a fully costed proposal from SISK and any future increase will be at risk to the landowners.

70. CYC still have a risk that commercial phase of the project doesn't deliver sufficient retained business rates to repay the £35m proposed borrowing. This will be mitigated by revised modelling when a commercial partner is procured by the landowners and a clear development timetable is agreed prior to any CYC/LEP decision to commit this funding.

71. The risk of abortive costs is also removed by the repayment of funds outlined in this report.
72. The risk of failing to spend grant funding within the spending window transfers to the land owners.
73. There is a risk to the delivery timetable and therefore the funding if the landowners decide not to proceed to contract with the infrastructure contractor procured by CYC. This is mitigated by the preparation of a costed proposal as part of the pre contract works followed by detailed due diligence by the landowners and support for the transition of the contract by CYC.
74. There is a risk that the Leeman Rd Stopping Up Order is not agreed by the Secretary of State following the Stopping Up Inquiry. Though this may not prevent the majority of the scheme from being delivered it would require a revisions to the OPA highways scheme and the areas around the NRM including the Museum Square. It could potentially prevent the delivery of the NRM masterplan. This in turn could reduce the extent of land available for housing, reduce economic impact of the scheme as a whole. A new OPA would most likely be required with associated impact on both overall scheme costs, timescale, scheme benefits and availability of funding and ability to spend within grant timescales. All the grant funding is dependent upon the delivery of the outputs of the scheme as set out in the OPA and there is therefore a risk to the overall deliverability of the scheme. Both WYCA MHCLG and CYC/LEP would need to be consulted about the impact of this eventuality before alternatives could be developed if this risk were to materialise.
75. The risk of failing to deliver the ambitions of the scheme is mitigated by the governance structure and the landowner's commitment to deliver the OPA in line with the Design Guide and work with communities during development.
76. There is a risk that CYC cannot secure the long term access to the riverside footpath that supports the pedestrian and cycle infrastructure on the site. This is mitigated by the proposal to secure freehold ownership of the route as proposed in this report.
77. Not re-procuring the Design Services for York Station Gateway at this time could put the funding from WYCA at risk due

to time limits on grant funding. This will be mitigated by continuing the contract with the current provider whilst the procurement process is undertaken so that the timetable is affected as little as possible.

78. Any risk associated with the Station Change Process will be mitigated by early engagement with station operators and Network Rail.

Contact Details

**Author:**

**Chief Officer Responsible for the report:**

Tracey Carter Director of Housing  
Economy and Regeneration

Neil Ferris – Corporate Director of Economy  
and Place

James Gilchrist – Director  
Transport Environment and  
Planning



**Specialist Implications Officer(s)**

Financial – Patrick Looker  
Finance Manager  
Tel No. 551633

Legal – Cathryn Moore  
Legal Manager – Projects and Governance  
Tel No.552487

**Wards Affected:** Holgate, Micklegate

**All**

**For further information please contact the author of the report**

**Background Papers:**

**Previous Executive Reports:**

- 15 November 2017- York Central – Preferred Access Route and Preparation for Planning
- 15 March 2018 - York Central - York Central Access Construction
- 21 June 2018 - York Central Master Plan and Partnership Agreement
- 30 August 2018 - York Central Update - Western Access
- 29<sup>th</sup> November 2018 - York Central Enterprise Zone Investment Case

29 November 2018	York Station Front Proposed Improvements – Report on Public Engagements
17th January 2019 -	York Central Partnership Legal Agreement
18 <sup>th</sup> July 2019 -	York Central Partnership Update
24 <sup>th</sup> October 2019 -	York Central Partnership Update
23 <sup>rd</sup> July 2020 -	York Central Update
26 <sup>th</sup> November 2020	York Railway Station Gateway – Funding and Delivery

## **Annexes**

Annex 1 – Site Plan

Annex 2 - York Central Governance Board Terms of Reference

Annex 3- Site plan for riverside path

Confidential Annex 4 – Business case for riverside path freehold acquisition

## **List of Abbreviations**

CYC - City of York Council

DfT – Department for Transport

ECI - Early Contractor Involvement

EIF – Economic Infrastructure Fund

EZ – Enterprise Zone

FBC+ - Financial Business Case with full costings

HE – Homes England

HIF - Housing Infrastructure Fund

HA - Highways Authority

LCR - Leeds City Region

LEP - Local Economic Partnership

LGF – Local Growth Fund

LPA - Local Planning Authority

MHCLG –Ministry of Housing Communities and Local Government

NR – Network Rail

NRM - National Railway Museum

OPA – Outline Planning Application

PSC – Pre-Construction Services Contract

RIBA –Royal Institute of British Architects

RMA – Reserved Matters Application

TCF – Transforming Cities Fund

WYCA – West Yorkshire Combined Authority

WYTF – West Yorkshire Transport Fund

YC - York Central

YCP - York Central Partnership

YNYER – York, North Yorkshire & East Riding

YSG - York Station Gateway





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**Customer & Corporate Services Scrutiny  
Management Committee****10 May 2021**

Report of the Director of Governance

**Monitoring and Tracking of Approved Council Motions****Summary**

1. This report provides information on approved Council motions since October 2018. The Committee has asked to look into what processes are in place to ensure that actions arising from approved Council motions are implemented in a timely manner and that movers of those motions are properly informed of progress.

**Background**

2. The Committee had allocated time on its work plan to address this matter prior to the sequence of Covid 19 lockdowns but has been prioritising what it regarded as more essential business during the pandemic. At its meeting on 17 February 2021 Audit & Governance Committee raised the same issue and being informed that this Committee had scheduled consideration of the matter, specifically asked Corporate & Scrutiny Management & Policy Committee to look into existing processes. It asked this Committee to report back to it on its findings when this Committee had had the opportunity to look into processes.
3. As Members will be aware, notice is given of motions put forward for Council by elected Members within the agenda for ordinary Council meetings. Notice of these motions must constitutionally be given to Democratic Services no later than the 8<sup>th</sup> working day prior to the date of the meeting. The agenda for Council meetings is published, statutorily, on the 5<sup>th</sup> working day prior to the date of the meeting. Advance receipt by Democratic Services of these motions allows time to make sure they are submitted and published in the correct format and enables relevant Chief Officers to ensure any resolved actions are achievable or deliverable and are presented in an appropriate manner.

**Analysis**

### Current Monitoring and Implementation Process

4. As with all public meetings, Democratic Services produce and publish minutes of Council meetings. Those will include details of all motions considered and the agreed resolution. Those minutes are then circulated to relevant Chief Officers as a draft to enable them to comment, if necessary, on the accuracy of the record prior to formal publication and to note any further action required. It is then the responsibility of the responsible Officer (or action owner) to identify and take any necessary steps. However, to ensure actions are progressed, Council Management Team (CMT), which comprises all Executive Directors and Directors, review all agreed motions. This is usually done at their first meeting after the relevant meeting of Full Council. Democratic Services does not currently have any further involvement in this process.
5. The approach outlined in paragraph 4 is an informal but operative working practice and is not as such a formally or constitutionally required one.
6. Attached at Annex A is a schedule of approved Council motions since October 2018, giving details of the motion, the mover, the resolution and action status. This has been checked and updated by CMT.

### Monitoring of Agreed Scrutiny Recommendations

7. Prior to the onset of the pandemic, Members will recall that the existing practice in relation to monitoring implementation of any recommendations agreed by the Executive arising from scrutiny reviews was as follows:
  - Six months following approval, a report was submitted to the relevant Scrutiny Committee setting out the agreed recommendations and the actions which had been taken against those;
  - The Committee then formally agreed to 'sign off' any actions completed satisfactorily;
  - Any actions which the Committee felt needed further work remained 'live' on the monitoring report for future report back in a further 6 months, unless an earlier timescale was considered necessary;
  - Eventually, all recommendations/actions being 'signed off' by the Committee as satisfactorily completed.

8. The above monitoring arrangements are more formalised than the process currently operating for approved Council motions and are included for comparative purposes.
9. An annual monitoring report to this Committee may be a potential possibility in addition to current practices outlined in paragraph 4 above.

### **Consultation**

10. There has not been time in the preparation of this report to consult more widely (within the Council or with other Councils) on existing or other potential monitoring processes. Nor, as yet, has CMT had an opportunity to comment further.

### **Options**

This Committee can

11. (i) comment upon the monitoring and tracking practices currently adopted and make suggestions for consideration by CMT; or
- (ii) request any further information it feels necessary for consideration at a future meeting, prior to making any comments.

### **Council Plan 2019-23**

12. Whilst this report does not in itself materially affect how the work of scrutiny can support and develop the Council's overall priorities set out in the new Council Plan 2019-23, the proper and effective implementation of approved Council motions can contribute those priorities dependent upon the area of concern being addressed in those motions.

### **Implications**

13. There are no financial, equalities, legal, information technology, crime & disorder, sustainability or other implications associated with the recommendations in this report. However, there may, of course, be implications for staff capacity depending upon what comments on processes etc the Committee may wish to make regarding the tracking of Council motions.

### **Risk Management**

14. Clearly, if the implementation of approved Council motions is not satisfactorily monitored, there is a risk to the organisation around the delivery of democratically taken resolutions. As referred to in paragraph 2 above, Audit & Governance Committee have already requested this Committee to investigate and satisfy itself that existing processes are fit for purpose.

**Recommendations**

15. Members are asked to

(i) consider the information provided and comment upon existing processes and any next steps;

(ii) report back any findings to Audit & Governance Committee in due course.

**Reason:** To ensure that processes for monitoring and implementing approved Council motion resolutions are sufficiently robust.

**Contact Details**

**Author:**

Dawn Steel  
Head of Civic, Democratic  
& Scrutiny Services  
Tel No. (01904) 551030

**Chief Officer Responsible for the report:**

Janie Berry  
Director of Governance & Monitoring Officer

**Report Approved**  **Date** 29 April 2021

**Specialist Implications Officer(s)**

None

All

**Wards Affected:**

For further information please contact the author of the report

**Background Papers:** None

**Annexes:**

**Annex A** - Schedule of approved Council motions since October 2018

### Council Motions from October 2018 Onwards

Date	Motion & Resolutions	Lead Officer / Member	Actions taken
25/10/18	<p><b>York's Northern Ring Road</b></p> <p>Council Resolved:</p> <p>To ask officers to engage with the business community and York's LEPs to encourage active, supportive representations in favour of the A64 scheme and to work with neighbouring local authorities along the A64 corridor to organise business support throughout the area.</p> <p>To ask the CX to write to both York MPs to ask for their public support of the Northern Ring Road and A64 upgrades and to seek support from other MPs with constituencies impacted by the proposed improvements.</p> <p>To ask officers to identify opportunities for future sustainable transport initiatives which could complement works to dual the ring road, recognising the balance between future expansion or road space and the ambition to make York and exemplar sustainable city.</p> <p>To request that officers consider how dually might ease congestion throughout the city, provide an opportunity for a transhipment centre to deliver goods into the city centre and how each of these can contribute to an improvement in air quality across York.</p>	Neil Ferris	Completed.

Date	Motion & Resolutions	Lead Officer / Member	Actions taken
25/10/18	<p><b>Fracking</b> Council Resolved: That Council lobby against the Conservative Government’s fracking proposals.</p> <p>That Council contact the Secretary of State for BEIS, Julian Sturdy MP &amp; Rachel Maskell MP to outline the Council’s objections to “permitted development” and fracking and ask them to reconsider the Government’s proposals.</p> <p>To put its words into action on fossil fuels, by preparing for a programme of divestment from fossil fuels, beginning with a review of its investment strategy, including a review of its pension fund investments within the broader North Yorkshire Pension Fund.</p> <p>Writes to fellow North Yorkshire Pension Fund partner organisations to ask them to join with City of York Council in taking direct action by committing to divestment from fossil fuels, just as other public sector and private sector organisations are committing to doing, both nationally and internationally.</p>	Neil Ferris	Completed

Date	Motion & Resolutions	Lead Officer / Member	Actions taken
25/10/18	<p><b>Boosting the Supply of Homes People Can Afford</b></p> <p>Council Resolved: To request that Executive commits to reviewing the council's HRA Business Plan once full details of the HRA debt cap removal are known, with a view to boosting the supply of homes local people can afford; to demonstrate to the residents that it will act where it can to tackle York's affordability crisis.</p>	Sharon Houlden	Completed.
13/12/18	<p><b>Children &amp; Young People's Emotional Health &amp; Wellbeing</b></p> <p>Council Resolved: To request the Executive to formally consult York Youth Council, York's Members of the Youth Parliament, I Still Matter, Show Me That I Matter, York's schools' and colleges' pastoral leads, the Youth Offending Team and other such relevant bodies on the sufficiency of existing Child and Adolescent mental health support services in the city.</p> <p>That Leaders of all political groups jointly write to the Vale of York CCG calling for more funding to be made available for CAMHS services in the city.</p> <p>To ask the Executive Leader to write to the Secretary of State for Education expressing Council's deep concern at the negative impacts of insufficient school funding, high stakes testing and low household incomes on the emotional health and well-being of York's Children and Young People.</p>	Amanda Hatton	Completed.

Date	Motion & Resolutions	Lead Officer / Member	Actions taken
13/12/18	<p><b>Parks and Open Spaces</b> Council Resolved: To request a report to an early meeting of the Executive in 2019 which will involve officers liaising with ward councillors, community groups and others to identify land (whether Council owned or acquirable) throughout all parts of the city that could lend itself to the installation of small, informal open spaces and parks.</p> <p>To request the Executive, in conjunction with the preparation of the report, to identify sufficient budget to begin implementation of these proposals in the coming financial year. The report should fully consider how any new pocket parks and informal green spaces will be maintained in the long term.</p>	Neil Ferris / Amanda Hatton	Completed.
13/12/18	<p><b>Provision for electric charging points for vehicles in new homes and business.</b> Council Resolved: That the Executive be requested to commission a report on how the Council's planning policies can be updated to require all new housing and commercial planning applications to City of York Council to be future proofed to ensure the provision of adequate electric vehicle charging points. A further report to be produced to review how long electric cars should be allowed to remain in charging bays, in order to free up more charging points and thus encourage the use of electric vehicles , at Council car parks.</p>	Neil Ferris	<p>Completed.</p> <p>Anti-idling report – EMDS Transport.</p> <p>Clean Air Zone – Executive implemented 2021.</p> <p>Domestic premises subject to Local Plan EV Charging Policy – Executive March 2020.</p>





Date	Motion & Resolutions	Lead Officer / Member	Actions taken
	<p>To work with partners to improve joined-up working in areas such as probation and community payback, antisocial behaviour, substance misuse and health issues.</p> <p>To request Executive to instigate special meetings (or city centre summits) to bring together all relevant city centre partners such as the BID, Make it York, the Retail Forum, Indie York, the city centre police team, Safer York Partnership, relevant Council teams such as Street Cleansing, Neighbourhood Enforcement and Homelessness Support, city centre residents and voluntary and community sector organisations to work together and take a constructive, problem solving approach to tackling crime and anti-social behaviour in the city centre.</p>		
21/3/19	<p><b>Highway Standards</b> Council Resolved: To ask the Executive to make highway repairs more of a local priority by:</p> <ul style="list-style-type: none"> <li>• Adopting a progressive and game-changing strategy that seeks to reverse each of the above indicators to fewer than one in five roads being in need of repair;</li> <li>• Investing at least an extra £1m each year for pothole repairs, targeted at secondary and unclassified road, above current approved budgets;</li> <li>• Giving cyclists a fair deal by increasing the proportion of highways expenditure spent on cycling;</li> </ul>	Neil Ferris	<p>Completed.</p> <p>Executive report re Highway Standards Oct 2019.</p> <p>Additional investment annual budget.</p>


Date	Motion & Resolutions	Lead Officer / Member	Actions taken
	<ul style="list-style-type: none"> <li>• Giving pedestrians and people with mobility difficulties a fair deal by making sure a greater proportion of the budget is spent on improving pavements and providing more pedestrian priority and</li> <li>• Ensuring that the winter maintenance regime takes a risk-based approach with priority gritting for the City's main cycling and pedestrian routes including key cycle/pedestrian bridges requiring separate treatment (Millennium Bridge, Hungate Bridge and the new Scarborough Bridge route).</li> </ul>		
21/3/19	<p><b>Youth Clubs</b> Council Resolved: To request the Children, Education &amp; Communities Policy &amp; Scrutiny Committee consider setting up a Task Group to engage with all relevant groups to look into the best way the city can work strategically to get the best use of resources (from everything from the use of council properties to volunteers' time) in order to boost facilities and opportunities for young people in all parts of the city.</p>	Amanda Hatton	This has not been taken forward but we could have this as a workstream in the recovery plan which links to mental health support and school catch up and slightly change the emphasis to how all provision can support catch up?
21/3/19	<p><b>Investing in our roads and footpaths</b> Council Resolved: To formally request additional funding from the Government to further increase the scope and pace of highways repairs and cycle network enhancements across the city;</p>	Neil Ferris	<p>Completed.</p> <p>Winter Gritting cycle trial – Sept 2019 EMDS</p> <p>Cycle prioritisation – Jan 2020 EMDS</p> <p>LCWIP &amp; LTP commenced 2021.</p>

Date	Motion & Resolutions	Lead Officer / Member	Actions taken
	<p>To further review the current policy on unadopted roads, with a view to addressing the number of unadopted roads that are in very poor condition;</p> <p>To ask officers to identify a series of opportunities for the Council to improve sustainable transport infrastructure across the city, including options for the new segregated cycle lanes.</p> <p>To ask officers to bring forward a report to the Executive that considers all options for a proactive city-wide road, footpath and cycle network reconstruction and enhancement programme, to include a ranking of the routes in the poorest condition, in order to minimise future expenditure on reactive repairs.</p> <p>To ask officers to review the existing winter maintenance schedule and recommend changes to the Executive that would ensue a risk based approach to treatment of priority walking and cycling routes to include top priority for specialist treatment of Millennium Bridge, Hungate Bridge and the new Scarborough Bridge (including ramps either side).</p>		
21/3/19	<p><b>Declare a Climate Emergency</b>  Council Resolved:  To call on the Executive to:</p> <ol style="list-style-type: none"> <li>1. Declare a “Climate Emergency”</li> <li>2. Commit to a target of making York carbon neutral by 2030, taking into account both production and consumption</li> </ol>	Ian Floyd / Neil Ferris / Will Boardman	<p>Completed.</p> <p>August 2020 Executive Report</p> <p>Establishment of Climate Change Commission Oct 2020 EMDS.</p>

Date	Motion & Resolutions	Lead Officer / Member	Actions taken
	<p>emissions (scope 1, 2 and 3 of the Greenhouse Gas Protocol).</p> <ol style="list-style-type: none"> <li>3. Request a report within six months setting out the immediate actions the Council will take to address this emergency and a plan to measure annual citywide progress towards meeting the 2030 target.</li> <li>4. Work with partners across the city and across the region to deliver this new goal through all relevant strategies and plans and drawing on local and global best practice.</li> <li>5. Actively lobby the Government to provide the additional powers and resources needed to meet the 2030 target.</li> </ol>		
17/7/19	<p><b>Carbon Neutral City</b> Council Resolved:</p> <p>To request that the Executive expedites the amendment of our Supplementary Planning Documents and any other such legislative tools as are available to us in order that they reflect our stated ambition to be carbon neutral by 2030, in line with the Coalition’s Partnership Agreement.</p> <p>To request that the Executive uses every power at the council’s disposal to deliver a low –car, carbon neutral development on York Central.</p>	Neil Ferris / Will Boardman	<p>Completed.</p> <p>Outlining Planning Application agreed by Members for York Central March 2019 – Judicial Review period expired Dec 2019.</p> <p>SPD Climate Change currently being consulted on with Members.</p>
17/7/19	<b>A Fair Deal for York</b>	Ian Floyd	

Date	Motion & Resolutions	Lead Officer / Member	Actions taken
	<p>Council Resolved:</p> <p>That formal lobbying efforts are made to the Government and the newly appointed Prime Minister to request:</p> <ul style="list-style-type: none"> <li>• That prior to conclusion of the Fair Funding Review, and in light of the delayed Social Care Green Paper, it considers making sufficient provision for councils' abilities to deliver adequate children's and adults' social care services to ensure dignity for all in both early and later life;</li> <li>• Additional funding for York schools;;</li> <li>• Additional funding to create GP-led, multi-disciplinary health &amp; care hubs, including mobile services, to keep more people out of hospital;</li> <li>• That Northern Powerhouse Rail is made a national priority;</li> <li>• A commitment that the Government's "Shared Prosperity Fund", intended to replace EU structural funding, be devolved to enable strategic decisions to be taken locally.</li> </ul>		
17/7/19	<p><b>Long-term Empty Properties in York</b></p> <p>Council Resolved:</p> <p>That the Council should increase council tax charges to the maximum (300%), at the earliest date legislated for;</p> <p>Given that York has experienced a recent spike in the number of homes left empty for six months or more, that Council Officers produce a report for consideration by the Executive to examine the</p>	<p>Sharon Houlden</p> <p>Neil Ferris</p>	<p>Completed.</p> <p>A paper was taken to Executive 19 March 2020 Decision - Empty Property Report (york.gov.uk)</p>

Date	Motion & Resolutions	Lead Officer / Member	Actions taken
	potential options available to the Council to further reduce the number of empty homes in the city.		
17/7/19	<p><b>A Pollinator Action Plan</b> Council Resolved: To request a paper to Executive setting out the options for a comprehensive Pollinator Action Plan to include consideration of the management of appropriate verges, parks &amp; other open spaces for wildflowers &amp; biodiversity: other possible measures to support pollinators &amp; the options for working collaboratively to develop &amp; implement the plan with other local organisations.</p>	Neil Ferris	<p>Completed.</p> <p>Pollinator Strategy scheduled to be adopted by Executive on 18 March 2021.</p>
31/10/19	<p><b>Protecting Live Music Space</b> Council Resolved: To call on Executive:</p> <ul style="list-style-type: none"> <li>• To support the establishment of a York Music Venues Network, building on the existing work of the national charity Music Venues Trust at a local level;</li> <li>• To work closely with the YMVN to assist in supporting &amp; developing this crucial part of the city's night-time economy;</li> <li>• To include the YMVN in all future discussions relating to the city's cultural offer;</li> <li>• To include the YMVN as statutory consultees on all future development in the city;</li> <li>• To proactively work with "problem venues" to ensure they are adding value to the city, giving them every chance to</li> </ul>	Amanda Hatton / Neil Ferris / Pauline Stuchfield	Completed.

Date	Motion & Resolutions	Lead Officer / Member	Actions taken
	<p>develop &amp; change before the cultural potential of the space they occupy is lost;</p> <ul style="list-style-type: none"> <li>• To endorse recognition of nightclubs &amp; other “non-traditional” performance spaces alongside live music venues as “Cultural Spaces” under Local Plan Policy D3;</li> <li>• To endorse routinely applying relevant Planning Conditions, in line with the “Agent of Change” policies reflected in Paragraph 182 of the 2019 NPPF, to all development surrounding “Cultural Venues” as recognised under Policy D3;</li> <li>• To lobby the Government for legislative change to ensure music venues are eligible for business rate relief in the future.</li> </ul>		<p>Subject to Government Local Plan polices and NPPF guidance which is currently changing. Report was produced by Charlie Croft which went to Executive in March 200m copy attached.</p> <p> Live Music Venues.docx</p>
31/10/19	<p><b>Brexit</b> Council Resolved: To seek common ground across the political spectrum and to do our part to avoid a damaging deal or no-deal Brexit;</p> <p>To commit to ending the divisive nature of the discourse surrounding Brexit by respecting those with whose views we may disagree, by working to end the current harmful polarisation &amp; bring the city &amp; country back together again;</p> <p>To continue its work to make preparations for the impacts of Brexit, including participating in the Local Resilience Forum;</p>	Ian Floyd	Completed



Date	Motion & Resolutions	Lead Officer / Member	Actions taken
	<p>communicating with local stakeholders: investing £10k into Citizens Advice York to assist with EU Settlement Scheme applications;</p> <p>To make clear in all that it does that citizens from the other 27 EU member states living &amp; working in York are welcome &amp; will continue to be welcome in our city;</p> <p>To request that the Executive commits to detailed Brexit impact assessments on Council Departments without which, significant future costs to the Council could remain hidden &amp; unplanned for;</p> <p>To lobby the Government to ensure the rights of EU citizens living &amp; working in the UK are protected;</p> <p>That Group Leaders send a letter to the Government lobbying for a final say to be given to the public in a referendum, before we leave, with the option to remain.</p>		
31/10/19	<p><b>County Lines</b>  Council Resolved:  To request that Executive:</p> <ul style="list-style-type: none"> <li>Building on existing work, commissions a comprehensive, evidence-based strategy with partners based upon a public health harm reduction approach to drug misuse that runs alongside the criminal enforcement activities of North Yorkshire Police;</li> </ul>	Amanda Hatton / Sharon Stoltz	CSC have established a new exploitation team and multi-agency working pathways to support children and young people exploited through county lines activity. From my perspective this is completed – not sure if there is anything to add from PH ?The city wide response to substance misuse is being led through the Community Safety Partnership and other partner

Date	Motion & Resolutions	Lead Officer / Member	Actions taken
	<ul style="list-style-type: none"> <li>• Develops that strategy. Informed by global best practice, in conjunction with drug recovery practitioners, the CCG, mental health services, social services, housing &amp; those who have lived or are living with the effects of illicit drug dependency;</li> <li>• Considers options for providing a package of support for those caught up in illegal drug use from drug outreach to specialist housing &amp; social workers, mental health practitioners &amp;/or other types of support workers;</li> <li>• Considers options to support those communities being targeted by drug dealers, such as community outreach workers;</li> <li>• Supports the inclusion of those working at street level in any partnership working approach between the council &amp; other agencies;</li> <li>• Recognises the scale of the challenge &amp; considers reversing cuts to substance misuse services.</li> </ul>		<p>networks. These issues are addressed through mainstream service delivery.</p>

19/12/19	<p><b>Autism-Friendly City</b> Council Resolved: That Council officers identify opportunities for frontline staff &amp; Councillors, who have regular interactions with residents, to receive appropriate training to help residents with autism receive the best service from the Council &amp; their Ward Councillors;</p> <p>To encourage other organisations who interact with the public to take note of the Council’s Autism Strategy and offer training in autism awareness to their staff:</p> <p>That Council officers produce a report for consideration by the Executive Member for Adult Social Care &amp; Health, identifying opportunities where the Council can support young autistic people during their transition to adulthood &amp; raise awareness of the support already on offer in the city.</p>	<p>Sharon Houlden  Amanda Hatton</p>	<p>I would say this has been completed – but in children’s and not adults – Jess Haslam ran a number of autism sessions for families with partners. Preparation for adult pathway and board in place.</p>
19/12/19	<p><b>Affordable Housing Supply</b> Council Resolved: To request that the Executive:</p> <ul style="list-style-type: none"> <li>• Requests reports at least every six months on the progress of the Housing Delivery Programme as well as an annual report on the status of Right to Buy receipts;</li> <li>• Requests reports every six months on the progress of alternative options for delivering York-affordable homes, including options for co-development with housing associations, support for community led housing &amp; self-build &amp; other innovative models;</li> </ul>	<p>Sharon Houlden / Neil Ferris</p>	<p>Completed.</p> <p>6 months updated re Housing Delivery programme was delay due to Covid. Report ‘Affordable Housing Supply’ was taken in October 2020 and another report due April 2021.</p>

	<ul style="list-style-type: none"> <li>• Continues to review ways in which Right to Buy receipts can be used in full to avoid them being handed back to Government;</li> <li>• Writes to the appropriate Minister to urge that the new Government reviews the negative impact of the Right to Buy policy as quickly as possible &amp; at the very least introduces more flexibility into how Right to Buy receipts can be used by local councils;</li> <li>• Writes to the appropriate Minister to once again urge changes to the Local Housing Allowance, which currently includes York in a wider area with cheaper housing thereby exacerbating difficulties in the private rented sector for people on Housing Benefits.</li> </ul>		<p>Ongoing use of receipts as part of HDP and property purchase options –options limited by current rules.</p> <p>Government undertook a RTB consultation in 2019 which CYC responded too.</p> <p>Letter sent from AD Housing February 2020.</p>
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19/12/19	<p><b>Tree Planting Policy</b>  Council Resolved:  That Council Officers ensure the Carbon Reduction &amp; Sustainability Officer post funded in June is made a priority and advertised for recruitment by 31 January 2020. Furthermore, as part of developing a new “tree planting policy” for the city Council officers should prepare a report for consideration of the Executive, to set out plans to:</p> <ul style="list-style-type: none"> <li>• Plant at least 50,000 trees across the city over the next three years;</li> <li>• Identify available &amp; suitable green spaces in Council ownership for tree planting;</li> <li>• To request an update on the progress made so far in developing a Pollinator Action Plan.</li> </ul> <p>That a further report is produced for the Executive Member for the Environment and Climate Change on how to invest further in the maintenance of existing trees in the city.</p>	Neil Ferris/ Will Boardman	<p>Climate Change officer in place.</p> <p>Executive August 2020 – York Woodland land purchase.</p> <p>Pollinator Strategy to be adopted by Executive 18 March 2021.</p> <p>Budget needs allocating.</p>

	<p>To request an update on the progress made so far in developing a Pollinator Action Plan.</p> <p>That council officers review &amp; strengthen the 2017 Aboricultural Policy for York in the light of the climate emergency e.g. strengthening the protection of existing mature trees.</p> <p>To request the Environment Agency to plant more trees on land upstream to slow the flow of rainfall into rivers &amp; reduce the risk of flooding in York.</p>		<p>Repeated.</p> <p>Budget needs allocating.</p> <p>Working with EA on catchment wide strategic wide plan as our role as LAFA.</p>
19/12/19	<p><b>A Healthier Greener York</b> Council Resolved:</p> <p>To request that Members &amp; Officers work closely, collaboratively and constructively to achieve meaningful, measurable &amp; significant change to our city’s carbon emissions within the term of this current administration;</p> <p>To work across political parties to build a city-wide consensus around reducing &amp; removing unnecessary car journeys throughout the city;</p> <p>To prioritise establishing walking, cycling &amp; public transport as genuinely viable &amp; attractive alternative transport options for residents living in all parts of York, particularly including the villages &amp; outer areas;</p> <p>To request that the Executive Member for Transport;</p> <ul style="list-style-type: none"> <li>• Develops &amp; implements a plan, taking into account all financial &amp; legal consideration , to restrict all non-essential</li> </ul>	Neil Ferris	<p>In progress.</p> <p>Work in progress relating to LTP4.</p> <p>LCWIP in progress relating to LTP4.</p> <p>Considered as part of the LTP4 and My City Centre consultations.</p>

	<p>private motor vehicle journeys “within the city walls” by 2023</p> <ul style="list-style-type: none"> <li>• Works closely with disability advocacy groups &amp; Blue Badge Holders to ensure that access to the city centre is maintained and improved for people with mobility difficulties or who are otherwise unable to use public transport;</li> <li>• In collaboration with the Executive Member for Children, Young People &amp; Education, explores opportunities to restrict all non-essential motor vehicles from accessing the roads immediately adjacent to the city’s primary schools at drop-off &amp; pick up times;</li> <li>• Works constructively with traders in any plans to ensure deliveries continue and businesses are not negatively impacted by any changes to city centre access.</li> </ul>		<p>Ongoing – considered as part of the wider consultation. Autumn 2020.</p> <p>Considered as part of the LTP4 but subject to budget provision.</p> <p>Considered as part of the My City Centre consultation and Footstreets review.</p>
29/10/20	<p><b>Maximising opportunities to build consensus in times of crisis</b> To request that Executive builds on the constructive steps taken last year on budget setting and to actively improve collaboration, particularly where decisions will have long-reaching impacts, by giving all city councillors headline budget savings targets and draft savings proposals by mid-December 2020.</p> <p>To request that Executive Members invite shadow portfolio holders to attend any pre-meeting briefings before their Decision Making sessions, and encourage their attendances at said Decision Sessions by default throughout the duration of this crisis.</p> <p>To request that the Executive Member for Culture and Communities</p>	<p>Debbie Mitchell</p> <p>Executive Members</p> <p>Amanda Hatton / Cllr Smalley</p>	<p>Completed – paper came to Darryl’s decision session on ward budget</p>

	<p>works closely with all city councillors to:</p> <p>a) instigate a review of the use of devolved Ward Budgets, in the context of unprecedented financial pressures, so as to maximise their efficiency, value for money, and impact for residents across the whole city; and</p> <p>b) as as part of this review and within the next month, <b>prioritise the flexible use of ward budgets</b> with each councillor allocating £2,000 <b>within</b> their ward budgets over the next 6 months, to <b>utilise a focused</b> resource of almost £100,000. This resource will focus on supporting residents deemed vulnerable, isolated, or in need of other essential help through the funding of community, voluntary and other organisations working to combat the worst effects of Covid 19.</p> <p>To request that Executive Members and Officers actively seek to maximise any and all further opportunities to build consensus around decision-making.</p>	<p>CLlr Aspden / Ian Floyd</p>	
<p>29/10/20</p>	<p><b>Covid-19: Response and Recovery in York</b></p> <p>To thank all of York’s key workers, volunteers and public health and Council staff for their ongoing efforts in supporting the city and residents.</p> <p>To lobby the Government to provide additional testing capacity, more timely reporting of results and urgent financial support to Public Health teams to aid the delivery local contract tracing scheme, which would enhance the national programme.</p> <p>To call on the Government to release resources for the creation</p>	<p>Ian Floyd</p> <p>Sharon Stoltz</p> <p>Sharon Stoltz</p>	<p>Additional funding being received from the government Containment Outbreak Management Fund.</p> <p>Government policy on walk-in testing sites has changed. However access to</p>



	<p>of an additional walk-in testing facility in the city, in order to provide residents with improved opportunities to access testing.</p> <p>To call on the Government to provide urgent and comprehensive support to residents and businesses in York, for example, by introducing an extended furlough scheme and a trial of Universal Basic Income.</p> <p>To formally back the Council's 'Back York' lobbying campaign, urging the Government to provide additional funding for York, in order to seize the opportunities that are unique to the city and drive recovery in the region."</p>	<p>Cllr Aspden / Ian Floyd</p> <p>Cllr Aspden / Ian Floyd</p>	<p>testing has been improved by the creation of 3 new public health led rapid testing sites and work with DHSC on mobile testing sites to be sited in areas of the city with high infection rates.</p>
29/10/20	<p><b>Free School Meals</b></p> <p>To fund a voucher scheme of £15 per pupil per week for York's pupils who are in receipt of Free School Meals for the duration of the Christmas holidays.</p> <p>To request that the leaders of all York's political Groups jointly write to the Secretary of State for Education demanding that York be reimbursed for the cost of providing the above-mentioned voucher scheme and to allocate further funding such that an equivalent scheme can be delivered for the remainder of the school holidays in the 2020/21 academic year.</p>	<p>Amanda Hatton / Debbie Mitchell</p> <p>Cllr Aspden (Group Leaders)</p>	Completed

17/12/20	<p><b>Call for 'Free after three' Parking initiative</b></p> <p>Now that we have come out of the second national lockdown and in recognition of a continuing significant improvement in Covid case numbers, Council believes this is the time to take all practical steps to support residents and city businesses in recovering our local economy and helping to protect jobs. Council notes the hard work carried out by Council staff, under difficult circumstances, to accelerate the city's economic recovery from the pandemic, including the processing of over £110 million in grant payments for local business, and the delivery of parking incentives for Council owned car parks, including via the RingGo app last summer. In addition, residents within City of York can continue to access the discounted £2 Minster Badge offer, which secures parking discounts and free parking after 6pm.</p> <p>As part of this recovery, Council calls for a <b>'Free after three' car parking scheme</b>. After a hopefully strong run up to Christmas Council is mindful that January sees a lull but businesses cannot afford this after the last nine months. The scheme would enable <b>free car parking at any City of York Council car park</b> after 3pm each day, seven days a week in January and February 2021. The scheme would be likely to see a fall in overall parking revenue receipts but this will actually be modest against falls suffered in lockdowns already this year. However it is not a zero sum game as the drop in revenue we now proactively enable will help save jobs, businesses and receipts like business rates. Helping subsidise this scheme through the release of £250k from the general reserves is therefore a true case of spending now to avert a worse financial loss in the future.</p>	Ian Floyd / Neil Ferris / Cllr Aspden / Cllr Ayre / Cllr D'Agorne	<p>Completed.</p> <p>Not implemented due to National Lockdown No 3.</p> <p>To be considered in budget 2021-22.</p>
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	<p>It is proposed that Council delegate implementation of this work to the Chief Operating Officer, in consultation with the Leader, the Executive Member for Finance and Performance, and the Executive Member for Transport.</p>		
29/01/21	<p><b>Finding the Sweet Spot – Carbon Reduction and Economic Prosperity</b>  Council notes  The commitment made by this Council in March 2019 to achieving zero carbon by 2030 and ongoing work on a 2030 strategy and action plan. The pressing need to tackle poverty and inequality in York, exacerbated by the Covid crisis and the need to create new jobs and support our local economy as part of the Covid recovery. The innovative work being done by local councils as diverse as Amsterdam and Cornwall to use the globally acclaimed economic model developed by Oxford academic, Kate Raworth – now widely known as ‘Doughnut Economics’ – to make sure that all their policy decisions achieve both environmental sustainability and economic/social equity.  <a href="http://www.doughnuteconomics.org">www.doughnuteconomics.org</a> and  <a href="https://www.cornwall.gov.uk/environment-and-planning/climateemergency/our-action-plan/what-is-cornwall-councildoing/decision-making-wheel/">https://www.cornwall.gov.uk/environment-and-planning/climateemergency/our-action-plan/what-is-cornwall-councildoing/decision-making-wheel/</a></p> <p>Council resolves  To request officers to facilitate a wider understanding of the approach and how it can be used by arranging information sessions for elected members, relevant council officers and</p>	Neil Ferris/Will Boardman	

	<p>interested partner organisations. To request Executive to consider the use of the doughnut economics approach to inform the current review of the council's 'Better Decision Making Tool', and also in due course the potential to inform future strategy development (for example on carbon reduction, anti-poverty work and the city's Economic Strategy).</p>		
29/01/21	<p><b>Stand up for Carers - Increasing Carer's Allowance</b></p> <p>The pandemic has opened all our eyes to the importance of carers, whether employed in the care sector or unpaid people who care for family members. Carers have been at the forefront of the Coronavirus pandemic response and continue to do a selfless and remarkable job in very difficult circumstances. Despite this, the Government has overlooked these key workers and have failed to offer adequate support, and unpaid carers in particular have been left to face mounting financial and emotional pressures. Carers UK research shows that unpaid carers in the UK have saved the state £530 million every day of the pandemic. It is time to give them the support they deserve.</p> <p>Council notes: Caring for people's health doesn't stop at the hospital exit, or the GP's surgery door, there are approximately 6.5million volunteers in the UK who look after a family member or friend who is elderly or has a disability, or a mental or physical illness.</p> <p>The financial and emotional challenges faced by unpaid carers have been made far worse by the Coronavirus pandemic.</p> <p>There are around 19,000 carers in York, but many people who</p>		

	<p>provide care do not recognise themselves as a ‘carer’. The latest government figures show that 2,351 unpaid carers in York are entitled to receive Carer’s Allowance, although only 1472 currently do.</p> <p>879 people who are entitled to Carer’s Allowance do not receive it due to overlapping benefits, these are mostly older carers on low incomes.</p> <p>900,000 full-time unpaid carers rely on Carer’s Allowance at just £67.25 a week; it is the lowest benefit of its kind.</p> <p>Carer’s Allowance has not been increased during the pandemic despite the pressure on carers and economic impact of Covid-19. Council believes that more must be done to support unpaid carers, particularly as they continue to face major financial and emotional challenges working on the frontline of the response to the pandemic.</p> <p>Consequently, Council resolves: That the Council lobby national government to increase Carer’s Allowance by £1,000 a year, from its current rate of £67.25 a week to £87.25, in line with the £20 a week uplift in Universal Credit, including those who do not receive the Allowance due to overlapping benefits and with equivalent increase in Carer Premium and Carer Addition.</p> <p>To call on the Government to expand the eligibility for Carer’s Allowance, by raising the earning limit from £128 a week to at least £139.52.</p>	<p>Cllr Runciman / Amanda Hatton</p>	
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	<p>To request that the Executive Members for Communities and Adult Social Care &amp; Health bring forward a report to a decision session, to highlight the work and voluntary efforts of carers in the city, including highlighting the work of the York Carers Centre. This report should further identify what is and can be done to support carers in York.</p>		
29/01/21	<p><b>Developing the next generation of workers</b>  Council believes that the Covid recession is the worst time for young people to be leaving education or training and seeking to enter the jobs market in almost 30 years.</p> <p>Council notes:  That from July to September, 16-24 year olds experienced the biggest percentage increase in rates of unemployment since the Labour Force Survey (LFS) started collecting quarterly data in 1992 – even before the initial furlough scheme ended;</p> <p>That according to Job Centre Plus, York currently has well over 1000 16-24 year olds unemployed;</p> <p>The continued importance of food services and accommodation to a visitor economy such as York’s and to the employment opportunities of young people more generally; this sector lost the highest percentage of jobs over the same quarter, with young workers worst affected;</p> <p>That since August 2019, £0.5m of unallocated council apprenticeship levy has been returned to the Treasury due to it not being spent within an imposed two year deadline.</p>		

	<p>Council believes proper plans must be developed at both the national and local levels to ensure young people in York are not consigned to years of unemployment or low paid, unstable work.</p> <p>Council resolves: To request that the Chief Operating Officer, on behalf of the council, writes to the Chancellor and Secretary of State for Work and Pensions, seeking a broadening of the Government’s ‘Kickstart’ Scheme beyond just those young people on Universal Credit and ‘at risk of long term unemployment’, and further, to push for a fully funded youth guarantee of jobs, training or employment;</p> <p>To request that Executive steps up its commitment to apprenticeship training in the council to train and develop more young people, helping to avoid the requirement to send more York apprenticeship funding back to Government, and to report on its progress through bi-annual updates to either Executive or the relevant Executive Member Decision Session</p> <p>To support establishing a joint review, convened between Economy &amp; Place and Children, Education &amp; Communities scrutiny committees, to develop a robust strategy for ensuring that best use is made of all available support and funding for apprenticeships, both within the council and with partners and businesses throughout the city.</p>	<p>Ian Floyd</p> <p>Maxine Squire/Alison Edeson/Simon Brereton</p> <p>Amanda Hatton</p>	<p>Update reports are provided to Executive Member for Economy and Strategic Planning Decision Sessions.</p> <p>Completed – joint session reviewed NEET and apprenticeships</p>
<p>22/03/21</p>	<p><b>Protecting Jobs, Investing in our Communities and Transparency in the Planning System</b> Council recognises the importance of the planning process</p>		

	<p>in achieving balance between residential and commercial development and in ensuring communities derive benefit from such development through developer contributions. Council further recognises:</p> <ul style="list-style-type: none"> <li>• York as a vibrant city centre needing a strong business and commercial heart for the city to maintain its competitiveness;</li> <li>• the significant loss of office space through office-to-residential conversions following the Government's extension of permitted development rights (PDRs) in 2013;</li> <li>• the critical importance and democratic role of the local planning authority in determining where conversions are appropriate and where they are not - a power lost through PDRs;</li> <li>• the current loss of community benefit through developer contributions such as open space and affordable housing provision in cases of office to residential conversions;</li> <li>• existing opaqueness in the seeking of, decision making around and subsequent spending of developer contributions (through the Section 106 mechanism); the need for transparency and democratic accountability in how millions of pounds of developer contributions are spent each year in York.</li> </ul> <p>Council believes the loss of significant amounts of office space - both sustained to date and anticipated in the future - risks hollowing out the city and systematically reducing better paid career opportunities in York for both the current and the next generation of York workers.</p>		
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	<p>Council believes it is imperative that democratically-elected local representatives retain the tools and flexibility to adapt to changes in order to protect the character of the city and support the local workforce as we emerge into a post-pandemic world. Council resolves to request that Executive:</p> <ul style="list-style-type: none"> <li>• explore options for pursuing Article 4 Direction powers to suspend Permitted Development Rights (under The Town and Country Planning (General Permitted Development) (England) Order 2015) on conversions that continue to threaten the viability of York’s economy through the loss of both retail and office space, <i>without diverting necessary resources from the Local Plan process</i>;</li> <li>• develop a system whereby all developer contribution agreements with the council are publicly available in an easily accessible format, including trigger points for the release of those funds, and a record of any unspent monies returned to developers;</li> <li>• facilitate improved Ward Councillor involvement in the S106 process, such that the priorities of individual communities are taken into account prior to opening negotiations with developers (whilst not hindering adherence to statutory deadlines);</li> <li>• request that Planning Officers roll-out a programme of high-level training on the S106 process, including its current limitations, for all councillors.</li> </ul>	<p>Neil Ferris</p> <p>Neil Ferris</p> <p>Andrew Waller</p> <p>Neil Ferris</p>	
<p>22/03/21</p>	<p><b>York’s Pension Investment in a Sustainable Future</b> Council notes:</p> <ul style="list-style-type: none"> <li>• More and more pension funds are divesting from fossil fuels both in the UK and across the world. Globally \$14.56 trillion is now committed to divestment. It is clear that pension</li> </ul>		

	<p>funds across the UK and around the world no longer view fossil fuel production as a wise or a long term investment with increased awareness of the potential for these to become ‘stranded assets’.</p> <p>The York and North Yorkshire Pension fund still has holdings in fossil fuels, thought to be around £33 million in total.</p> <p>On 5<sup>th</sup> March 2021 the York &amp; North Yorkshire Pension Fund signed up to a new strategy, which would see the reduction of the fund’s holdings in equities from 57% to 50%, and the creation of a new investment portfolio in infrastructure (10% or £450 million of the total fund). The fund’s new strategy commits to investing £200 million in infrastructure this year.</p> <p>City of York Council declared a climate emergency in March 2019 and is currently drawing up a zero carbon pathway to deliver a zero carbon York.</p> <p>City of York Council and North Yorkshire County Council have declared the joint ambition to become the country’s first carbon negativeregion.</p> <p>Council is working with the Local Enterprise Partnership (LEP) and North Yorkshire County Council to bring to life our Zero Carbon Strategy for the region, recognising both the strategic value of doing this and the significant positive benefit in terms of developing new skills and jobs.</p>		
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	<p>Council commends this change in strategy and the Pension Fund's decision to support sustainable infrastructure. Council believes that investment in green infrastructure is one of the keys to transition to a zero carbon future and the creation of green jobs.</p> <p>Consequently, Council resolves:</p> <ul style="list-style-type: none"> <li>• To call on the York and North Yorkshire Pension Fund to commit to invest £120 million of the infrastructure portfolio in green infrastructure, to be split equally between the region, the UK, and global projects.”</li> <li>• To welcome the increased awareness of pension fund managers of the urgent need to move all holdings away from fossil fuels to avoid the potential impact of ‘stranded assets’ on future performance of their funds.</li> <li>• To raise awareness of the content of this motion among council employees (who are mostly contributors to the N Yorkshire Pension Fund) to ensure they can be more engaged with decisions affecting their future pensions.</li> </ul>	<p>Ian Floyd</p>	<p>Letter sent to NY Pension Fund on 27<sup>th</sup> April 2021.</p>
<p>22/03/21</p>	<p><b>Becoming a Trans Inclusive Council</b></p> <p>Council notes:</p> <ul style="list-style-type: none"> <li>• The CYC staff survey shows that only 76% of council staff think that the council respects individual differences.</li> <li>• Fewer than 50% of Health and Social Care staff nationally think their employers meet their responsibilities under the Public Sector Equality Duty to eliminate discrimination towards, and advance equality for LGBT people.</li> <li>• 33% of local LGBTQ+ survey respondents experienced</li> </ul>		

	<p>negative attitudes within the previous 12 months towards their sexuality or gender identity when trying to access public health and social care services in York.</p> <ul style="list-style-type: none"> <li>● 25% of LGBTQ+ people have experienced barriers to accessing health and/or social care services as an LGBTQ+ person in York.</li> <li>● A high proportion of transgender respondents to a York LGBT Forum survey gave examples of incidences of completely inappropriate or distressing treatment and questioning when accessing sexual health and contraceptive services</li> <li>● that the percentage of transgender children is unclear with limited research having been carried out to date, however the Equality Act 2010 does recognise transgender children and prohibits discrimination against them in places of learning.</li> <li>● 62% of transgender people have alcohol dependency or abuse issues</li> <li>● 10% of transgender people have been an inpatient at a mental health unit at least once</li> <li>● 1 in 3 homeless people are LGBTQ+</li> <li>● CYC survey of older people found that more than 1 in 3 LGBTQ+ people say that it is somewhat, very, or extremely important to them that they live with other members of the LGBTQ+ community in their later years.</li> </ul> <p>Council believes:</p> <ul style="list-style-type: none"> <li>● That transgender men are men, transgender women are women, and non-binary genders are equally valid.</li> <li>● That the new CYC LGBTQ+ staff network is welcome and</li> </ul>		
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	<p>should be supported</p> <ul style="list-style-type: none"> <li>• That transgender people may require specific support to overcome barriers to access services without facing discrimination, and that all council services must be equipped to provide appropriate service and good customer care to suit transgender people.</li> <li>• That there are transgender people in York of all ages, and that the need for better understanding and acceptance of what it means to be transgender is an inter-generational issue.</li> </ul> <p>Council resolves:</p> <ul style="list-style-type: none"> <li>• To provide “Free to be Me” or equivalent training, available to all council and council service provider employees annually. To encourage take-up of the training, especially for team managers and staff who have contact with the public.</li> <li>• To encourage staff to make small gestures that make it clear that transgender people are welcome and valued, and that normalise things like talking about pronouns. For example, adding pronouns to email signatures.</li> <li>• To fly the trans pride flag twice annually, on trans day of remembrance and trans day of visibility.</li> <li>• To ensure that the service level agreements for council commissioned family planning and contraceptive services include awareness training of transgender matters.</li> <li>• To ensure that all local authority schools and local academies are aware of their responsibilities and duty of</li> </ul>	<p>Ian Floyd / Trudy Forster</p> <p>Claire Foale</p> <p>Janie Berry / Pauline Stuchfield</p> <p>Sharon Stoltz</p> <p>Amanda Hatton / Maxine Squire</p>	
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	<p>care for trans children and respecting of their pronouns.</p> <ul style="list-style-type: none"> <li>● Introduce a code of acceptance for all foster carers.</li> <li>● Work with partner organisations who work to combat homelessness and support people experiencing homelessness to ensure that transgender people are not marginalised or discriminated against while accessing homelessness support.</li> <li>● Work with older people’s accommodation providers to ensure services are LGBTQ+ friendly and to factor the LGBTQ+ community into decisions about residential placements.</li> </ul>	<p>Amanda Hatton Neil Ferris / Tracey Carter</p> <p>Amanda Hatton / Michael Melvin</p>	
22/03/21	<p><b>Fair Funding Deal for Police and Fire Services</b></p> <p>The Council acknowledges and commends the hard work of the North Yorkshire Police Force and North Yorkshire Fire Service in what has been a particularly difficult year.</p> <p>Council notes:</p> <ul style="list-style-type: none"> <li>● Regional variations, as there always have been, in Police funding.</li> <li>● That all funding is paid by taxpayers whether collected by national or local government.</li> <li>● The significant increase in funding for North Yorkshire Police delivered by the Conservative government, as opposed to the cuts delivered when the Lib Dems supported the government. In 2012 under the Lib Dem supported government the number of police officers was 1392 and the police budget was £147,051 million. For 2020/21 the gross Police budget is £177.2m and that will increase further thanks to a £8.4 million settlement grant from Central</li> </ul>		

	<p>Government for 2021/2 allowing yet more police officers to be appointed. Any precept increase is limited to 1.9% by the Conservative Government. North Yorkshire now has 1,563 officers with more currently being recruited as part of the Conservative Government’s commitment to the recruitment of 20,000 more police officers.</p> <ul style="list-style-type: none"> <li>• North Yorkshire Police also has a record number of PCSOs and a large number of Special Constables. The new fulltime officers are funded by Central Government in recognition of the needs of North Yorkshire Police.</li> <li>• Like every police force and every organisation there have been changes in where staff are based and the region has for example seen new stations and changes such as Harrogate and Pateley Bridge and fire service have combined together to form a combine station as in the case of Ripon, or moved into the headquarters as in the case of Northallerton or partnered with a local authority like Selby. In a report published in 2016, some police stations were only getting just one visitor a day. By combining police stations with the fire service it makes better use of existing assets and also allows partnership working with Councils. Any savings made are reinvested back into frontline policing to support the extra 300 police officers recruited since 2012.</li> <li>• The only cuts in policing were brought in during the Lib Dem supported coalition; Conservatives on their own in government have increased police funding and are increasing police officer numbers.</li> <li>• There have been significant changes to the way Fire &amp; Rescue services have been delivered and will be delivered.</li> </ul>		
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	<ul style="list-style-type: none"> <li>• A major review of the fire service is taking place because thanks to improvements in the road network like the A1/M the number of accidents have declined, whilst new build property is highlighting the need for potentially more longer term the relocation of some fire stations. Much of North Yorkshire is serviced by retained fire fighters who together with their fulltime colleagues we owe a debt of gratitude. During in the last few years the police and fire service have been working closer together. This has enabled the Fire Service to move to a balanced budget and has also allowed some innovation to take place, where recruitment of retained fighter fighters has been challenging due to the shortage of local trades people who have traditionally been the bedrock of the crews. It is therefore good to see plans to extend the rollout of multiservice officers following a successful pilot in Craven, which has seen the appointment of combined retained firefighters PCSOs and first responders to serve in the more rural parts of North Yorkshire.</li> </ul> <p>Consequently, Council resolves:</p> <ul style="list-style-type: none"> <li>• To thank all of York and North Yorkshire’s police and fire service staff alongside all key workers for their ongoing efforts in what has been a particularly difficult year.</li> <li>• To call on City of York Council, along with neighbouring authorities to work together with the help being given from Government to strengthen Neighbourhood Policing Teams</li> </ul>	<p>Ian Floyd</p> <p>Neil Ferris</p>	
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	<p>through improved working relationships between the Force and local communities in the city.”</p> <ul style="list-style-type: none"><li>• That all councillors should work with the Police &amp; Fire Commissioner to ensure the most effective way of delivering Police, Fire &amp; Rescue services for residents of York and North Yorkshire rather than chasing cheap and often hypocritical headlines.</li></ul>	Cllr. Aspden	
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**Scrutiny work plan**

HASC	11/05/21		Update on the Peer Review Work – Reducing Admissions to Care – update to be at the March Committee, once the review has taken place.	Covid Update - Brief overview of the latest figures then hone in on specific areas, vaccine roll-out, take-up rates and any early indications of effectiveness, non-Covid-related health impacts of the pandemic e.g cancer screening, routine (urgent?) surgery cancellations/wait times etc and keeping a close eye on care homes and any undue	All Age Learning Disabilities Strategy 2019 – 2024 <a href="https://www.healthwatchyork.co.uk/news/all-age-learning-disabilities-strategy-2019-2024/">https://www.healthwatchyork.co.uk/news/all-age-learning-disabilities-strategy-2019-2024/</a> – Update on progress with delivery of the strategy.
E&P	25/05/21		Ongoing Economic Recovery Strategy Update - “Reskilling the workforce” including working with partners such as the universities	Oversight of Skills Board and reporting mechanisms	Update on In-Work Poverty Review (as part of the Corporate Review into Poverty)
CEC	07/06/21	Forum	Work Planning		
CC	09/06/21	Forum	Work Planning		
CSMC	14/06/21				
HSC	15/06/21	Forum	Work Planning		
HASC	22/06/21	Forum	Work Planning		
E&P	30/06/21	Forum	Work Planning		

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